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# **WOMAN'S HOSPITAL**

**IN THE**

**STATE OF NEW YORK**



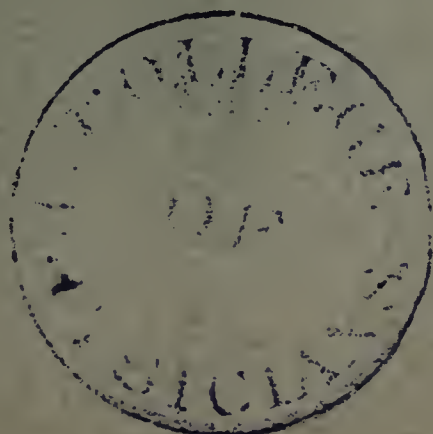
## **SIXTY-FOURTH ANNUAL REPORT**

**FOR THE**

**YEAR ENDING SEPTEMBER 30th**

**1919**

**HOSPITAL SITUATED ON 109th AND 110th STS.  
BETWEEN AMSTERDAM AND COLUMBUS AVENUES  
NEW YORK CITY**



## FORM OF A BEQUEST

I give and bequeath to the "WOMAN'S HOSPITAL IN THE STATE OF NEW YORK" incorporated by an Act of the Legislature passed April 18th, 1857, the sum of  
to be applied to the uses and purposes of the said Corporation.

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NOTE: For terms and conditions under which beds may be endowed see article 30 of the By-Laws contained in the last part of this report.



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# **WOMAN'S HOSPITAL**

**IN THE**

**STATE OF NEW YORK**



## **SIXTY-FOURTH ANNUAL REPORT**

**FOR THE**

**YEAR ENDING SEPTEMBER 30th**

**1919**

**HOSPITAL SITUATED ON 109th AND 110th STS.  
BETWEEN AMSTERDAM AND COLUMBUS AVENUES  
NEW YORK CITY**

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1919



1855  
TO  
1919



NURSES' HOME — MAIN BUILDING — THOMPSON PATHOLOGICAL BUILDING

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BOARD OF GOVERNORS

PRESIDENT

GRENVILLE LINDALL WINTHROP

VICE-PRESIDENT

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TREASURER

FRANCIS L. HINE

ASSISTANT TREASURER AND CUSTODIAN

UNITED STATES TRUST CO.

FIRST CLASS

*Term expires 1920*

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A. BARTON HEPBURN

MRS. BRAYTON IVES

CHARLES N. TALBOT

MRS. ROBERT G. MEAD

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MRS. HIRAM W. SIBLEY

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*Term expires 1921*

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GEORGE GIBBS

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*Term expires 1922*

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REEVE SCHLEY

MRS. FINLEY J. SHEPARD

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### COMMITTEE ON FINANCE

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And *Ex-Officio* the President and Treasurer

### COMMITTEE ON LAW

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REEVE SCHLEY  
And *Ex-Officio* the President

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And *Ex-Officio* the President and Secretary

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MRS. GEORGE L. CHENEY              MRS. HENRY WINTHROP GRAY  
MRS. WALTER GEER                  MRS. ROBERT G. MEAD

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FINLEY J. SHEPARD and *Ex-Officio* the President

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And *Ex-Officio* the President and Chief Surgeon

### AUDITING COMMITTEE

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FREDERIC W. RHINELANDER

\*Deceased.

## INSPECTING COMMITTEE

May— Mrs. Hiram W. Sibley Frederic W. Rhinelanders	November— Mrs. Brayton Ives Francis L. Hine
June— Mrs. Finley J. Shepard Charles N. Talbot	December— Mrs. Frederick F. Thompson A. Barton Hepburn
July— Mrs. Orlando B. Potter Finley J. Shepard	January— Mrs. Robert G. Mead Charles N. Talbot
August— Mrs. Thomas Fortune Ryan George Gibbs	February— Mrs. George L. Cheney H. Blanchard Dominick
September— Mrs. Robert G. Mead William V. S. Thorne	March— Mrs. Henry Winthrop Gray Reeve Schley
October— Mrs. J. Warren Goddard Frederic W. Rhinelanders	April— Mrs. Orlando B. Potter Grenville Lindall Winthrop

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MRS. WILLIAM L. ANDREWS  
MRS. J. STEWART BARNEY  
MRS. ANDREW CARNEGIE  
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MRS. ARTHUR CURTISS JAMES  
MRS. EDWARD D. KENNA  
MRS. EDGERTON PARSONS  
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MRS. FREDERIC W. RHINELANDER  
MRS. THOMAS FORTUNE RYAN  
MRS. FINLEY J. SHEPARD  
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MRS. WILLIAM V. S. THORNE  
MRS. JOHN D. WOOD

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MRS. HIRAM W. SIBLEY	MRS. FREDERIC W. RHINELANDER
MRS. WILLIAM L. ANDREWS	

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MRS. SPENCER ALDRICH	MRS. FINLEY J. SHEPARD
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MRS. HIRAM W. SIBLEY	MRS. THOMAS FORTUNE RYAN

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MRS. HENRY WINTHROP GRAY	MRS. SPENCER ALDRICH
MRS. FREDERIC W. RHINELANDER	

### LIBRARY

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MRS. J. STEWART BARNEY	MRS. FREDERIC W. RHINELANDER
MRS. JOHN D. WOOD	MRS. EDGERTON PARSONS

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MRS. GEORGE L. CHENEY	MRS. THOMAS FORTUNE RYAN
MRS. WILLIAM V. S. THORNE	MRS. ANDREW CARNEGIE
MRS. HENRY WINTHROP GRAY	MRS. EDGERTON PARSONS
MRS. ARTHUR CURTISS JAMES	

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MRS. FREDERICK FERRIS THOMPSON, *Chairman*

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MRS. FINLEY J. SHEPARD	MRS. ARTHUR CURTISS JAMES
MRS. EDWARD D. KENNA	

## SURGICAL DEPARTMENT

SURGICAL DIRECTOR EMERITUS

CLEMENT CLEVELAND, M.D.

## CONSULTING STAFF

### SURGEONS AND PHYSICIANS

ROBERT ABBE, M.D.

LEWIS A. CONNER, M.D.

GEORGE E. BREWER, M.D.

W. GILMAN THOMPSON, M.D.

HENRY C. COE, M.D.

CLEMENT CLEVELAND, M.D.

GEORGE TUCKER HARRISON, M.D. P. F. CHAMBERS, M.D.

BACHE McE. EMMET, M.D.

J. RIDDLE GOFFE, M.D.

HERMAN M. BIGGS, M.D.

AUSTIN FLINT, M.D.

### SPECIAL CONSULTANTS

JOHN A. FORDYCE, M.D., Dermatology

CHARLES L. DANA, M.D., Neurology

COLMAN W. CUTLER, M.D., Ophthalmology

WALTER LESTER CARR, M.D., Pediatrics and Visiting Physician

E. L'H. MCGINNIS, M. D., Electro-therapeutics

CORNELIUS G. COAKLEY, M.D., Otology and Laryngology

## SURGICAL DEPARTMENT

### SURGICAL BOARD

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HERMANN GRAD, M.D.

DOUGAL BISSELL, M.D.

FRANKLIN A. DORMAN, M.D.

Secretary

Obstetrician

EDWARD W. PINKHAM, M. D.

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BYRON H. GOFF, M.D.

EDWARD C. LYONS, JR., M.D.

LILIAN K. P. FARRAR, M.D.

Junior Obstetrician

EDWARD A. BULLARD, M.D.

#### PATHOLOGIST

LAWRENCE W. STRONG, M.D.

#### ASSISTANT PATHOLOGIST

EMIL SCHWARZ, M.D.

#### UROLOGIST

HENRY G. BUGBEE, M.D.

#### GASTRO-ENTEROLOGIST

DUDLEY ROBERTS, M.D.

#### ASSISTANT UROLOGIST

FRANCIS DUBOIS, M.D.

#### ROENTGENOGRAPHER

FREDERICK M. LAW, M.D.

#### ANAESTHETIST

MORRIS M. SWEENEY, M.D.

## OUT-PATIENT DEPARTMENT

#### SUPERVISOR

REGINALD M. RAWLS, M.D.

#### ADJUNCT ASSISTANT SURGEONS

HENRY C. COWLES, M.D.

DAVID EWART, M.D.

HERBERT C. CHASE, M.D.

HAROLD C. INGRAHAM, M.D.

(Obstetrical Department)

JOSE M. SUAREZ, M.D.

#### ASSISTANTS IN THE OUT-PATIENT DEPARTMENT

FRED A. KASSEBOHM, M.D.

HAROLD M. HERRING, M.D.

JOHN J. KENNEY, M.D.

GEORGE F. HOCH, M.D.

CHARLES W. PHILLIPS, M.D.

HADLEY T. CANNON, M.D.

G. WAYNE BREHM, M.D.

## SURGICAL DEPARTMENT

### HOUSE STAFF

#### RESIDENT GYNECOLOGISTS

DR. GEORGE DEYLEN, October 1, 1918, to February 1, 1919

DR. STANLEY FREEMAN, February 1, 1919, to July 1, 1919

DR. DOUGLAS CRUIKSHANK, July 1, 1919, to October 1, 1919

#### RESIDENT OBSTETRICIANS

DR. JAMES A. LEVINS, July 13, 1918, to July 11, 1919

DR. JAMES K. MOSSMAN, July 26, 1919, to date

#### HOUSE SURGEONS

PATRICK M. HOWARD, M.D.      ROBERT C. SCHLEUSSNER, M.D.

ALMA PENNINGTON, M.D.      ALVORD R. SANDERSON, M.D.

#### SENIOR ASSISTANTS

JOHN L. SLY, M.D.

WILLIAM H. MITCHELL, M.D.

#### JUNIOR ASSISTANTS

EDMUND MOHR, M.D.

VOSBURGH LYONS, M.D.

## EXECUTIVE OFFICERS

### SUPERINTENDENT

†ELIZABETH JOHNSON VAN SLYKE, M.D.

### ASSISTANT SUPERINTENDENT

\*MISS CATHERINE PERKINS MAUNEY, R.N.

### DIRECTRESS OF NURSES

MISS MARION E. SEAYER, R.N.

### INSTRUCTRESS OF NURSES

MISS NONA CHARLES, R.N.

### ACCOUNTANTS

MISS CLARA L. MAAS

MISS AMY E. MITCHELL

### DIRECTOR OF SOCIAL SERVICE

MISS KATHERINE E. ROGERS, R.N.

### SUPERVISOR OPERATING ROOM

MISS JENNIE CARR

### CHIEF CLINICAL NURSE

MISS LOUISE QUINN, R.N.

### CHIEF CLERK

MRS. D. BRUCE ALLAN, R.N.

### CLINICAL REGISTRAR

MISS BERTHA LUZ

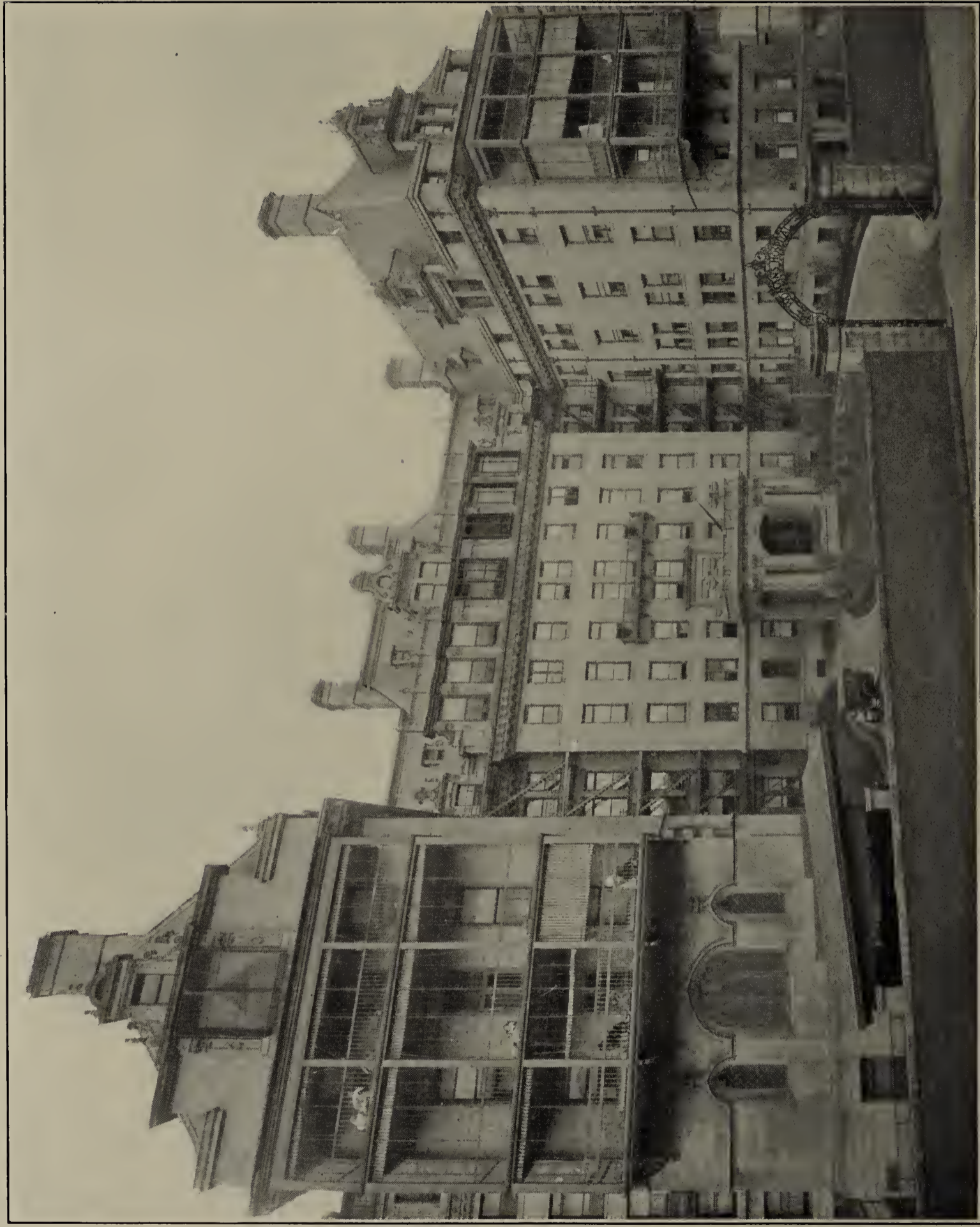
### PHARMACIST

MISS ROSE FRIED

†Resigned Jan. 15th, 1920. Succeeded by Mr. JAMES U. NORRIS.

\*Resigned Jan. 15th, 1920. Succeeded by Miss ELIZABETH B. ROSS, R. N.





SOUTH SIDE VIEW OF WOMAN'S HOSPITAL SHOWING BALCONIES

## HOURS OF CLINICS:

Gynecological Clinics, daily except Sundays and Holidays, 9-10 a. m. and 2-3 p. m.

Radio-Therapy Clinics, Mondays, Wednesdays and Thursdays, 1:30 p. m.

Urological Clinics, Tuesdays and Thursdays, 10 a. m.

Gastro-Enterological Clinics, Tuesdays and Fridays, 2:30 p. m.

Obstetrical Clinics for Ward Patients, Tuesdays and Thursdays, 3 p. m.

Examinations of Private Obstetrical Patients, Wednesdays and Fridays, 10:30 a. m.

Follow-up Clinics, Mondays, Tuesdays and Wednesdays, 10 a. m., and Wednesdays, 4 p. m.

## STAFF CONFERENCES:

Thursdays, 5 p. m.

Medical Public invited.

## CHAPEL SERVICES:

Sundays, 3:30 p. m., from November to May.

Doctors, nurses, patients and visiting friends are welcome.

## In Memoriam

MARGARET OLIVIA SAGE

Died November 4, 1918

On the fourth day of November, 1918, Margaret Olivia Sage, Honorary Vice-President of this Hospital, passed to her rest. Her connection with the Woman's Hospital dates from 1870, when her name first appears in the list of Supervisors. She served in this capacity until 1886, when she became a member of the Board of Governors, was elected in 1888 Chairman of the Assistant Board and passed thereafter to the office of Second Vice-President and later to that of Honorary Vice-President, which she held at the time of her death.

This record, covering a period of forty-eight years, goes far to show the active interest she ever manifested in the work and welfare of the Hospital, an interest which never flagged while she lived, although in later years she was unable to give personal and active attendance. With what lavish generosity she finally remembered us is known of all men.

This Board gratefully acknowledges its deep indebtedness to Mrs. Sage for her many benefits, and desires to give full expression thereto upon its minutes, but feels that such action would be inadequate if it did not pay tribute to the woman as well as to the benefactress.

The fundamental trait of Mrs. Sage's character was benevolence in the highest sense of the word, benevolence founded upon her deep and abiding Christian faith. The mistress of a colossal fortune, she expended, so to speak, nothing in the gratification of her personal desires, her one idea and recompense was in its employment in ways productive of the greatest good to mankind, in the diffusion of knowledge, the advancement of education and the relief of suffering.

By no means given to blind indiscriminate charity, she shows in the final list of her beneficiaries with what excellent judgment she selected the best channels for the distribution of her wealth and how wisely she assigned to each an appropriate share. How keen was the pleasure she derived from the knowledge that practical results waited upon her generosity, appears from her own words in a little address she made in this Hospital, epitomizing what its work had already accomplished, "A new light has shone forth in the eyes of thousands of women and thousands of homes have been gladdened with the joy of restoration to health and happiness."

Her ear was ever open to appeals for aid and never, if the object was found deserving, was that aid refused. Such was her life that her name became a synonym for help to the needy and assistance to every worthy charity.

To her associates on this Board she endeared herself by her un-failing courtesy and kindly sympathy and her memory will be cherished by them in common with all who knew her as a precious possession.

---

## In Memoriam

THATCHER M. ADAMS

Died May 10, 1919

Thatcher M. Adams was elected a Governor of the Woman's Hospital during the year 1910 and in that capacity continued until his demise. As a member of the various Committees and particularly as Chairman of its Law Committee, the Hospital received the benefit of the active attention and advisory counsel which Mr. Adams was so conspicuously qualified to give. He always took a keen and devoted interest in any subject pertaining to the welfare of the Hospital.

The members of this Board desire to extend deepest sympathy to Mr. Adams' family, and to record appreciation of him as a cordial friend, counsellor and associate.

---

## In Memoriam

THOMAS ADDIS EMMET, M. D.

Attending Surgeon, 1862-1900

Died March 1st, 1919

The Board of Governors of the Woman's Hospital in the State of New York have learned with deep regret of the death of Doctor Thomas Addis Emmet.

The history of the Woman's Hospital is intimately associated with the life and labors of Doctor Emmet and the Governing Board desires to place on record their full recognition of his sterling integrity and of his monumental work during the first half century of the Hospital's existence.

His high sense of integrity, together with his unremitting labors as a surgeon and as a teacher, carried the name of the Woman's Hospital to the entire surgical world.

Doctor Emmet's connection with the Hospital commenced one year after the opening of its doors and continued for forty-four years. During this long period of activity he gave to the Hospital the full and undivided strength of his mind and skill, and has left for all time an indelible imprint of his teaching and of his earnestness of purpose. The foundation of the present Hospital cannot be stronger than the principles which Doctor Emmet has taught and the superstructure, with all its utility and elegance, must always remain a memorial to his life-work and teaching.

As a Surgeon, as the Teacher, as the Medical Author, as the Litterateur, and as the Friend, we honor his memory, and record in the archives of the Hospital this recognition of his life's labors.

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THE SIXTY-FOURTH ANNUAL REPORT  
OF THE  
BOARD OF GOVERNORS  
OF THE  
WOMAN'S HOSPITAL IN THE STATE OF NEW YORK

The Board of Governors of the Woman's Hospital presents the following report for the year ending September 30, 1919.

It is a great satisfaction to be able to report that the revised and more centralized organization of the Surgical Staff introduced into the Hospital a little over a year ago by the Chief Surgeon, Dr. George Gray Ward, Jr., to whose report attention is especially called, is proving a success. Under this System the procedure in the care of patients has been simplified and standardized, and the responsibility centralized as much as possible, resulting in greater efficiency. The Follow-Up System has been rendered more efficient. It is now possible to keep in touch with a greater number of patients after they have returned to their respective homes, to continue to give them surgical advice when needed, and thus to assure them as far as possible favorable results of their surgical treatment in the Hospital.

Dr. E. L'H. McGinnis, who as Electro-Therapeutist served the Hospital faithfully for thirty-three years, and whose connection with the Hospital began as early as 1884, when he was appointed to the House Staff, has resigned. The Board of Governors wish to record here their appreciation of Dr. McGinnis' long and faithful services and of his unwavering loyalty to the interests of the Hospital.

A Special Clinic of Gastro-Enterology has been added to the Electro-Therapeutical Department and has been placed in charge of Dr. Dudley Roberts.

The statement immediately following page 34, of the report of the Superintendent, shows the comparative statistics of patients treated during the years ending Sept. 30, 1919 and 1918. From this statement it will be noted that 3,102 women and 887 babies were cared for in the wards and private rooms of the Hospital, an average of 146 women and 35 babies, or a total average of 181 patients per day. 787, or about 35½% of the patients cared for in the Hospital wards were unable to pay for treatment and were therefore treated free. In the Obstetrical Department there were 876 births, an increase of 63 over the previous year.

A considerable increase will be noticed on the statement in the average cost per patient per day, due to the increased costs of material and supplies, and to numerous increases in rates of pay of employees which it was necessary to grant during the year in order to meet the higher costs of living. The somewhat more thorough and elaborate treatment of patients, due to improved methods during the past few years, is also partly responsible for increased costs of Hospital care.

In the Out-Patient Department it will be noted that during the

year ending Sept. 30, 1919, 7,915 patients made 16,997 visits, an average of 55 visits per day.

In the Hospital and Out-Patient Department 11,904 patients, or an average of 236 patients per day were treated.

The report of the Social Service Department plainly shows that this department is fast becoming an important and efficient part of the Hospital's work. It has proved of particular value in connection with the Follow-Up supervision of patients who have been cared for in the Hospital, and also in connection with the Pre-Natal care of women.

During the past year the difficulties incurred in obtaining supplies, engaging employees and having necessary repairs made to buildings and machinery have been much greater than under normal conditions, but the Hospital has, nevertheless, been able to render its full service for the benefit of the public.

Your particular attention is called to the Treasurer's report. Page 21, of this report, shows a concise statement of what caused the large deficit of \$131,790.50 for the year. While current expenses increased about \$87,000, or 26% over the previous year, the earnings at the Hospital from patients increased only about \$41,000, or 17%. The Treasurer's report emphasizes the need of larger endowment funds and of generous donations from the friends of the Hospital who are interested in having its work performed in a proper and efficient manner.

It is impossible to express adequately the appreciation of the Board for the many kindnesses received by the Hospital from Mrs. Frederick Ferris Thompson. So quietly does Mrs. Thompson bestow her kindnesses that few besides the Board of Governors realize how much the Hospital owes to her generosity. The Board is sincere in its gratitude.

During the year the Hospital has lost by death two of its Governors, Mrs. Russell Sage and Thatcher M. Adams. Mrs. Sage was elected to the Assistant Board in 1870 and to the Board of Governors in 1886. In 1903 she resigned from the Board, but her interest in the Hospital and in the work for which the Hospital stands caused her in 1915 again to accept an election to the Board and to include the Hospital among the many charities named as beneficiaries under her will.

Mr. Adams was elected to the Board of Governors in 1910. During the ensuing years he was a regular attendant at the meetings of the Board and of the Executive Committee. He performed conscientiously his duties as Trustee and acted with marked ability as Chairman of the Committee on Law.

By the deaths of these two Governors the Hospital has lost two friends whose places it will be difficult to fill.

The Board of Governors desires to acknowledge its appreciation of the faithful and efficient service rendered by the members of the Surgical and Executive Departments during the trying year just closed.

FINLEY J. SHEPARD,  
*Secretary.*

GRENVILLE LINDALL WINTHROP,  
*President.*

# REPORT OF THE TREASURER

## COMPARATIVE STATEMENT OF CURRENT REVENUE.

FOR YEARS ENDING SEPTEMBER 30, 1919 AND 1918.

<b>Hospital Earnings</b>	<b>1919</b>	<b>1918</b>
Private Room Patients.....	\$129,387.71	\$114,488.36
Board of Friends of Patients.....	425.00	334.00
Ward Pay Patients.....	37,676.87	33,236.56
Special Nursing.....	76,333.00	59,497.50
Anaesthetic and Obstetric Fees.....	19,840.00	16,444.50
Pathological Fees.....	3,970.00	4,108.00
Electrotherapeutical Service.....	581.30	465.25
Pharmaceutical Department.....	706.77	.....
Radium Treatments.....	1,083.90	.....
Out-Patient Department.....	1,392.96	2,141.81
Telephone Toll.....	154.02	136.51
Scrap Material Sold.....	79.46	89.20
Interest on Cash Balances in Bank.....	137.70	.....
Miscellaneous.....	66.64	35.10
<b>TOTAL HOSPITAL EARNINGS.....</b>	<b>\$271,835.33</b>	<b>\$230,976.79</b>
<b>Other Revenue or Income</b>		
Donations from Individuals to Meet Current Expenses..	\$15,132.18	\$20,601.26
Donation from the United Hospital Fund .....	4,981.11	3,167.67
Donations, Special.....	6,250.20	15,637.86
Income from Investments held in:		
Endowed Bed Fund.....	17,938.29	16,573.92
General Endowment Fund.....	7,766.50	6,240.24
Bella Cooke Trust Fund.....	140.00	140.00
Andrew J. Garvey Trust.....	.....	97.62
Abby Sherwood Jesup Fund.....	6,750.68	6,820.39
Maria DeWitt Jesup Fund.....	5,594.02	5,742.26
Anna B. Bliss Endowed Room Fund.....	1,250.00	1,250.00
Mrs. Russel Sage's Gift through the Assistant Board....	2,250.00	2,250.00
Unrestricted Legacies:		
Estate of Cornelia A. Beekman.....	.....	10,000.00
Estate of Sarah I. Hurtt.....	.....	65,645.04
Interest on Cash Balances in Bank.....	1,243.88	931.97
Miscellaneous.....	52.17	2.00
<b>TOTAL OTHER REVENUE OR INCOME.....</b>	<b>\$69,349.03</b>	<b>\$155,100.23</b>
<b>Appropriations from Special Funds to meet Current Expenses</b>		
Patients' Relief Fund.....	\$607.41	\$868.66
Cheer Fund.....	1,154.85	641.79
Smith Periodical Fund.. .....	32.25	86.00
<b>TOTAL APPROPRIATIONS FROM SPECIAL FUNDS TO MEET CURRENT EXPENSES.....</b>	<b>\$1,794.51</b>	<b>\$1,596.45</b>
<b>GRAND TOTAL CURRENT REVENUE.....</b>	<b>\$342,978.87</b>	<b>\$387,673.47</b>
Excess of Current Expenses over Current Revenue.....	81,912.63	.....
<b>TOTAL.....</b>	<b>\$424,891.50</b>	<b>\$387,673.47</b>

REPORT OF THE TREASURER  
COMPARATIVE STATEMENT OF CURRENT EXPENSES  
FOR YEARS ENDING SEPTEMBER 30, 1919 AND 1918.

**Administration Expenses**

	1919	1918
Salaries, Officers and Clerks.....	\$19,103.34	\$16,997.29
Office Expenses.....	917.59	385.35
Stationery, Printing and Postage.....	5,192.01	4,492.72
Telegraph and Telephone.....	2,697.23	2,014.42
Hospital Bureau of Standards and Supplies.....	730.00	480.00
Advertising.....	879.90	547.75
Miscellaneous.....	6.82	45.82
<b>TOTAL ADMINISTRATION EXPENSES.....</b>	<b>\$29,526.89</b>	<b>\$24,990.35</b>

**Professional Care of Patients**

Salaries and Wages:				
Physicians and Surgeons.....	\$2,756.65		\$1,094.30	
Anaesthetists.....	4,174.00		3,455.84	
Directress of Nurses, Asst's and Instructors	17,382.13		14,743.74	
Nurses.....	35,711.69		20,547.91	
Special Nurses.....	62,121.50		46,072.00	
Ward Maids.....	2,490.92	\$124,636.89	2,691.22	\$88,605.01
Pharmacy Salaries and Labor.....	2,021.70	2,021.70	1,867.00	1,867.00
Medical and Surgical Supplies:				
Apparatus and Instruments.....	5,438.87		3,484.63	
Medical and Surgical Supplies.....	12,570.29		14,336.08	
Alcohol, Liquors, Wines, etc.....	749.92	18,759.08	640.05	18,460.76
Clothing, etc., for use of Patients in Hospital....	441.98	441.98	237.13	237.13
Uniforms for Staff and Orderlies.....	369.66	369.66	217.50	217.50
Pathological Dept.....	{ Salaries and Labor.. 6,720.37		6,133.51	
	{ Supplies..... 1,155.94	7,876.31	390.41	6,523.92
Electrotherapeutical Dept. ....	{ Salaries and Labor.. 1,130.00		975.00	
	{ Supplies..... 691.06	1,821.06	353.77	1,328.77
Out-Patient Dept.....	{ Salaries and Labor.. 2,195.00		1,934.00	
	{ Supplies..... 630.01	2,825.01	135.48	2,069.48
Social Service Dept.....	{ Salaries and Labor.. 4,809.83		3,931.00	
	{ Supplies..... 482.58	5,292.41	230.47	4,161.47
<b>TOTAL PROFESSIONAL CARE OF PATIENTS..</b>		<b>\$164,044.10</b>		<b>\$123,471.04</b>

**Department Expenses**

Housekeeping { Labor.....	\$16,728.90		\$18,128.50	
{ Supplies.....	18,036.94	\$34,765.84	10,769.73	\$28,989.23
Kitchen..... { Labor.....	3,971.36		3,604.72	
{ Supplies.....	509.85	4,481.21	1,957.51	5,562.23
Laundry..... { Labor.....	4,966.16		4,154.29	
{ Supplies.....	2,309.90	7,276.06	3,156.72	7,311.01
Steward's Department:				
Labor.....	671.63		530.00	
Provisions:				
Bread.....	4,794.59		4,094.19	
Milk and Cream.....	15,565.20		12,204.62	
Groceries.....	14,466.01		10,864.70	
Butter and Eggs.....	15,158.90		9,683.00	
Fruits and Vegetables.....	15,539.67		9,169.76	
Meat, Poultry and Fish.....	26,826.58	93,022.58	19,582.31	66,128.58
<b>TOTAL DEPARTMENT EXPENSES.....</b>		<b>\$139,545.69</b>		<b>\$107,900.05</b>

## REPORT OF THE TREASURER

### COMPARATIVE STATEMENT OF CURRENT EXPENSES—Continued.

#### General House and Property Expenses

	1919	1918
Electric Lighting.....	\$2,794.71	\$1,162.92
Fuel, Oil and Waste.....	23,097.79	33,873.12
Gas.....	1,507.56	1,259.28
Ice.....	924.73	916.38
Insurance.....	2,609.03	3,300.80
Maintenance, Real Estate and Buildings.....	23,716.00	10,475.79
Maintenance, Machinery and Tools.....	18,613.59	13,607.84
Plumbing and Steam Fitting.....	3,295.51	2,045.34
<b>TOTAL GENERAL HOUSE AND PROPERTY EXPENSES ..</b>	<b>\$76,558.92</b>	<b>\$66,641.47</b>
<b>TOTAL OPERATING EXPENSES.....</b>	<b>\$409,675.60</b>	<b>\$323,002.91</b>

#### Corporation Expenses

Salaries, Officers and Clerks.....	\$1,660.89	\$1,108.81
Services of Expert Accountant.....	300.00	250.00
Expenses of Officers Attending Conference.....	253.00	380.00
Office Expenses.....	14.40	10.00
Stationery, Printing and Postage.....	818.62	501.00
Legal Expenses.....	327.88	150.00
Interest on Loans Payable.....	9,560.40	10,351.32
Taxes.....	.....	10.50
Gratuities to Graduating House Staff.....	206.20	266.68
Clergymen's Fees.....	190.00	.....
Miscellaneous.....	90.00	40.00
<b>TOTAL CORPORATION EXPENSES.....</b>	<b>\$13,421.39</b>	<b>\$13,068.31</b>

#### Current Expenses from Special Funds for Stated Purposes Other than Regular

##### Hospital Current Expenses

Patients' Relief Fund.....	\$607.41	\$868.66
Cheer Fund.....	1,154.85	641.79
Smith Periodical Fund.....	32.25	86.00
<b>TOTAL CURRENT EXPENSES FROM SPECIAL FUNDS FOR STATED PURPOSES.....</b>	<b>\$1,794.51</b>	<b>\$1,596.45</b>
<b>GRAND TOTAL CURRENT EXPENSES.....</b>	<b>\$424,891.50</b>	<b>\$337,667.67</b>
Excess of Current Revenue over Current Expenses.....	.....	\$50,005.80
<b>TOTAL.....</b>	<b>\$424,891.50</b>	<b>\$387,673.47</b>

COMPARATIVE STATEMENT SHOWING SURPLUS AND DEFICIT ACCOUNT  
FOR YEARS ENDING SEPTEMBER 30, 1919 and 1918

	1919	1918		1919	1918
Grand Total Current Revenue...	\$342,978.87	\$387,673.47	Grand Total Current Expenses.....	\$424,891.50	\$337,667.67
Unclaimed Overpayments by Patients not likely to be claimed, transferred to surplus.....	127.50	234.23	Capital Expenditures:		
Unclaimed Wages, not likely to be claimed, transferred to surplus.	316.31	282.63	Additions and Betterments to Buildings	.....	5,794.38
Profit on stocks sold.....	1,264.34	.....	Furniture and Fixtures.....	356.90	859.05
Profit on bonds sold.....	555.00	.....	Machinery and Tools.....	4,415.00	1,263.02
			Apparatus and Instruments.....	2,099.49	.....
			Radium Purchased.....	25,231.20	.....
			Paid on Mortgages payable on Hospital Properties.....	.....	29,000.00
			Uncollectible Superintendents Accounts Receivable charged off.....	464.90	1,359.44
			Loss on Stocks Sold.....	19,307.28	.....
			Loss on Bonds Sold.....	266.25	.....
			Transferred from Surplus and Deficit Account to Salaries and Wages Account		
			to correct error.....	.....	21.00
TOTAL.....	\$345,242.02	\$388,190.33	TOTAL.....	\$477,032.52	\$375,964.56
DEFICIT FOR YEAR.....	131,790.50	.....	SURPLUS FOR YEAR.....	.....	12,225.77
GRAND TOTAL.....	\$477,032.52	\$388,190.33	GRAND TOTAL.....	\$477,032.52	\$388,190.33

CERTIFICATE OF AUDITING COMMITTEE.

We have examined and counted the bonds, stocks, mortgages and other securities owned by the Woman's Hospital and find them in good order and as represented on the books as of September 30, 1919.  
We have also had the accounts of the Treasurer and Superintendent for the fiscal year ending September 30, 1919, examined and checked by Haskins and Sells, Certified Public Accountants, and have received their report dated December 18th, 1919, certifying to their correctness.

December 19th, 1919.

H. BLANCHARD DOMINICK }  
FREDERIC W. RHINELANDER, } *Auditing Committee*

# REPORT OF THE TREASURER

COMPARATIVE BALANCE SHEETS AS OF SEPT. 30th, 1919 and 1918.

Capital Assets		1919	1918
Hospital Properties and Equipment:			
Sites and Grounds.....		\$369,858.10	\$369,858.10
Buildings.....		1,087,572.55	1,087,572.55
Furniture and Fixtures.....		75,434.25	75,077.35
Machinery and Tools.....		64,119.37	59,704.37
Apparatus and Instruments.....		25,182.44	23,082.95
Radium.....		25,231.20	.....
TOTAL HOSPITAL PROPERTIES AND EQUIPMENT.....		\$1,647,397.91	\$1,615,295.32
Investments:			
Mortgages Receivable.....		\$276,367.99	\$389,067.97
Bonds.....		333,180.01	293,761.88
Stocks.....		17,430.35	93,280.35
Real Estate.....		10,000.00	10,000.00
TOTAL INVESTMENTS.....		\$636,978.35	\$786,110.20
Current Assets			
Treasurer's Accounts Receivable.....		\$.....	\$108.00
Superintendent's Accounts Receivable.....		6,038.33	3,336.00
General Material on Hand.....		467.97	523.29
Cash in hands of Treasurer.....		33,913.43	2,061.19
Cash in hands of Superintendent.....		22,518.91	15,999.41
Prepaid Insurance.....		1,018.31	1,141.11
TOTAL CURRENT ASSETS.....		\$63,956.95	\$23,169.00
GRAND TOTAL ASSETS.....		\$2,348,333.21	\$2,424,574.52
DEFICIT.....		291,337.57	159,547.07
TOTAL.....		\$2,639,670.78	\$2,584,121.59
Capital Liabilities			
Capital Account—(Hospital Properties and Equipment).....		\$1,462,397.91	\$1,430,295.32
Mortgages Payable.....		185,000.00	185,000.00
Total Capital Account and Mortgages Payable.....		\$1,647,397.91	\$1,615,295.32
Endowed Bed Fund.....		449,500.00	439,500.00
Partly Endowed Bed Fund.....		3,000.00	5,500.00
General Endowment Fund.....		164,430.66	159,401.85
Anna B. Bliss Endowed Room Fund.....		24,250.00	24,250.00
Partly Endowed Room for Nurses Fund.....		5,000.00	.....
Bella Cooke Trust Fund.....		2,530.35	2,530.35
Abby Sherwood Jesup Fund.....		151,000.00	151,000.00
Maria DeWitt Jesup Fund.....		150,000.00	150,000.00
Employer's Liability Insurance Fund.....		1,200.00	600.00
Patients' Relief Fund.....		3,519.37	3,621.38
Smith Periodical Fund.....		31.00	13.25
Cheer Fund.....		207.84	95.21
TOTAL RESERVE FUNDS.....		\$954,669.22	\$936,512.04
Current Liabilities			
Advance Payments by Patients.....		\$6,600.50	\$6,384.75
Overpayments by Patients.....		239.15	67.50
Unpaid Wages of Latest Payroll.....		13,020.84	11,841.96
Unclaimed Wages of Previous Payrolls.....		205.80	351.31
Audited Vouchers Unpaid.....		17,537.36	13,668.71
TOTAL CURRENT LIABILITIES.....		\$37,603.65	\$32,314.23
GRAND TOTAL LIABILITIES.....		\$2,639,670.78	\$2,584,121.59

STATEMENT SHOWING INCREASE OR DECREASE OF PRINCIPAL OF ALL CAPITAL RESERVE FUNDS  
FOR YEAR ENDING SEPTEMBER 30, 1919.

REPORT OF THE TREASURER						
Description of Funds	Amount First of Year	Received During Year	Expended During Year	Amount End of Year	Increase	Decrease
Endowed Bed Fund.....	\$439,500.00	\$10,000.00	.....	\$449,500.00	\$10,000.00	.....
Partly Endowed Bed Fund.....	5,500.00	2,500.00	*\$5,000.00	3,000.00	.....	\$2,500.00
General Endowment Fund.....	159,401.85	5,028.81	.....	164,430.66	5,028.81	.....
Anna B. Bliss Endowed Room Fund	24,250.00	.....	.....	24,250.00	.....	.....
Bella Cooke Trust Fund.....	2,530.35	.....	.....	2,530.35	.....	.....
Partly Endowed Room for Nurses' Fund.....	.....	5,000.00	.....	5,000.00	5,000.00	.....
Abby Sherwood Jesup Fund.....	151,000.00	.....	.....	151,000.00	.....	.....
Maria DeWitt Jesup Fund.....	150,000.00	.....	.....	150,000.00	.....	.....
Employer's Liability Insurance Fund	600.00	600.00	.....	1,200.00	600.00	.....
Patients' Relief Fund.....	3,621.38	505.40	607.41	3,519.37	.....	102.01
Smith Periodical Fund.....	13.25	50.00	32.25	31.00	17.75	.....
Cheer Fund.....	95.21	1,267.48	1,154.85	207.84	112.63	.....
TOTAL.....	\$936,512.04	\$24,951.69	\$6,794.51	\$954,669.22	\$18,157.18	.....

NOTE:—For purposes for which these funds are used, see page 24.  
\* Transferred to Endowed Bed Fund.

## REPORT OF THE TREASURER

### PURPOSES FOR WHICH INCOME OR PRINCIPAL OF RESERVE FUNDS IS USED.

The income from investments held in the Endowed Bed Fund, General Endowment Fund, Anna B. Bliss Endowed Room Fund, Bella Cooke Trust Fund, Abby Sherwood Jesup Fund and Maria DeWitt Jesup Fund is used to meet the current expenses of the Hospital.

*Employer's Liability Insurance Fund.* This fund is used to pay approved claims against the Hospital for personal injuries to employees sustained by them while on the Hospital premises and for which the Hospital may be liable.

*Patients' Relief Fund.* This Fund is used to meet the cost of supplies or relief furnished to needy patients.

*H. Smith Periodical Fund.* This Fund is used to provide periodicals for the wards of the Hospital.

*Cheer Fund.* This fund is used to provide cheer for patients, staff, nurses and employees.

### DONATIONS FROM INDIVIDUALS TO MEET CURRENT EXPENSES DURING YEAR ENDING SEPTEMBER 30, 1919.

Abbes, Mr. Diedrick.....	\$ 2.00	Appel, S. & Co.....	2.00
Abbott, Mrs. Allan.....	5.00	Auchmuty, Mrs. R. F.....	50.00
Abbot, Edith R.....	5.00	Armstrong, Mrs. Noel.....	10.00
Abercrombie, Lucy Cate.....	5.00	Avery, Mr. Samuel P.....	10.00
Abert, Mr. Benjamin.....	5.00	Baker, Mr. George F.....	100.00
Achelis, Miss Elizabeth.....	10.00	Ballard, Mrs. Edward L.....	10.00
Achelis, Mr. Fritz.....	25.00	Barbey, Mrs. Henry G.....	50.00
Achelis, Mr. John.....	50.00	Barbour, Mrs. William.....	20.00
Acker, Mr. Henry.....	5.00	Barclay, Mrs. James C.....	25.00
Acker, Miss S. Louise.....	5.00	Barker, Mrs. Fordyce.....	10.00
Adams, Mr. C. J.....	15.00	Barnes, Mrs. C. B.....	1.00
Adams, Mrs. Edward Dean...	10.00	Barrows, Mrs. Ira.....	25.00
Alexander, Mrs. Charles B..	10.00	Barthman, Mr. William.....	10.00
Allen, Mr. George H.....	5.00	Battle, Mr. George Gordon...	2.00
Altschul, Mrs. C.....	25.00	Bauchle, Mrs. Thomas H....	10.00
Amend, Mrs. O. P.....	10.00	Baumert, F. J.....	20.00
Andrews, Mrs. William Lor-		Beaty, Mr. Julian B.....	25.00
ing .....	50.00	Behr, Herman and Co., Inc..	5.00
Anonymous .....	7.63	Beller, Mr. and Mrs. A.....	5.00
Anonymous .....	31.50	Belloni, Mrs. J. S.....	5.00
Anonymous .....	1.50	Belloni, Miss Sadie H.....	2.00
Anonymous .....	250.00	Benedict, L. L. and Co.....	25.00
Anonymous .....	15.00	Benjamin, Mr. H. F.....	50.00
Anonymous .....	1.00	Berlin, Mr. Henry C.....	5.00
Anonymous .....	5.00	Bernard, Mrs. B.....	5.00
Anonymous .....	1.00	Berzen, Mr. Nat. E.....	10.00
Anonymous .....	16.50	Biglow, Mrs. L. Horatio....	15.00
Anonymous .....	7.75	Bingham, Mrs. G. F.....	5.00
Anonymous .....	54.00	Bingham, General T. A.....	5.00
Anonymous .....	9.50	Bird, Mrs. S. Hinman.....	10.00
Anonymous .....	30.00	Blagden, Mrs. F. Meredith...	5.00
Anonymous .....	40.00	Blagden, Mrs. T.....	10.00

# REPORT OF THE TREASURER

Blagden, Mrs. Thomas.....	10.00	Dillingham, Mr. W. F.....	4.00
Blair and Company.....	25.00	Dodge, Mrs. Cleveland H....	100.00
Boardman, Mrs. Lansdale....	5.00	Dodge, Mr. D. Stuart.....	25.00
Bodenheimer, Mr. Henry.....	10.00	Dominick, Mrs. W. Gayer...	10.00
Bogert, Miss Anna.....	5.00	Dommerich, Mr. L. W.....	25.00
Bramwell, Mr. E. P.....	5.00	Donaldson, Mr. George M....	10.00
Bramwell, Miss Marie.....	20.00	Dooley, Rev. John H.....	5.00
Brentano's .....	10.00	Droste, Mr. George F.....	10.00
Brewster, Mrs. William T...	5.00	Drye, Mr. H. M.....	10.00
Briggs, Miss Caroline.....	25.00	DuBois, Mrs. Eugene.....	10.00
Brooks, Miss B. G.....	10.00	Dun, R. G. and Co.....	25.00
Brown, Mr. F. R.....	10.00	Duncan, Mrs. John P.....	50.00
Brown, Mr. M. Bayard.....	500.00	Dunham, Mrs. A. M.....	25.00
Burkham, Miss Caroline T....	10.00	Dunham, Mrs. Edward K....	15.00
Burns, Mrs. A. L.....	5.00	Durand, Mrs. Frederic F....	25.00
Burr, Mr. George L.....	5.00	Dustin, Mrs. Charles W....	100.00
Butler, Mr. Willard Parker..	5.00	Dwight, Mrs. M. Everett....	10.00
Caesar, Mrs. E.....	2.00	Eagle, Mr. Clarence H.....	5.00
Cannon, Mrs. H. B.....	5.00	Eckart, Mr. E.....	25.00
Carey, Mrs. Samuel.....	10.00	Eckstein, Mr. Samuel.....	5.00
Carnegie, Mrs. Andrew.....	100.00	Eder, Mrs. J. M.....	2.00
Cash, C. W.....	10.00	Edwards and Rierden Co....	2.00
Chapin, Mr. S. B.....	25.00	Egbert, Mrs. James C.....	5.00
Chapman, Miss Rose.....	1.00	Elrich, Mrs. T. S.....	5.00
Cheney, Mrs. George L.....	50.00	Eimer, Miss Mary L.....	5.00
Chisholm, Mrs. George E....	25.00	Emerson, Mr. and Mrs. Will-	
Choate, Mrs. Joseph H.....	25.00	iam .....	25.00
Clark, Mr. Henry A.....	20.00	Emmerich, Mrs. Walter.....	10.00
Clark, Lieutenant-Colonel Ste-		Emmet, Miss Lydia F.....	10.00
phen C.....	50.00	Epstein, Mr. Samuel.....	5.00
Coe, Mrs. Henry E.....	25.00	Erlanger, Mr. Milton S.....	10.00
Cole, Mr. Edward F.....	25.00	Fabry, Mr. Adolf.....	5.00
Colgate, Mr. William.....	100.00	Feaser, Miss Jane K.....	10.00
Conley, Mr. Louis D.....	10.00	Field, Mr. A. C.....	25.00
Consumers Brewing Company	25.00	Fincke, Mrs. Benjamin C....	5.00
Cooke, Mr. Theo. R.....	1.00	Firth, Mrs. John.....	2.00
Cooper, Mrs. Theodore.....	25.00	Fischer, Mrs. B.....	10.00
Crary, Mrs. J. H.....	3.00	Foster, Mrs. Eugene G.....	5.00
Crossman, Mr. C. S.....	1.00	Fox, Miss Alice Bleeker....	10.00
Cushman's Sons, Inc.....	10.00	Frank, B. & Sons.....	5.00
Czarnikow, Rionda Co.....	5.00	Frankenthal, Mrs. Jacob.....	5.00
Daboll, Mrs. M. W.....	10.00	Frankenthal, Miss M. L.....	10.00
Daggett and Ramsdell.....	5.00	Frankfield, Mrs. A.....	2.00
Dana, Mrs. Charles.....	10.00	Franklin Simon Co.....	5.00
Dassler, Miss Dorothy.....	1.00	French, Mrs. John.....	100.00
Davison, Mrs. Henry P.....	10.00	Frevor, Mr. William.....	5.00
Dearborn, Mrs. George S....	25.00	Fuller, Mrs. Eugene.....	10.00
de Brunner, Mrs. B. F.....	5.00	Garvin Machine Co.....	10.00
Deering, Mr. Charles.....	100.00	Gasper, Mrs. J. B.....	10.00
deForest, Mrs. Robert W....	100.00	Gantz, Mr. Aaron.....	5.00
de Gersdorff, Mr. George B..	5.00	Gawtry, Mr. H. E.....	100.00
Delafield, Mrs. M. L.....	5.00	Goffe, Mrs. R. H.....	1.00
Delamater, Mr. C. H.....	5.00	Goodwin, Mrs. James J.....	25.00
De Hedrey, Baby.....	10.00	Graydon, Mrs. Clendenen....	25.00
De Silver, Mr. Albert.....	10.00	Green, Mrs. George Walton.	1.00
De Sola Bros. & Pardo.....	10.00	Groh, Mrs. John A.....	2.00
Despard, Mr. W. D.....	10.00	Gunther, Mrs. Franklin L....	25.00
Dick, Mrs. J. Henry.....	25.00	Gurnee, Mr. A. C.....	50.00
Dietz, Mr. Julius.....	25.00	Gutman, Mrs. Leo B.....	5.00

# REPORT OF THE TREASURER

Hage, Mr. John D.....	5.00	Kingsland, Mrs. A. C.....	10.00
Haines, Mrs. C.....	5.00	Knott, Mr. E.....	25.00
Halkett, Mrs. Sarah Stokes..	10.00	Kny-Scheerer Corporation...	15.00
Hall, Mrs. V. G.....	5.00	Koch, H. C. F. and Co., Inc..	10.00
Hamann, Mr. William A.....	25.00	Korn, Peter and Sons, Inc...	10.00
Hamersley, Mr. L. Gordon...	50.00	Kress, Mr. S. H.....	2.00
Hammond, Mr. John Henry.	20.00	Kuhn, Mr. James C.....	10.00
Hardenbergh, Mrs. T. E.....	5.00	Kursheldt, Mr. Ronald S....	10.00
Hare, Mr. J. M.....	20.00	Lacombe, Mr. E. Henry.....	10.00
Harkness, Mrs. Stephen V...	150.00	Ladd, Mr. and Mrs. Walter G.	200.00
Harkness, Mrs. William L...	50.00	Langdon, Mr. Edwin.....	5.00
Harris, Mrs. E. L. Breese...	10.00	Lapham, Mrs. J. J.....	10.00
Hart, Mr. George H.....	20.00	Latimer, Mr. J. W.....	10.00
Haskell, Mrs. A. J.....	2.00	Lawrence, Mrs. John Burling	10.00
Hasslacher, Mr. Jacob.....	10.00	Leeds, Mrs. Warner M.....	10.00
Hastings, Mrs. George S....	5.00	Levine, Mr. Edmund J.....	10.00
Haughwout, Miss E. M.....	4.65	Levinson, Mr. Irving.....	5.00
Heckscher, Mrs. August.....	10.00	Lewis, Miss Wealthy H.....	10.00
Heidgeed, Mr. J. H.....	5.00	Liebmann, Mrs. Adolf.....	5.00
Helme, Mrs. George A.....	10.00	Lincoln, Mrs. F. W.....	5.00
Hepburn, W. M., M. D.....	5.00	Lincoln, Mrs. Lowell.....	10.00
Herrick, Mr. Harold.....	25.00	Loeb, Mrs. Morris.....	25.00
Herz, Mrs. Leo.....	10.00	Lovell, Mrs. F. H., Jr.....	100.00
Hine, Mrs. Francis L.....	100.00	Lueder, Mr. A.....	5.00
Hohnes, Mrs. E. T.....	20.00	Luke, Mrs. C. W.....	5.00
Hope, Mr. J. L.....	15.00	McBridge, Mr. T. J.....	5.00
Hornaday, Mr. William T...	5.00	McConnell, Mrs. S.....	5.00
Horne, Mrs. E. M.....	25.00	McCormick, Judkins, Co.....	5.00
Hoyt, Mrs. Alfred M.....	100.00	McCulloh, Mrs. J. S.....	25.00
Hoyt, Mrs. V. P.....	10.00	McCutcheon, James and Co..	20.00
J. W. Hughes Company.....	50.00	McGee, Mr. William H.....	25.00
Huntington, Mrs. H. E.....	110.00	McKesson, Mrs. Donald.....	5.00
Hyatt, Mr. A. M.....	2.00	McLean, Mrs. James.....	500.00
Hyde, Miss M. L.....	25.00	MacMartin, Mr. Malcolm....	10.00
Ibrig, Miss Clara B.....	5.00	Mager, Mrs. F. Robert.....	5.00
Ismon, Mr. H. R.....	5.00	Mali, Mrs. Pierre.....	10.00
Ives, Mrs. Brayton.....	25.00	Mansfield, Mr. Howard.....	10.00
James, Mrs. Arthur Curtiss..	100.00	Marshall, Mrs. Frances.....	5.00
James, Mrs. Walter B.....	10.00	Martin, Mr. William V.....	5.00
Jasper, Mr. H. N.....	15.00	Mason, Mr. Alfred.....	10.00
Jenkins, Mr. A. W.....	25.00	Mason, Mr. George G.....	100.00
Jenkins Brothers.....	10.00	Mauch, Mr. William C.....	3.00
Jewish Philanthropic Societies	17.50	Mayer, Mr. Edward L.....	10.00
Johnson, Mr. Gilbert H.....	25.00	Meighan, Mr. B. C.....	1.00
Johnston, Mrs. Waldo C.....	10.00	Mendel, Mr. M. J.....	2.00
Jones, Miss E. C.....	10.00	Merrill, Mrs. Isaac H.....	2.00
Josephson, Mr. A.....	2.00	Meyer, Mrs. John Christopher	5.00
Katz, Mr. Eugene.....	10.00	Meyer, Mr. Louis.....	5.00
Kaufman, Mr. Julius.....	5.00	Middleton and Co.....	10.00
Kayser, Julius and Company.	10.00	Milton, Mrs. William F.....	50.00
Kean, Miss Lucy H.....	10.00	Minford, Miss Agnes A.....	5.00
Kelive, Miss Margaret S.....	5.00	Moore, Mrs. William H.....	25.00
Keller Printing Company.....	3.00	Morgan, Mrs. Pierpont.....	100.00
Kemp, Day and Company....	5.00	Morganstern, Mr. Albert G..	2.00
Kenna, Mrs. Edward D.....	150.00	Moritz, Mr. Theodore E....	5.00
Kennedy, Mrs. John S.....	50.00	Morris, Mrs. Henry Lewis..	100.00
Keyser, Mrs. Samuel.....	25.00	Moses, Mrs. E.....	10.00
King, Mrs. Edward J.....	20.00	Mosle, Mr. A. Henry.....	10.00
King, Miss Ellen.....	10.00	Motor Vehicle Publishing Co.	3.00

# REPORT OF THE TREASURER

Moulton, Mr. F. W.....	5.00	Rogers, Mrs. W. B.....	2.00
Muller, Mr. George.....	10.00	Rohmer, Miss Beebe.....	5.00
National Biscuit Company....	10.00	Rosenbaum, Mr. Arthur A....	20.00
Nelson, Mrs. S. G.....	5.00	Rosenbaum, Mr. Selig.....	25.00
Newman, Mrs. M. S.....	5.00	Ross, Mr. W. A.....	10.00
Nichols, Mrs. George.....	10.00	Rossbach, Mr. Jacob.....	5.00
Oestreicher Bros.....	10.00	Rossin, Mrs. M.....	2.00
Ogden, Miss Mary F.....	10.00	Rounds, Mr. A. C.....	20.00
Opdycke, Mrs. Emerson.....	5.00	Rusch, Miss Mabel.....	20.00
Openhym, Mrs. William.....	5.00	Russell, Mr. A. D.....	100.00
Osborn, Mrs. William Church	100.00	Russell and Erwin Mfg. Co..	5.00
Osgood, Mr. C. H.....	50.00	Ryan, Mrs. Thomas Fortune.	1,025.00
Ostrander, Mrs. Charles F...	10.00	Sabin, Mr. J. F.....	2.00
Ottman, Mrs. Louisa.....	10.00	Sage, Mr. John.....	25.00
Palmer, Mrs. Edgar.....	25.00	Saks and Company.....	10.00
Patton, J. F. and Company..	5.00	Salomon, A. L. and Co.....	25.00
Peer, Mrs. S. W.....	10.00	Sarantis, Mr. John.....	10.00
Pegram, Mrs. E. S.....	5.00	Schaefer, Mrs. E. C.....	10.00
Pell, Rev. A. Duane.....	25.00	Schall, Wm. and Co.....	25.00
Pell, Mrs. James Duane.....	10.00	Schermerhorn, Mr. George S.	2.00
Perkins, Mrs. G. W.....	100.00	Schley, Mrs. K. B.....	5.00
Pfizer, Charles and Company	10.00	Schreitmiller, Mrs. M.....	5.00
Phelps, Mrs. Stowe.....	5.00	Schulz and Ruckgaber.....	5.00
Plaza Art Rooms, Inc.....	5.00	Schwarzenbach, Mr. Robert J.	
Post, Mrs. Abram S.....	5.00	F. ....	25.00
Potts, Mr. W. Rockhill.....	10.00	Scott, Mrs. Clement.....	15.00
Pratt, Mr. S.....	5.00	Scott, Mrs. George S.....	10.00
Prentiss, Mr. Henry.....	5.00	Scoville, Miss Grace.....	100.00
Pressman, Miss Rose S.....	5.00	Scoville, Miss Mary F.....	100.00
Pretzfeld, Mr. Edgar S.....	15.00	Seangood, Mrs. Charles....	25.00
Publishers Printing Company	10.00	Seligman, Mrs. Jefferson....	10.00
Pulsifer, Mrs. N. T.....	10.00	Senff, Mrs. Charles H.....	1,000.00
Pyne, Mrs. M. Taylor.....	100.00	Sewall, Mrs. F. B.....	5.00
Pyne, Mrs. Percy R.....	10.00	Sexton, Mr. Edward B.....	10.00
Quincy, Mr. C. F.....	10.00	Sexton, Mrs. Edward B.....	10.00
Racky, Mr. John.....	1.00	Seymour, Mr. Henry T.....	5.00
Randolph, Mr. H. C. F.....	100.00	Seymour, Mr. Horatio W....	10.00
Rankine, Mrs. J. R.....	2.00	Sheldon, Mrs. Edwin B.....	5.00
Raymond, Mr. A. B.....	10.00	Sheldon, Mrs. James O.....	20.00
Redegeld, Mr. Joseph.....	2.00	Shepard, Mrs. Finley J.....	30.00
Reid, Mrs. Whitelaw.....	100.00	Sherman, Mrs. Charles C....	10.00
Rhoades, Miss Henrietta....	10.00	Sherman, Mr. Charles A....	10.00
Rhoades, Miss N.....	10.00	Sherwood, Mrs. B. F.....	10.00
Richard, Miss Elvine.....	25.00	Sibley, Mrs. Hiram W.....	135.65
Richards, Mr. C. B.....	7.00	Simon, Alfred L. and Co....	20.00
Richards, Mrs. Eben.....	5.00	Slade, Miss Ellen.....	2.00
Richardson, Mrs. C. Tiffany.	25.00	Sloane, Mrs. John.....	10.00
Richardson, Mr. W. B.....	3.00	Smith, Mrs. Charles Stewart,	
Richter, Mrs. Daniel.....	10.00	Sr. ....	25.00
Richter, Miss Jessie H.....	10.00	Smith, Mrs. Frank S.....	10.00
Riker, Mr. William J.....	25.00	Smith, Mrs. Van Santvoord	
Robb, Mrs. Alexander.....	5.00	Merle .....	25.00
Robbins, Miss H. L.....	10.00	Smith, Mrs. George Moore...	5.00
Roberts, Mr. G. Theo.....	25.00	Srnith, Mr. Leslie.....	15.00
Robertson, Miss Jennette....	20.00	Solomon, Miss Camille.....	5.00
Robie, Mrs. H. B.....	5.00	Sowter, Mr. E. T.....	10.00
Rodewald, Mr. F. L.....	10.00	Squire, Mr. S. C.....	100.00
Rogers, Mr. Gustavus A.....	10.00	Stahl, Mr. Adolfo.....	50.00
		Stanton, Mr. W. A.....	100.00

# REPORT OF THE TREASURER

Stearns, Mrs. E. H.....	10.00	Voss, Mrs. Frank S.....	50.00
Steinberg, Mrs. J. E.....	5.00	Vredenburg, Mrs. Bessie H.	5.00
Steinhardt, Mr. Henry.....	10.00	Walbridge, H. D. and Com-	
Steinway, Mr. Fred T.....	10.00	pany .....	50.00
Stephens, Mr. T. W.....	10.00	Walker, Mr. E. Robbins.....	10.00
Stettheimer, Mr. Morris.....	10.00	Walton, Miss Ida E.....	10.00
Stewart, Mr. William R.....	25.00	Ward, Mr. George Gray.....	100.00
Straight, Mrs. Willard.....	50.00	Wardwell, Miss Alice N.....	10.00
Strauss, Mrs. C.....	15.00	Watson, Mrs. Wesley.....	25.00
Strauss, Mr. Frederick.....	10.00	Wedgwood, Mrs. H. L.....	5.00
Strong, Mrs. J. R.....	10.00	Weiss, Mr. Ray L.....	10.00
Strong, Mr. and Mrs. Thomas		Welch, Holme and Clark Co.	15.00
W. ....	5.00	Welch, Mr. S. Charles.....	10.00
Sullivan, Mrs. Emily S.....	5.00	White, Mrs. Harold T.....	10.00
Sullivan, Mrs. M. Louise....	10.00	White, Miss May W.....	10.00
Talbot, Bird and Co., Inc....	10.00	Whiteley, Mr. Benjamin.....	10.00
Taylor, Mr. H. A.....	25.00	Whitney, Mr. E. F.....	25.00
Thiele, Mr. E.....	10.00	Wilkinson Brothers and Com-	
Thompson, Mrs. Frederick		pany .....	10.00
Ferris .....	490.50	Willcox, Mrs. W. Y.....	25.00
Thorn, Mrs. M.....	2.00	Willdigg, Mr. Arthur S.....	10.00
Thorne, Mr. Edwin.....	25.00	Wilson, Mrs. Henry B.....	25.00
Thorne, Mrs. Eliza A.....	10.00	Winkhaus, Mr. A. C.....	5.00
Thorne, Mrs. Jonathan.....	25.00	Winkhaus, Mr. F.....	25.00
Thorne, Mr. and Mrs. W. V. S.	1,000.00	Winthrop, Mr. Grenville Lin-	
Thorps, Mrs. Warren.....	25.00	dall .....	1,000.00
Tiffany and Company.....	25.00	Winthrop, Mrs. Robert.....	100.00
Todd, Mr. W. Parsons.....	5.00	Woerishoffer, Mrs. Anna.....	25.00
Tompkins, Mrs. W. W.....	10.00	Wolff, Mrs. Lewis L.....	40.00
Torrance, Mr. H.....	3.00	Wollman, Mr. Henry.....	1.00
Towne, Mr. Henry R.....	25.00	Wood, Mrs. John D.....	25.00
Townsend, Mr. Edward.....	100.00	Wright, Miss Constance.....	2.00
Troescher, Mr. A. F.....	25.00	Worth, A. C. and Company..	10.00
Tuckerman, Mr. Alfred.....	10.00	Wygatt, Mr. M. H.....	2.50
Turnbull, Mrs. B.....	5.00	Wynne, Mr. John.....	10.00
Tweed, Mrs. Charles H.....	2.00	Young, Mrs. A. Murray.....	20.00
Tyndale, Mr. H. H.....	5.00	Zimmerman, Mr. H.....	5.00
Valentine, Mrs. T. S.....	20.00	Zoller, Mrs. Charles.....	10.00
Van Vliet, Mr. D. M.....	5.00		
Van Winkle, Captain Edgar B.	10.00	Total unrestricted donations	
Van Winkle, Mr. E. M.....	3.00	from individuals to meet	
Vineberg, Doctor Hiram N...	25.00	current expenses .....	\$15,132.18

## SPECIAL DONATIONS

DURING YEAR ENDING SEPTEMBER 30, 1919

Alexander, Mrs. H. A., to endow a bed for one year from January 21, 1919, in memory of Winifred Ives.....	\$ 300.00
Andrews, Mrs. William Loring, to pay Clergymen's fees.....	10.00
Carnegie, Mrs. Andrew, for Social Service Work.....	30.00
Cheney, Mrs. George L., to pay Clergymen's fees.....	5.00
Hare, Mrs. Montgomery, for Carpets for Chapel.....	100.00
Hyde, Mrs. Clarence M., to endow a bed for one year from April 30, 1919 .....	300.00
Parsons, Mrs. John E., for Carpets for Chapel.....	100.00
Ryan, Mrs. Thomas F., to pay Clergymen's fees.....	50.00
Thompson, Mrs. F. F., to endow a bed for one year from October 9th, 1918 .....	300.00
Thompson, Mrs. F. F., for Pathological Department.....	5,000.00
Thompson, Mrs. F. F., to pay Clergymen's fees.....	5.00
Thorne, Mrs. W. V. S., for Social Service Work.....	50.20

TOTAL SPECIAL DONATIONS .....\$6,250.20

UNITED HOSPITAL FUND DONATION..... 4,981.11

## REPORT OF THE TREASURER

### STATEMENT OF DONATIONS TO ENDOWMENT AND OTHER FUNDS RECEIVED DURING THE YEAR ENDING SEPT. 30, 1919.

#### ADDITIONS TO GENERAL ENDOWMENT FUND.

From Estate of James R. Steers.....	\$ 5,000.00
Final Payment of legacy received from Estate of Caroline A. Brundage.....	28.81
TOTAL .....	\$ 5,028.81

#### ADDITIONS TO ENDOWED BED FUND.

Grenville Lindall Winthrop, in memory of Mrs. Russell Sage.....	\$ 5,000.00
Levi P. Morton, in memory of his wife, Anna Livingston Morton....	5,000.00
TOTAL .....	\$10,000.00

#### ADDITIONS TO PARTLY ENDOWED BED FUND.

Grenville Lindall Winthrop, to complete endowment of a bed in memory of Mrs. Russell Sage.....	\$ 2,500.00
Less amount transferred to Endowed Bed Fund account completion of endowment .....	5,000.00
DECREASE .....	\$ 2,500.00

#### PARTLY ENDOWED ROOM FOR NURSES FUND.

Mrs. Cecila Taussig, part payment to endow a room for nurses.....	\$ 5,000.00
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#### ADDITIONS AND DONATIONS TO PATIENTS' RELIEF FUND.

Income from Investments held in this Fund.....	\$ 120.00	Geer, Mrs. Walter.....	20.00
Received from patients on account of articles supplied..	235.40	Gray, Mrs. Henry Winthrop..	2.50
Andrew, Mrs. William L.....	10.00	Shepard, Mrs. Finley J.....	52.50
Carnegie, Mrs. Andrew.....	5.00	Sibley, Mrs. Hiram W.....	2.50
Cheney, Mrs. George L.....	12.50	Thorne, Mrs. W. V. S.....	20.00
de Forest, Mrs. Robert.....	25.00	Total .....	\$505.40

#### DONATIONS TO CHEER FUND.

Adams, Thatcher M.....	\$75.00	Lauckhardt, Peter .....	2.00
Alexander, Mrs. Henry A....	25.00	Potter, Mrs. Orlando B.....	30.00
Anonymous .....	112.48	Rhineland, Mrs. F. W.....	5.00
Andrews, Mrs. William L....	16.00	Ryan, Mrs. Thomas F.....	25.00
Brodhead, Dr. George L.....	5.00	Samuels, Samuel B.....	5.00
Bullard, Dr. E. A.....	1.00	Schoenfeld, Jerome .....	5.00
Carnegie, Mrs. Andrew.....	35.00	Shepard, Mrs. Finley J.....	165.00
Cheney, Mrs. George L.....	20.00	Sibley, Mrs. Hiram W.....	10.00
Dominick, H. Blanchard.....	10.00	Thompson, Mrs. F. F.....	125.00
Dorman, Dr. Franklin A.....	5.00	Thorne, Mrs. W. V. S.....	60.00
Geer, Mrs. Walter.....	10.00	Thorne, W. V. S.....	100.00
Goddard, Mrs. J. Warren....	11.00	Vineberg, Dr. Hiram.....	5.00
Gray, Mrs. Henry W.....	10.00	Wood, Mrs. John D.....	10.00
Hepburn, A. Barton.....	50.00	Ward, Dr. George Gray.....	10.00
Hollander, Henry .....	10.00	Winthrop, Grenville L.....	100.00
Ingraham, Dr. Harold C.....	5.00	Zahn, Mrs. Elizabeth.....	15.00
Ives, Mrs. Brayton.....	15.00	Total .....	\$1,267.48
King, Miss Ellen.....	170.00		
Kenna, Mrs. E. D.....	10.00		

## REPORT OF THE TREASURER

### ENDOWED BEDS.

1868-73	MR. HENRY YOUNG, in perpetuity.....	\$5,000
1870	MRS. WYMAN—1900, MRS. ELIZABETH W. ALDRICH—to be known as the WYMAN-ALDRICH Bed, in perpetuity	5,000
1870	In memory of CORNELIA RAY HAMILTON, by her mother MRS. RAY, in perpetuity.....	5,000
1873	MRS. ALEXANDER M. BRUEN.....	3,000
1874	MRS. J. J. ASTOR, in perpetuity.....	5,000
1875	MRS. JOHN TAYLOR JOHNSTON, in memory of MRS. JOHN BARD, in perpetuity .....	5,000
1875	MRS. ELLEN M. GIFFORD, New Haven, in perpetuity.....	5,000
1876	In memory of MRS. ROBERT RAY, by her family, in per- petuity .....	5,000
1880	MRS. CAROLINE PHELPS STOKES, in perpetuity .....	5,000
1881	MRS. WILLIAM B. ASTOR, in memory of her daughter, MRS. EMILY VAN ALLEN, in perpetuity .....	5,000
1882	MRS. FREDERIC STEVENS, in perpetuity.....	5,000
1883	MR. MORRIS K. JESUP, in memory of his mother, in per- petuity .....	5,000
1883	MISS JULIA and MISS SERENA RHINELANDER, in memory of their mother, in perpetuity.....	5,000
1883	MRS. FIELD, for two lives.....	3,000
1884	MRS. WM. E. DODGE, in perpetuity.....	5,000
1884	MISS ANNETTE GIBBS, in perpetuity .....	5,000
1885	MR. and MRS. WM. Y. MORTIMER, in memory of their daughter, MINNIE MORTIMER, in perpetuity.....	5,000
1885	Estate of MISS SARAH BURR, six beds in perpetuity.....	30,000
1886	BROADWAY TABERNACLE CHURCH, by an unknown friend, in perpetuity .....	5,000
1886	MRS. H. MAUNSELL SCHIEFFLIN, in perpetuity.....	5,000
1887	MRS. HIRAM W. SIBLEY, in memory of her mother, MAR- GARET D. HARPER, in perpetuity.....	5,000
1888	MRS. HENRY R. WINTHROP, in perpetuity.....	5,000
1888	MR. JOHN JACOB ASTOR, five beds in memory of his wife, CHARLOTTE AUGUSTA ASTOR, in perpetuity.....	25,000
1888	Estate of CATHARINE M. McCOSKRY, in perpetuity.....	5,000
1888	For support of above bed.....	5,000
1889	MR. JAY GOULD, in memory of his wife, MRS. HELEN DAY GOULD, in perpetuity.....	5,000
1889	MISS HELEN M. GOULD, in memory of her mother, MRS. HELEN DAY GOULD, in perpetuity.....	5,000
1890	MR. CHARLES H. SENFF, in perpetuity.....	5,000
1892	MR. and MRS. ALFRED M. HOYT, in memory of their daughter, MARY E. HOYT, in perpetuity.....	5,000
1892	MRS. JOHN B. TREVOR, in memory of her mother, MRS. A. G. NORWOOD, in perpetuity.....	5,000

# REPORT OF THE TREASURER

1892	MR. JOHN E. PARSONS, "In memoriam HELEN REED PARSONS," in perpetuity.....	5,000
1894	MRS. MATILDA W. WHITE, in memory of her mother, MRS. JAPHET BISHOP, in perpetuity .....	5,000
1894	Estate of GEORGE W. CULLUM, deceased, to be known as the "ELIZABETH H. CULLUM BED," in perpetuity....	5,000
1895	ANTHONY DEY, in memory of his wife, MARY B. HUMPHREYS DEY, in perpetuity .....	5,000
1895	MRS. JAMES T. MURRAY, in perpetuity .....	5,000
1896	MRS. JOHN A. ROBINSON, in memory of her sister, CECILIA C. STANBERY, in perpetuity.....	5,000
1897	MRS. LEVI P. MORTON, in memory of her mother, SUSAN WATTS STREET, in perpetuity .....	5,000
1898	Estate of MARY A. EDSON, deceased, in perpetuity.....	5,000
1899	MRS. HOWARD GOULD, in perpetuity.....	5,000
1899	Estate of ANGELINA B. CRANE, in perpetuity.....	5,000
1900	Estate of CAROLIN E. HOLLISTER, in memory of EVA C. JOHNSON, in perpetuity.....	5,000
1901	MISS HANNAH COLGATE, in memory of her sister, MRS. ELIZABETH COLGATE MAGHEE, in perpetuity.....	5,000
1901	MRS. S. P. AVERY, in memory of her beloved dead, in perpetuity .....	5,000
1901	Estate of ANDREW GARVEY, two beds to be known as the "ELIZABETH JEFFRIES GARVEY BEDS," in perpetuity	10,000
1902	MRS. RACHEL M. HUSTACE, in perpetuity.....	5,000
1902	Estate of MALCOLM GRAHAM, in memory of his mother, EMILY CLASON GRAHAM, in perpetuity.....	5,000
1902	For support of above bed.....	5,000
1903	MRS. JULIAN JAMES, in memory of her father, THEODORUS BAILEY MYERS, in perpetuity.....	5,000
1904	MR. and MRS. WALTER GRAEME LADD, to be known as the "P. FLEWELLEN CHAMBERS BED," in perpetuity.....	5,000
1904	MRS. JOSEPH M. WHITE, in perpetuity.....	5,000
1906	MRS. JAMES T. MURRAY, in perpetuity.....	5,000
1906	MRS. FREDERICK W. VANDERBILT, to be known as the "LOUISE VANDERBILT BED," in perpetuity.....	5,000
1906	In memory of SOPHIA C. WITHERBEE, by her daughter MARY G. W. BLACK, in perpetuity.....	5,000
1907	Estate of HELEN ELLIS COLE, deceased, in perpetuity...	5,000
1907	MR. CLARK WILLIAMS, in memory of his mother, ARBIGAIL CLARK WILLIAMS, in perpetuity.....	5,000
1907	Estate of MRS. CHARLES ABERNATHY, in perpetuity.....	5,000
1909	MRS. F. W. VANDERBILT, in perpetuity.....	5,000
1909	Estate of EMMA A. TILLOTSON, to be known as the "WILLIAM H. PINKNEY BED," in perpetuity.....	5,000
1909	Estate of PHEBE ANNA THORNE, in perpetuity.....	5,000

# REPORT OF THE TREASURER.

1910	MR. FERRIS SHERMAN THOMPSON, in memory of his mother, ABIGAIL SHERMAN THOMPSON, in perpetuity..	10,000
1910	MRS. HENRY LEWIS MORRIS, in memory of her sister, ELEANOR E. R. PEABODY, in perpetuity.....	5,000
1911	MISS ELLEN KING, for two lives, in memory of DR. HENRY DENTON NICOLL .....	3,000
1912	MR. W. W. WALL, in memory of his wife, CLARA ELLIE WALL, in perpetuity .....	5,000
1912	MRS. JOHN E. PARSONS, to be known as the "DAVID WOLFE BISHOP 2nd Bed," in perpetuity.....	5,000
1912	WILLIAM A. and KATHERINE DuBOIS, in memory of CATHERINE BRINCKERHOFF DuBOIS, in perpetuity.....	5,000
1912	MRS. CHAS. J. HARRAH, in perpetuity.....	5,000
1913	MRS. ROBERT WINTHROP, in memory of DOROTHY WINTHROP, in perpetuity.....	5,000
1915	MRS. JOHN E. PARSONS, in memory of her husband, JOHN E. PARSONS, in perpetuity.....	5,000
1915	Under will of HOMER V. LOCKWOOD, to be known as the "MRS. HOMER V. LOCKWOOD Bed".....	5,000
1915	Estate of ANNA M. BROTHERTON, in memory of her mother, to be known as the "MARY TOBIAS BROTHERTON Bed" .....	3,000
1916	MRS. RUSSEL SAGE, in perpetuity.....	5,000
1916	MRS. F. F. THOMPSON, in memory of her sister, MRS. ZILPHA C. BACKUS, in perpetuity.....	5,000
1916	Anonymous, two beds in memory of PHEBE ANNA THORNE, in perpetuity.....	10,000
1917	MRS. MILES B. CARPENTER, in perpetuity.....	5,000
1917	MR. and MRS. FINLEY J. SHEPARD, in memory of MRS. PETER LAKE SHEPARD, in perpetuity.....	5,000
1917	MRS. JOHN E. PARSONS, to be known as "The Grace Church Bed in memory of ANN BEEKMAN DE PEYSTER, given by her granddaughter, FLORENCE VAN COURTLANDT PARSONS," in perpetuity .....	7,500
1917	MRS. WILLIAM H. BLISS, to endow a private room during three lives, to be known as the "ANNA BLAKELEY BLISS Room" .....	24,250
1918	MRS. HENRY L. MORRIS, in perpetuity.....	5,000
1919	MR. GRENVILLE LINDALL WINTHROP, in memory of MRS. RUSSELL SAGE, in perpetuity.....	5,000
1919	MR. LEVI P. MORTON, in memory of his wife, ANNA LIVINGSTON MORTON, in perpetuity.....	5,000

Respectfully submitted,

FRANCIS L. HINE,  
*Treasurer.*



# Woman's Hospital in

## Statement Showing Method of Figuring "Cost per Patient per Day" f

Operating Expenses Year Ending September 30, 1919	Total	Private Room Patients
Administration.....	\$29,526.89	14,172.91 <sup>48%</sup>
Directress of Nurses, Assistants and Instructors.....	17,382.13	7,474.32 <sup>43%</sup>
Surgeons.....	2,756.65	1,556.65 <sup>Actual Cost</sup>
Anesthetist.....	4,174.00	1,669.60 <sup>40%</sup>
Nurses.....	35,711.69	17,855.85 <sup>50%</sup>
Special Nurses.....	62,121.50	62,121.50 <sup>Actual Cost</sup>
Ward Maids.....	2,490.92	1,245.46 <sup>50%</sup>
Uniforms for Staff and Orderlies.....	811.64	202.91 <sup>25%</sup>
Pharmacy, Salaries and Wages.....	2,021.70	505.42 <sup>25%</sup>
MEDICAL AND SURGICAL SUPPLIES:		
Apparatus and Instruments.....	5,438.87	2,719.43 <sup>50%</sup>
Medical and Surgical Supplies.....	12,570.29	3,771.09 <sup>30%</sup>
Alcohol, Liquors and Wines.....	749.92	224.98 <sup>30%</sup>
Pathological Department.....	7,876.31	2,362.89 <sup>30%</sup>
Electrotherapeutical Department.....	1,821.06	273.15 <sup>15%</sup>
Out-Patient Department.....	2,825.01	
Social Service.....	5,292.41	
Housekeeping.....	34,765.84	17,035.26 <sup>49%</sup>
Kitchen.....	4,481.21	2,016.54 <sup>45%</sup>
Laundry.....	7,276.06	2,764.90 <sup>38%</sup>
Steward's Department.....	93,022.58	46,511.29 <sup>50%</sup>
General House and Property.....	76,558.92	45,169.76 <sup>59%</sup>
Total Operating Expenses .....	\$409,675.60	229,653.91
Total Patient Day's Treatment and Visits.....		27,435
Cost per Patient per Day and per Visit.....		

The Salaries of Operating Room Nurses and Operating Room Orderlies are distributed in  
METHOD OF FIGURING COST OF DIFFERENT BRANCHES OF THE SERVICE:

The method in use at the Woman's Hospital of figuring the total cost of caring for W  
branch of the service with salaries and wages of all persons employed exclusively in, and all su  
which contribute to the cost of the different branches of service in such proportion as the Sup  
ditions which are, of course, subject to change from time to time. In determining the relative p  
not including the amounts directly chargeable to Out-Patient Department, etc., the percenta  
treatment furnished in each service, modified by well-known facts; for instance, the fact that a  
also, the important fact that her food and the preparation of it costs very much more than  
among the different branches of the service is based upon the relative floor space of those parts

# e State of New York

ar Ending September 30, 1919. not including Corporation Expenses.

Cost per Private Room Patient, including Babies, per Day	Ward Patients	Cost per Ward Patient, including Babies, per Day	Out-Patient Department	Social Service Department
.517	<sup>44%</sup> 12,991.83	.337	<sup>7%</sup> 2,066.88	<sup>1%</sup> 295.27
.272	<sup>55%</sup> 9,560.17	.247	<sup>2%</sup> 347.64	
.057	<b>Actual Cost</b> 1,200.00	.031		
.061	<sup>60%</sup> 2,504.40	.064		
.652	<sup>50%</sup> 17,855.84	.462		
2.264				
.045	<sup>50%</sup> 1,245.46	.032		
.007	<sup>75%</sup> 608.73	.016		
.018	<sup>29%</sup> 586.30	.015	<sup>46%</sup> 929.98	
.099	<sup>48%</sup> 2,610.66	.068	<sup>2%</sup> 108.78	
.138	<sup>68%</sup> 8,547.80	.221	<sup>2%</sup> 251.40	
.008	<sup>68%</sup> 509.95	.013	<sup>2%</sup> 14.99	
.086	<sup>65%</sup> 5,119.60	.132	<sup>5%</sup> 393.82	
.010	<sup>35%</sup> 637.37	.016	<sup>50%</sup> 910.54	
			<b>Actual Cost</b> 2,825.01	
				<b>Actual Cost</b> 5,292.41
.621	<sup>44%</sup> 15,296.97	.396	<sup>5%</sup> 1,738.29	<sup>2%</sup> 695.32
.074	<sup>50%</sup> 2,240.61	.058	<sup>4%</sup> 179.25	<sup>1%</sup> 44.81
.101	<sup>57%</sup> 4,147.36	.107	<sup>4%</sup> 291.04	<sup>1%</sup> 72.76
1.695	<sup>47%</sup> 43,720.61	1.131	<sup>2½%</sup> 2,325.57	<sup>½%</sup> 465.11
1.646	<sup>35%</sup> 26,795.62	.693	<sup>5%</sup> 3,827.95	<sup>1%</sup> 765.59
	156,179.28		16,211.14	7,631.27
	38,674		16,997	
\$8.371		\$4.039	\$ .953	

portion to the numbers of Private Room Surgical Patients and Ward Surgical Patients treated.

Patients, Private Room Patients or Out-Patient Department Patients, etc., is to charge each and repairs directly chargeable to such service, and to pro-rate the other Operating expenses attendant and his Assistants may consider most fair after careful consideration of the local contribution of Administration Expenses, Professional Care of Patients, Housekeeping, Kitchen, etc., charged to Ward Patients and to Private Room Patients is based upon the number of day's private room patient requires more professional care than necessary if she were located in a ward; out of the ward patient. The distribution of the cost of General House and Property Expenses the buildings occupied by each of the services mentioned.







CORNER OF NURSERY

## REPORT OF THE SUPERINTENDENT

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

I have the honor to submit my report for the year ending September 30th, 1919.

We started this fiscal year handicapped by a great shortage of the various people necessary for the proper administration of an active hospital. Our forces were much depleted by the resignation of many of our Supervisors and others who left for foreign service, or war work in this country. Several nurses remained in the hospital from a strong sense of duty rather than desire. It was a serious time and additional cause for anxiety was the influenza epidemic which crept into our midst and incapacitated many, especially the nurses.

The problem of labor, bad then, is much worse at the present time, and male help is easier to find than female, but costly and generally inefficient. In all departments of the hospital substantial additions to salaries and wages had to be considered and, when deemed advisable, granted. These advances have been made with alarming frequency, and, with the costliness of properly maintaining the hospital and doing the best possible for the patients, have made a serious deficit for the year.

The laundry has been overworked, the machinery was not always well handled by the inferior labor we were obliged to employ, and a great deal of repairing and replacing of worn out parts had to be done. The growth of the hospital has placed a great strain on this department. A new small Troy washer was installed, which has been satisfactory but inadequate to meet our needs.

To keep the entire hospital in good repair has been difficult. In this we have had very generous help from Mrs. Frederick Ferris Thompson, who, at her own expense, had one entire building repaired and painted and two clinic floors of seven large rooms and several ante-rooms taken up and replaced with "terrazza." Extensive necessarily but quite expensive changes in new equipment were made on the first floor of the clinic.

The renovation of the nurses' home during the summer was costly and new rugs and rocking chairs were purchased to make it more comfortable. All the steam pipes in the rooms of this home were covered with asbestos.

A model utensil room has been fitted up with all necessary sterilizing equipment and we hope to fit up the others in the same way.

Bookcases were built on the seventh floor of the main building to accommodate the overflow of histories from the record room.

## REPORT OF THE SUPERINTENDENT

The result of the surgical work of the hospital has been highly commendable. The most significant feature of the Social Service Department has been the establishing of the pre-natal work. Its educational influence in the community is far-reaching, and its assistance to the administration of the hospital is of great value.

Through the generosity of Mrs. Cecila Taussig we were able to establish the nucleus of a fund for an endowed room for sick nurses of the Woman's Hospital. We are all grateful to Mrs. Taussig for her generous contribution of \$5,000 and we hope the coming year will see additional contributions or the total amount of the necessary \$25,000 subscribed.

Materials have been costly, but much help has been derived from the Hospital Bureau of Standards and Supplies, which has proved most advantageous.

The Superintendent acknowledges with grateful thanks the kind co-operation and generous assistance rendered by the Assistant Board, Board of Governors and the members of the various staffs through a year filled with perplexing problems and many trials.

Respectfully submitted,

ELIZABETH JOHNSON VAN SLYKE, M. D.

*Superintendent.*



COMPARATIVE STATISTICS OF PATIENTS TREATED DURING YEARS ENDING SEPTEMBER 30th, 1919 and 1918.

Hospital Ward and Private Rooms	1919				1918			
	OBSTETRICAL		Gyneco-logical	Total Women	OBSTETRICAL		Total Women	Total Women and Babies
	Women	Babies			Women	Babies		
Patients in Hospital first of year:								
Ward Patients.....	81	18	19	100	91	10	103	113
Private Room Patients.....	38	19	19	57	29	13	44	57
Total.....	119	37		157	120	23	147	170
Patients admitted during year:								
Ward Patients.....	1230	398		1694	1438	393	1871	2264
Private Room Patients.....	757	452		1251	710	427	1161	1588
Total.....	1987	850		2945	2148	820	3032	3852
Confinements in Hospital.....								
Babies Born in Hospital { free.....		25			807	72		
Pay Ward.....		379				317		
Private Room.....		446				401		
Still Births.....		26				23		
Total.....		876				813		
Total Patients Treated in Hospital.....								
Wards and Private Rooms during year:								
Ward Patients.....	1311	416		1794	1529	403	1974	2377
Private Room Patients.....	795	471		1308	739	440	1205	1645
Total.....	2106	887		3102	2268	843	3179	4022
Patients Discharged during year:								
Cured.....	1766	814		2701	1910	766	2739	505
Improved.....	95			95	191		191	191
Unimproved.....	62			62	65		65	65
Transferred to Other Hospitals.....	18	8		24	6		6	6
Died.....	41	23		49	41	18	43	61
Total.....	1982	845		2931	2213	784	3044	3828
Patients in Hospital end of year:								
Ward Patients.....	85	18		106	81	18	100	118
Private Room Patients.....	39	24		65	38	19	57	76
Total.....	124	42		171	119	37	157	194





## REPORT OF THE SUPERINTENDENT

### DONATIONS IN MATERIAL.

- Adams, Thatcher M., flowers.
- American Girls' Aid (through Doctor Walter Lester Carr). Complete layettes for babies.
- American Red Cross, Atlantic Division, 30,000 pieces of surgical dressings and 3,000 yards of gauze.
- Andrews, Mrs. William Loring, lilacs for free wards and chapel.
- Anonymous, magazines.
- Beers, Baby Anne McCormick, flowers for baby ward.
- Beers, Mrs. H. H., baby clothes.
- Belkin, Mrs., magazines for ward patients.
- Bennett, F. H. and Co., 2 packages of "Wheatworth" biscuits.
- Bernhard, Mrs., magazines.
- Bliss, Mrs. B. B., sweet peas and roses for baby ward.
- Blyn, Mrs., ice cream and lemonade.
- Burns Brothers, theatre tickets for nurses.
- Carnegie, Mrs. Andrew, 8 seats on private stand for 27th Division parade.
- Chambers, Baby Fleuellyn, 22 blankets and 6 white ivory hair brushes for A-East Nursery.
- Chambers, Mr. and Mrs. William E., 1 electric fan and 1 electric heater for A-East Nursery.
- Church of the Messiah, flowers.
- Colburn, Miss, magazines.
- Colgate & Company, 75 pounds talc powder.
- Flint, Doctor Austin, 1 bed rest.
- Hanna, Mrs. R. M., magazines.
- Harris, Mrs. D. M., abdominal belt.
- Hepburn, Mr. A. Barton, shadow boxes for operating room.
- Hyman, Mrs. Florence D., baby clothes.
- Ives, Doctor F. M., sterilizer, instrument cabinet.
- Jordan, Mr. Frank, flowers.
- Kerry, Mrs., flowers.
- Kosmak, Doctor George, 6 pairs of rubber gloves and books for staff and nurses.
- Ladd, Mr. and Mrs. Walter Graeme, flowers for patients for Christmas.
- Lauckhardt, Mr. Peter, electric light fixture for surgeons' library and 1 air pillow.
- Meyer, Mrs. Herbert J., flowers for wards.
- Mott, Mrs. Jordan L., 4 "Riebers Readers' Rests" for patients.
- McGarrah, Mrs. E. M., 15 pairs grey blankets, 7 dozen sheets, 2 dozen pillow cases.
- National Flower Guild, through Mrs. Gumzberg, flowers for wards.
- Osborne, Mrs. William Church, 5 complete baby kits.
- Pach Brothers, 40 concert tickets.
- Pierce, Miss Fanny, wasncloths.
- Postmaster, Station H., flowers for ward patients.
- Potter, Mrs. Orlando B., 1 bed, complete, 1 air mattress and pump, 1 white enamel pail, 2 small air cushions and Victrola records for staff.
- Pulsifer, Mrs., plant (palm) for ward.
- Sage, Mrs. Russell, flowers for wards.
- Sanderson, Mrs. A. M. D., 2 Japanese rubber plants.
- Schling, Mr. Max, 2 summer hydrangeas.
- Shepard, Mrs. Finley J., flowers for free wards, 4 plants for wards, 6 dozen fresh eggs, fresh rhubarb for patients and nurses, and 20 tickets for "Police Field Days" for the nurses and staff.
- Strassburger, Mrs. I., magazines for patients.
- Thompson, Mrs. F. F., flowers each Sunday for chapel, tickets for concerts, military ball, American Museum of Natural History and Aquarium; violets for patients, 6 embroidered tidies for Thompson Building, and the following furnishings for the surgeons' library in the Thompson Pathological Building—1 large chair, 1 lounge, 1 foot stool, chairs, 1 table, 1 clock, down pillow, blanket rug, Grieb's German dictionary, Barrett's Italian dictionary, Webster's International dictionary, Standard Encyclopedia (12 vols.), Holy Bible, prayer book and hymnal, 6 leather chairs for Surgical Board Room.
- Thorne, Mrs. William V. S., 2 electric table lamps for Surgeons' Library and Medical Board Room, "Liberty Plaque" for Nurses' Reception Room, 1 vase, 7 Pre-natal Care Posters, 13 Healthy Baby Posters, 5 Physical Basis of Character Posters, and the cost of mounting the above.
- Thorne, Mr. W. V. S., bill register, Cash and receipt books, telephone

## REPORT OF THE SUPERINTENDENT

blanks and 5 copies of "Fourth Edition Hospital Accounting and Statistics."	Winthrop, Mr. Grenville Lindall, 12 barrels of potatoes.
Van Slyke, Dr. E. J., Medical Dictionary (4 vols.) for nurses' library.	Wood, Dr., "The Story of My Life," by J. Marion Sims. M.D.
Ward, Dr. George Gray, pelvic retractors (1 pair).	Wollenberg, Mr. H. L., clothing for patients.
Ware, Dr. E. J., flowers.	Young, Mrs. Beatrice, magazines for patients.

## GIFTS TO THE SOCIAL SERVICE DEPARTMENT

### *Clothing*

Mrs. Finley J. Shepard.	Mrs. J. Stewart Barney.
Mrs. W. V. S. Thorne.	Miss Housman.
Mrs. Logie.	Mrs. H. H. Beers.
Miss Jansen	Mrs. William Church Osborne.
Miss Louise Gold.	

### *Toys and Games*

Mrs. Finley J. Shepard.	Mrs. Wood.
Mr. Walter Scott.	

### *Books*

Mrs. George L. Cheney.

Mrs. W. V. S. Thorne (Hospital Social Service Quarterly One Year's Subscription).

### *Twelve Christmas Dinner Baskets*

Mr. Vincent Astor (through the Bellevue Social Service Department).

### *Miscellaneous*

Remnants of white goods (through Mrs. F. J. Shepard).

Box of miscellaneous baby clothes (through Dr. Van Slyke).

One bottle of Horlick's Malted Milk (Horlick Malted Milk Company).





FREE WARD

# REPORT OF THE CHIEF SURGEON OF THE WOMAN'S HOSPITAL

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

I have the honor to present the Annual Report of the Surgical Department of the Hospital, as follows: During the past year the work of reorganization of the Surgical Department has been continued and substantial progress has been made on the lines indicated in my Report of last year. Gratifying results are already manifest as shown by the Follow-Up System and the smooth running of the service.

The importance of this work is emphasized by the position given to the subject of Hospital Standardization at the recent meeting in New York of the American College of Surgeons, when an entire day was devoted to its consideration, and the Woman's Hospital was one of four selected from the United States and Canada as a conspicuous example to demonstrate what it has already accomplished in this direction.

The Minimum Standard for Hospital efficiency as required by the American College of Surgeons has been complied with in all respects, and the Woman's Hospital is on the approved list.

During the year our efforts have been directed towards insuring the more thorough pre-operative study of our patients and definite requirements to accomplish this have been instituted.

## STAFF CONFERENCES.

The weekly Staff Conferences, where a careful study of our end results is made, have proved most valuable and instructive, and it has been encouraging to note the increasing number of the Medical profession who avail themselves of the opportunity to be present. The average attendance of the Staff and visitors is 27.

During the last six months period the data taken from the clinical records of the Gynecological Department and brought before the Staff for review, as disclosed in the monthly follow-up analysis which we require of each Attending Surgeon, showed that the percentages in our operative cases were as follows: Successful, 80 1-3%; partially successful, 16%, and failures, 3 2-3%. In a period of nine months, in 1,388 operations in both clean and pus cases, we obtained 95½% of primary union in the healing of wounds. The mortality for all cases was 1.9%.

I think I may say that it is the unanimous opinion of the Staff that these Conferences are of inestimable value and profit to all concerned and there can be no question but that they have produced a marked effect in improving the pre and post-operative study of our patients with the consequent benefit to them. No man on the Staff

## REPORT OF THE CHIEF SURGEON

can afford to have careless work shown up in the strong light of the publicity and criticism of such conferences, and no man can object to a system which applies with equal force to every operator in the Hospital. The interest shown in the meetings by the Staff is very great.

### TEACHING.

The teaching of the undergraduate students of the Cornell University Medical College has been continued in all the departments of the Hospital throughout the college year and has proved so valuable that the Faculty have increased the allotted time devoted to this subject in the curriculum.

### SURGICAL REPORT.

During the year the Annual Surgical Report, which is composed of the scientific contributions of the Staff, made from studies in the service of the Hospital, has been published and copies sent to all the leading medical libraries and colleges and to those interested in Gynecology and Obstetrics. This Report contains twenty monographs contributed by the Staff, and three theses by students of the Senior Class of Cornell Medical College as part of their work at the Hospital.

### LIBRARY.

The Surgical Library, which has been comfortably furnished and equipped through the kindness of the Ladies of the Board of Governors, has proved a valuable and an essential aid in the scientific studies of the Staff and the students.

### RADIUM.

The Hospital is to be congratulated in having acquired some 230 milligrams of Radium. Since the Radium was received in February, 1919, it has been employed in 106 cases. It has been in constantly increasing use in the treatment of inoperable cases of cancer, prolonging life and giving months of relief from suffering. Many patients have been cured by the use of the Radium who otherwise would have had to submit to serious mutilating operations.

The Reports of the several Departments for the year ending September 30, 1919, show the work done by the Hospital as follows:

#### GYNECOLOGICAL DEPARTMENT.

There were admitted during the year 1,987 patients. There were 1,795 patients operated upon with a mortality of 2%.

#### OBSTETRICAL DEPARTMENT

There were 865 confinements and 876 babies born with a mortality for the mothers of .9 per cent, and for the babies (living and still-births) of 5.5 per cent.

## REPORT OF THE CHIEF SURGEON

The total number of women and babies cared for in both Gynecological and Obstetrical Departments during the year was 3,989. This was only 33 patients less than last year, although the epidemic of Influenza made it necessary to curtail the admissions for a considerable period of time.

### OUT-PATIENT DEPARTMENT.

The total number of patients treated in the Gynecological, Obstetrical, Urological and Electro-Therapeutic Clinics was 7,915, making 16,997 visits.

### PATHOLOGICAL DEPARTMENT.

Through the generosity of Mrs. Frederick Ferris Thompson the Lecture Room and Pathological Museum has been entirely rearranged and repainted and a new lighting system has been installed, which has greatly facilitated the work of the Staff Conferences and the teaching. It is now possible to exhibit properly the many valuable specimens in the Museum. During the year interesting lectures and demonstrations on the marvelous properties of Radium have been given to us by Dr. Robert Abbe, of our Consulting Staff, and Dr. Charles H. Viol, Physicist to the Radium Chemical Co., of Pittsburgh.

The teaching activities of the Pathological Department have been greatly increased. A course of lectures on Gynecological Pathology with microscopical demonstrations is given to the House Staff and is repeated every six months, so that every House Officer will have the opportunity to attend. The Cornell students also receive instruction in the laboratory throughout the year.

### ELECTRO-THERAPEUTIC DEPARTMENT.

The work of this Department, which under the reorganization consists of the Clinics of Urology, Gastro-Enterology and Radio-therapy, has been satisfactorily carried on in spite of the alterations which have been in progress. The establishment of these Clinics has necessitated the installation of a complete new X-Ray equipment and Fluoroscopic apparatus. This has required extensive changes and rearrangement of the rooms on the first floor of the Thompson Pavilion which are devoted to this purpose, and the work has been done most satisfactorily. A full time technician is now employed in this Department.

### UROLOGICAL CLINIC.

This Clinic, in charge of Dr. Bugbee, has been most successful and has a continued increase of new patients.

## REPORT OF THE CHIEF SURGEON

### GASTRO-ENTEROLOGICAL CLINIC.

A new Clinic of Gastro-Enterology has been established under the charge of Dr. Dudley Roberts for the study and diagnosis of Gastro-Enterological conditions, which are so frequently associated with Gynecological diseases. We are thus enabled to make more thorough and complete diagnoses.

### RADIO-THERAPY CLINIC.

Plans are in hand for the establishment of a Clinic of Radio-therapy for the treatment of certain Gynecological conditions with the X-Ray, and it is expected that it will be in operation within a short time.

### DEPARTMENT OF RECORDS.

Under the direction of Dr. Byron H. Goff many improvements have been made or are in progress in the development of a more perfect system of recording the valuable clinical records of the Hospital. Suitable storage room, which was needed for the rapidly increasing Hospital Records, has been provided on the top floor.

The work of the Follow-Up System has been most satisfactory and the monthly analyses of results reported by the Staff at the Staff Conferences prove the very great value of this system and there is a continued increase in the percentage of responses. Uniform rules for the revisits and the duration of time that the patients remain under observation have been established.

### NURSING DEPARTMENT.

This Department, which suffered greatly owing to war conditions, has begun to recover under its present efficient management. Plans are in hand for placing the School on a more modern basis and for a revision of the course of training. A full time Instructress has been secured to insure more thorough teaching.

### SOCIAL SERVICE DEPARTMENT.

The work of the Social Service Department has been efficient and most satisfactory. This Department is an invaluable adjunct to the work of the Follow-Up System, as without its aid it would not be possible to have the high percentage of returns which we now have.

### CHANGES IN THE SURGICAL STAFF.

The following changes in the Surgical Staff have taken place during the year:

Dr. E. L'H. McGinnis has resigned as Electro-Therapeutist.

## REPORT OF THE CHIEF SURGEON

Dr. E. B. Armstrong has resigned as Junior Attending Surgeon.

Dr. H. M. Cox has resigned as Assistant Electro-Therapeutist.

Dr. J. C. Fisk, Dr. Abel Holcomb, Dr. Harry S. Marcley, Dr. G. Wayne Brehm, and Dr. Chester Stone, Cystoscopic Clinic, have resigned as Assistants in the Out-Patient Department.

Drs. Edward W. Pinkham, Attending Surgeon, and Edward C. Lyon, Jr., Junior Obstetrician, and Frederick M. Law, Roentgenographer, who had been granted leave of absence while on active military service, have returned to their duties in the Hospital.

The following new appointments have been made:

Special Consultants: Dr. E. L'H. McGinnis, Electro-Therapeutics and Dr. Cornelius G. Coakley, Otology and Laryngology.

Gastro-Enterologist: Dr. Dudley Roberts.

Junior Attending Surgeon: Dr. E. A. Bullard.

Supervisor of the Out-Patient Department: Dr. Reginald M. Rawls.

Assistants in the Out-Patient Department: Dr. John J. Kenney, Dr. Harold M. Herring, Dr. Charles W. Phillips, Dr. Hadley T. Cannon, Dr. G. Wayne Brehm, and Dr. George F. Hoch.

Drs. Ewart, Chase and Cox, who had resigned to accept commissions in the Army, were reappointed to their former positions in the Out-Patient Department.

## HOUSE STAFF.

We have been fortunate in attracting candidates of unusual merit for the positions on the House Staff during the year, and it has been a gratifying and unique experience to have them as a body make request for extra work and instruction in the Out-Patient Department and the Special Departments in order that they may more thoroughly fit themselves as Specialists in this line of work.

The following changes have occurred on the House Staff:

Resident Gynecologist: Dr. George Deylen, October 1, 1918, to February 1, 1919; Dr. Stanley Freeman, February 1, 1919, to July 1, 1919; Dr. Douglas Cruikshank, July 1, 1919, to October 1, 1919.

Resident Obstetrician: Dr. James A. Levins, July 13, 1918, to July 11, 1919; Dr. James Mossman, July 26, 1919, to date.

## REPORT OF THE CHIEF SURGEON

A diploma was awarded Dr. Stanley Freeman as Resident Gynecologist.

Diplomas have also been awarded, upon the satisfactory completion of service as internes, to Drs. Patrick M. Howard, Robert C. Schleussner, Alma Pennington and Alvord R. Sanderson.

### NEEDS OF THE SURGICAL DEPARTMENT.

The recent meeting of the Clinical Congress of the American College of Surgeons, which was held in New York during the week of October 20th, demonstrated most forcibly our great need for adequate accommodations in our clinical amphitheatre. Throughout the week there were held daily morning and afternoon operative clinics for the benefit of the visiting surgeons who came from all parts of the country, and to our great regret we were able to accommodate but a small proportion of those who were interested in the work the Hospital is doing. Only a small number of these were able to properly observe the operations owing to our poor seating arrangements. At present the visitors must pass through the main floor of the operating room in order to reach their seats and it has been necessary to place screens in order to protect the tables and their contents from the danger of contamination and consequent sepsis. This is a temporary measure and is not satisfactory.

It is entirely feasible to remodel the amphitheatre without great difficulty, so that its present disadvantages can be overcome. The cost of the reconstruction has been estimated at about seven or eight thousand dollars. Here is a splendid opportunity for some one to greatly increase our facilities for more perfect work.

The Medical Artist, whose services have been available for a few hours at irregular intervals, has added materially to our scientific productions, but the large number of rare specimens and pathological conditions of great scientific value, which are constantly passing under our observation at the operating table, are now lost to science owing to our inability to have them sketched at the time. This would necessitate the services of at least a part time artist, and would greatly enhance the value of the scientific work of the Hospital. We hope that it may soon be possible for us to have such facilities.

So much yet remains to be done in our plans for reorganization that I feel that we have only scratched the surface of our opportunities. Many problems need attention in the immediate future. As I recently stated in an address before the American College of Surgeons, one of our greatest needs is properly qualified young men who desire to specialize in Gynecology. The opportunity for those seeking to enter this field is unusual at this time. At the Woman's Hospital the path leading to a position on the Attending Staff is well

blazed for the serious-minded and capable man and the entrance door is situated in the Out-Patient Department and is wide open.

The reorganization and constructive work that we have been endeavoring to put in force has been no light task and it would not have been possible to accomplish what we have if it were not for the hearty support of the Board of Governors and the co-operation of the Surgical Staff and the Executive Department. To them my sincere thanks are due for their aid and I am encouraged to hope for greater improvement in the future.

I submit herewith the detailed Statistical Reports of the Gynecological, Obstetrical and Pathological Departments and of the Follow-Up System of the Hospital.

Respectfully submitted,

GEORGE GRAY WARD, JR., M. D.,

*Chief Surgeon.*

# REPORT OF THE CHIEF SURGEON

## STATISTICAL REPORT OF THE GYNECOLOGICAL DEPARTMENT FOR THE YEAR ENDING SEPTEMBER 30, 1919.

### DISEASES AND CONDITIONS TREATED.

#### ABDOMINAL WALL

Abscess of Abdominal Wall .....	2
Diastasis Recti .....	2
Sinus of Abdominal Wall.....	3

#### BLOOD

Anemia (simple) .....	5
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#### CIRCULATORY SYSTEM

##### *Arteries*

Embolism of Pulmonary Artery .....	2
------------------------------------	---

##### *Veins*

Phlebitis of Femoral Vein .....	2
Varicose Veins of Legs .....	2

##### *Heart*

Endocarditis, chronic .....	3
Myocarditis, chronic .....	2

#### DIGESTIVE SYSTEM

##### *Appendix*

Appendicitis, acute .....	9
Appendicitis, chronic .....	95
Adhesions about Appendix .....	29
Peri-appendicitis .....	88
Retrocecal Appendix .....	39

##### *Intestine*

Abscess, Post-cecal .....	1
Colitis, chronic .....	2
Fecal Fistula .....	1
Intestinal Obstruction, acute .....	2
Intestinal Obstruction, chronic .....	2
Perforation of Intestine .....	2
Splanchnoptosis .....	27
Ulcer of Intestine .....	1

##### *Gall Bladder*

Adhesions about the Gall Bladder.....	3
Cholecystitis, acute .....	3
Cholecystitis, chronic .....	11
Cholelithiasis .....	23

##### *Liver*

Displacement of Liver .....	1
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##### *Peritoneum*

Adhesions of Peritoneum .....	227
Pelvic Abscess .....	14
Peritonitis, acute, general .....	15
Peritonitis, chronic, general .....	8

##### *Rectum and Anus*

Abscess about Rectum .....	2
Fissure of Anus .....	7
Fistula in Ano .....	7
Hemorrhoids .....	33

##### *Spleen*

Splenitis, acute .....	1
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##### *Stomach*

Gastroptosis .....	15
Ulcer of Stomach .....	2

# REPORT OF THE CHIEF SURGEON

## DUCTLESS GLANDS

### *Thyroid*

Exophthalmic Goitre .....	1
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## HERNIAE

Femoral Hernia .....	8
Inguinal Hernia .....	21
Umbilcal Hernia .....	6
Ventral Hernia .....	23

## INFECTIVE DISEASES

Gonococcus Infection, acute .....	5
Influenza .....	27
Syphilis .....	19

### TUBERCULOSIS OF:

Appendix .....	1
Kidney .....	5
Lung .....	3
Lymph Nodes .....	2
Mammary Gland .....	1
Ovary .....	1
Peritoneum .....	1
Ureter .....	2
Uterine Tubes .....	15

## NERVOUS SYSTEM

Mania, post-operative .....	2
Neurasthenia .....	8

## REPRODUCTIVE ORGANS

### *Functional Disturbances*

Dysmenorrhea .....	4
Menorrhagia .....	7
Metrorrhagia .....	14
Sterility .....	4

### *Ovary*

Abscess .....	5
Displacement .....	9
Oophoritis, acute .....	1
Oophoritis, chronic .....	89

### *Uterine Tubes*

Abscess, Tubo-ovarian .....	4
Hematosalpinx .....	29
Hydrosalpinx .....	79
Pyosalpinx .....	65
Peri-salpingitis .....	35
Salpingitis, acute .....	7
Salpingitis, chronic .....	267
Tubal Gestation .....	32

### *Uterine Ligaments*

Varix of Broad Ligament.....	13
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### *Uterus*

Atrophy of Uterus .....	5
Congenital Malformation .....	11

## DISPLACEMENTS

Anteflexion .....	39
Prolapse, partial .....	41
Prolapse, complete .....	26
Retroversion .....	340
Retroflexion .....	15
Endometritis, acute.....	1
Endometritis, chronic, interstitial .....	53

## REPORT OF THE CHIEF SURGEON

Fibrosis Uteri .....	9
Myometritis, chronic .....	17
Perimetritis .....	17
Retained Secundines .....	71
Subinvolution, post-abortion .....	6
Threatened Abortion .....	4
<i>Cervix</i>	
Cervicitis, chronic .....	55
Erosion of Cervix Uteri .....	107
Hypertrophy of Cervix Uteri .....	41
Laceration of Cervix Uteri, old .....	289
Stenosis of Cervix Uteri .....	31
<i>Vagina</i>	
Abscess of Vagina .....	1
Atresia of Vagina .....	2
Congenital Malformation .....	5
Fistula, Recto-Vaginal .....	4
Fistula, Vesico-Vaginal .....	7
Vaginitis, chronic .....	4
Laceration of Pelvic Floor, old .....	309
Laceration of Pelvic Floor, complete .....	9
Relaxation of Pelvic Floor .....	37
Cystocele .....	183
Enterocoele .....	4
Rectocele .....	176
<i>Vulva</i>	
Abscess of Bartholin's Gland .....	7
Abscess of Vulva .....	3
Cyst of Bartholin's Gland .....	5
<i>Mammary Gland</i>	
Abscess of Mammary Gland .....	1
Mastitis, acute .....	1
Mastitis, chronic .....	5
RESPIRATORY SYSTEM	
Bronchitis, acute .....	8
Pneumonia, broncho .....	7
Pneumonia, lobar .....	3
Pleurisy .....	4
URINARY ORGANS	
<i>Urinary Bladder</i>	
Cystitis, chronic .....	36
Incontinence of Urine .....	8
<i>Kidney</i>	
Abscess of Kidney .....	1
Hydronephrosis .....	1
Nephritis, acute .....	4
Nephritis, chronic .....	3
Nephrolithiasis .....	4
Nephroptosis .....	16
Pyelitis .....	8
Pyelonephritis .....	4
<i>Ureter</i>	
Stricture of Ureter .....	3
<i>Urethra</i>	
Caruncle of Urethra .....	5
Prolapse of Urethra .....	5
Stricture of Urethra .....	2
Urethritis .....	4

## REPORT OF THE CHIEF SURGEON

### NEOPLASMS

#### *Adenomata*

Adeno-fibroma of Mammary Gland..... 6

#### *Carcinomata*

Carcinoma of Liver ..... 1

Carcinoma of Mammary Gland ..... 19

Carcinoma of Omentum ..... 1

Carcinoma of Ovary ..... 17

Carcinoma of Rectum ..... 7

Carcinoma of Sigmoid ..... 2

Carcinoma of Urinary Bladder ..... 2

Carcinoma of Uterine Tube ..... 2

Carcinoma of Uterus, cervix ..... 62

Carcinoma of Uterus, corpus ..... 23

Carcinoma of Vagina ..... 3

Chorio-epithelioma ..... 4

#### *Cysts*

Cyst of Kidney ..... 4

Cyst of Mammary Gland ..... 1

Cyst of Ovary ..... 323

#### *Fibromata*

Fibroma of Mammary Gland ..... 7

Fibroma of Uterus ..... 3

#### *Lipomata*

Lipoma of Abdominal Wall ..... 1

Lipoma of Arm ..... 1

Lipoma of Back ..... 1

#### *Myomata*

Myoma Uteri ..... 327

#### *Sarcomata*

Sarcoma of Uterus ..... 1

#### *Polyyps*

Cervical Polyp ..... 27

Uterine Polyp ..... 17

Hydatidiform Mole ..... 1

### OPERATIONS PERFORMED.

#### ABDOMEN

Exploratory Laparotomy ..... 36

#### ABDOMINAL WALL

Operation for Fistula in Abdominal Wall ..... 1

Operation for Diastasis Recti ..... 1

#### CIRCULATORY SYSTEM

Blood Transfusion ..... 5

Ligation of Veins of Broad Ligament..... 4

#### DIGESTIVE SYSTEM

##### *Appendix*

Appendectomy ..... 592

##### *Large Intestine*

Colostomy ..... 3

Enterorrhaphy ..... 2

Resection of Large Intestine ..... 1

##### *Small Intestine*

Entero-enterostomy ..... 2

##### *Gall Bladder*

Cholecystectomy ..... 13

Cholecystostomy ..... 1

##### *Peritoneum*

Separation of Peritoneal Adhesions ..... 211

## REPORT OF THE CHIEF SURGEON

<i>Rectum and Anus</i>	
Dilatation of Sphincter Ani .....	6
Operation for Abscess about Rectum .....	2
Operation for Fissure in Anus .....	5
Operation for Fistula in Ano .....	4
Operation for Hemorrhoids .....	28
Operation for Carcinoma of Rectum .....	1
<i>Stomach</i>	
Gastropexy .....	7
HERNIAE	
Operation for Femoral Hernia .....	8
Operation for Inguinal Hernia .....	18
Operation for Umbilical Hernia .....	6
Operation for Ventral Hernia .....	20
REPRODUCTIVE ORGANS	
<i>Ovary</i>	
Oophorectomy, bilateral .....	1
Oophorectomy, unilateral .....	66
Resection of Ovary, bilateral .....	8
Resection of Ovary, unilateral .....	76
Suspension of Ovary .....	9
<i>Uterine Tubes</i>	
Ligation of Uterine Tubes .....	9
Resection of Uterine Tubes, unilateral .....	23
Resection of Uterine Tubes, bilateral .....	6
Salpingectomy, unilateral .....	76
Salpingectomy, bilateral .....	69
Salpingo-oophorectomy, unilateral .....	181
Salpingo-oophorectomy, bilateral .....	192
Salpingostomy .....	9
<i>Uterus</i>	
Dilatation and Curettage.....	521
Hysterectomy, complete, abdominal .....	75
Hysterectomy, supra-vaginal, abdominal .....	240
Hysterectomy, complete, vaginal .....	21
Hysterotomy .....	5
Insertion of Uterine Stem.....	52
Myomectomy .....	57
Operation for Prolapse of Uterus, complete.....	12
Operation for Prolapse of Uterus, partial.....	24
Operation for Retroflexion .....	5
Operation for Retroversion .....	340
Operation for Uterine Polyp .....	17
Radical Operation for Carcinoma of Cervix.....	2
Radium Applications .....	78
<i>Cervix Uteri</i>	
Amputation of Cervix Uteri.....	138
Cauterization of Cervix Uteri.....	6
Excision of Cervical Polyp.....	20
Trachelorrhaphy .....	69
Tracheloplasty .....	22
<i>Pelvic Floor and Vagina</i>	
Operation for Laceration of Pelvic Floor, old.....	274
Operation for Laceration of Pelvic Floor, old, comp.....	9
Cauterization of Vagina.....	1
Colpotomy, posterior .....	18
Excision of Neoplasm from Vaginal Wall.....	1
Operation for Atresia of Vagina.....	2

## REPORT OF THE CHIEF SURGEON

Operation for Cystocele .....	107
Operation for Enterocoele .....	4
Operation for Rectovaginal Fistula .....	2
Operation for Vesicovaginal Fistula .....	7
Rectopexy .....	47
<i>Vulva</i>	
Incision of Abscess of Bartholin's Gland.....	9
Excision of Cyst of Bartholin's Gland.....	5
<i>Mammary Gland</i>	
Amputation of Mammary Gland.....	23
Excision of Neoplasm of Mammary Gland.....	12
Incision of Abscess of Mammary Gland.....	3
URINARY ORGANS	
<i>Kidney</i>	
Nephrectomy .....	4
Nephropexy .....	8
Nephrolithotomy .....	2
<i>Ureter</i>	
Uretero-nephrectomy .....	1
<i>Urethra</i>	
Operation for Urethral Caruncle .....	5
Operation for Incontinence of Urine.....	8
Operation for Urethrocele .....	3
Lipectomy .....	1

## REPORT OF THE CHIEF SURGEON

### STATISTICAL REPORT OF THE OBSTETRICAL DEPARTMENT FOR THE YEAR ENDING SEPTEMBER 30, 1919.

#### DIAGNOSES.

Total Number of Confinements .....	865
Total Number of Living Babies Born .....	850
Total Number of Still-Births .....	26
Total Number of Babies Born .....	876
Total Number of Twins .....	11
Vertex Presentations .....	861
Breech Presentations .....	15
Abortion, threatened .....	1
Contracted Pelvis .....	23
Eclampsia .....	3
Embolism, cerebral .....	1
Extrauterine Gestation .....	1
Hyperemesis Gravidarum .....	3
Inertia Uteri .....	17
Laceration of Cervix .....	90
Laceration of Pelvic Floor, recent .....	289
Mammary Abscess .....	3
Mastitis .....	3
Miscarriage .....	4
Miscarriage, threatened .....	5
Pelvic Abscess—Post-partum .....	1
Phlebitis, lower extremity .....	4
Placenta, adherent .....	1
Placenta Praevia .....	3
Prolapsed Cord .....	1
Retained Secundines .....	1
Rupture of Uterus .....	1
Toxemia of Pregnancy .....	12

#### CONDITIONS IN THE NEW BORN.

Atelectasis .....	2
Congenital Malformation .....	4
<i>Infection</i>	
Site	
Arm .....	1
Eye .....	3
Neck .....	1
Parotid Gland .....	1
Head .....	5
Diphtheria .....	4
Pneumonia .....	1
Pemphigus .....	1

#### OPERATIONS

Breech Extraction .....	10
Caesarean Section, abdominal .....	21
Caesarean Section, vaginal .....	1
D. & C. (Therapeutic Abortion) .....	3
Dilatation of Cervix, Manual .....	2
Episiotomy .....	59

## REPORT OF THE CHIEF SURGEON

### *Forceps Operations*

Low .....	90
Medium .....	37
High .....	16
Induction of Labor .....	35
Incision of Abscess of Mammary Gland.....	2
Manual Correction of Faulty Posture.....	2
Manual Extraction of Placenta and Membranes.....	2
Operative Dilatation of Cervix .....	3
Operation for Laceration of Cervix .....	4
Operation for Laceration of Pelvic Floor, recent .....	228
Operation for Rupture of Uterus .....	1
Perinectomy .....	32
Uterine Tamponage .....	1
Version .....	6

# REPORT OF THE CHIEF SURGEON

## STATISTICAL REPORT OF THE PATHOLOGICAL DEPARTMENT FOR THE YEAR ENDING SEPTEMBER 30, 1919 HISTOLOGICAL EXAMINATIONS

<b>OVARY</b>		<i>Myometrium</i>	
<i>Inflammation</i>		<i>Inflammation</i>	
Simple .....	75	Simple .....	1
Tubercular .....	1	Angiosclerosis .....	3
<i>Cysts</i>		<i>Neoplasms</i>	
Simple .....	275	Myoma .....	270
Serous .....	37	Carcinoma .....	17
Pseudomucinous .....	10	Sarcoma .....	1
Lutein .....	69	Adenomyoma .....	8
Dermoid .....	18	Adenomyometritis .....	19
Epoophoron .....	7	Aplastomyoma .....	2
Tubo-ovarian .....	5	Arteriofibrosis .....	2
Corpus Albicans .....	2	<b>GESTATIONAL TISSUES</b>	
Carcinoma .....	17	<i>Retained Placenta</i> .....	58
Kruckenbergl .....	1	<i>Foeti</i> .....	18
Fibroma .....	1	<i>Placenta Mature</i> .....	6
Teratoma .....	1	<i>Endometritis Postarbor</i> .....	12
Normal Tissue .....	2	<i>Hydatid Mole</i> .....	1
<b>TUBE and LIGAMENTS</b>		<b>BARTHOLIN'S GLAND</b>	
<i>Inflammation</i>		<i>Inflammation</i> .....	
Simple .....	267	<i>Tumor (cysts)</i> .....	1
Tubercular .....	15	<b>VAGINA</b>	
Isthmica nodosa .....	10	<i>Inflammation</i> .....	1
Hydrosalpinx .....	79	<i>Tumors</i>	
Hematosalpinx .....	29	Fibroma .....	2
Salpingo-oophoritis .....	35	Papilloma .....	1
Carcinoma .....	2	Cysts .....	2
Chorioepithelioma .....	1	<b>URINARY TRACT</b>	
Perisalpingitis .....	35	<i>Urethra</i>	
Tubal Gestation .....	32	Papilloma .....	1
Pelveoperitonitis .....	5	<i>Kidney</i>	
<b>UTERUS</b>		Calculosis .....	1
<i>Malformation</i>		Tuberculosis .....	3
<i>Atrophy</i> .....	12	<b>INTESTINES</b>	
<i>Fibrosis</i> .....	4	<i>Mucosa</i>	
<i>Cervix</i>		Inflammation .....	3
Normal .....	13	<i>Epiploica</i>	
Inflammation .....	63	Inflammation .....	2
Erosion .....	65	Hernia .....	1
Laceration .....	87	Meckel's Diverticulum .....	1
Hypertrophy .....	21	<i>Omentum</i>	
Carcinoma .....	33	Inflammation .....	1
Adenoma Polyposum .....	22	Carcinoma .....	1
<i>Endometrium</i>		<i>Rectum</i>	
Interval .....	75	Inflammation .....	3
Premenstrual .....	88	Tumors .....	3
Menstrual .....	1	<i>Appendix</i>	
Inflammation .....	39	Empyema .....	3
Hyperplasia .....	80	Inflammation .....	95
Hypoplasia .....	1	Normal .....	421
Adenoma-polyposum .....	10	Peri-appendicitis .....	26
Leukoplakia .....	1		

## REPORT OF THE CHIEF SURGEON

Neoplasms .....	1	<i>Lipoma</i> .....	1
Mucocele .....	2	<i>Sarcoma</i> .....	1
Obliterated .....	45	<i>Papilloma</i> .....	4
<i>Peritoneum</i>		<i>Fibroma</i> .....	2
Cysts .....	1	VARIA	
GALL BLADDER		<i>Adenomyoma of the Right Leg.</i>	1
<i>Inflammation</i> .....	8	<i>Blood Clot</i> .....	19
<i>Calculosis</i> .....	11	<i>Haematoma of leg.</i> .....	1
BREAST		<i>Lung (atelectatic)</i> .....	1
<i>Lipoma</i> .....	1	<i>Lymph Glands Tuberculosis</i> ...	2
<i>Inflammation</i> .....	6	<i>Monster</i> .....	1
<i>Carcinoma</i> .....	18	<i>Normal Tissue</i> .....	10
<i>Fibro-adenoma</i> .....	12	<i>Periosteal Sarcoma</i> .....	1
<i>Tuberculosis</i> .....	1	<i>Pilo-Nidal Cyst</i> .....	1
SKIN		<i>Sarcoma of Abd. Cavity</i> .....	1
<i>Inflammation</i> .....	1	<i>Thyroid Struma</i> .....	1
<i>Sebaceous Cyst</i> .....	3	<i>Tongue Carcinoma</i> .....	1

## CLINICAL EXAMINATIONS

URINE		Cultural Analysis .....	28
Routine Analysis .....	8750	Wasserman Test .....	625
Cultural Analysis .....	980	Pus Bacteriological Analysis...	940
BLOOD		Gastric Contents Analysis.....	28
Chemical Analysis .....	40	Feces Routine Analysis.....	30
Microscopic Analysis .....	850	Milk Chemical Analysis .....	24

## AUTOPSIES

General Peritonitis .....	4	Septicaemia, Septic Endocar-	
Chorioepithelioma of lungs,		ditis. Infarcts of Spleen and	
Parametrium and Vagina....	1	Kidney .....	1

## REPORT OF THE CHIEF SURGEON

### REPORT OF THE FOLLOW-UP WORK FOR THE YEAR ENDING SEPTEMBER 30, 1919

During the year an attempt has been made to "follow up" 1,661 patients who have been discharged from the Hospital.

Of the 1,661 patients enrolled in the Follow-Up System 1,077 (65%) have responded to all of our requests for return visits; 440 (26%) have responded in a partially satisfactory way; 144 (9%) have refused to return for examination. There have been made 3,288 visits by the patients to the Follow-Up Clinics.

A perusal of the Follow-Up findings recorded throughout the year upon the "End Result" Card of each patient under observation reveals the fact that much data is gradually accumulating which will be extremely valuable in the study of end results and in the treatment of patients in the future.

With the exception of the months of July, August and September, a monthly report has been made at the Staff Conferences by each Attending Surgeon upon the patients seen by him during the month. A classification of the clinical results has been made in each report.

In connection with the Follow-Up, the Social Service Department has done most valuable work. A visit to each ward patient before discharge has become routine. Ten hundred and thirty-three (1,033) visits have been made at the homes of patients in behalf of the Follow-Up. Special attention is called to the small per cent of cases in which a complete refusal to return for examinations has been made.

The figures show an improvement in several ways over the preceding report and justify the changes made in March, 1917, in the method of conducting the Follow-Up System.





GROUP OF NURSES

REPORT OF THE POST GRADUATE TRAINING SCHOOL OF  
THE WOMAN'S HOSPITAL

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

The following report is respectfully submitted for the year ending September 30, 1919:

Number of applications received during the year, about.....	50
Number of Post-Graduate Student Nurses admitted during the year .....	39
Number of Affiliating Student Nurses admitted during the year	11
Number of Student Nurses resigned during the year.....	9
Number of Student Nurses on duty September 30th, 1919.....	36

The School was more seriously affected during the first half of the current year than at any time during the war and reconstruction period. In June there were only 26 student nurses on duty. The additional nursing care of the patients was provided by graduate nurses. Since June, however, there has been a steady increase in the number of student nurses with a corresponding reduction in the number of graduate nurses doing general floor duty. There have been no nurses' aides on duty since March.

It was decided in July to include two shorter courses in the curriculum and we have since then been receiving nurses for three months practical courses in Gynecological Nursing with Sterilizing Room and Operating Room Technique, and in Obstetrical Nursing with Delivery Room Technique. The School Diploma is not awarded to nurses completing these shorter courses, but a certificate is to be given. These special courses are of value and could be made very attractive, as many nurses require either of these branches of nursing but do not need or desire the full six months course.

There have been a number of changes in the Executive Department of the School during the year.

Mrs. Pearl Sutton resigned as Directress of Nurses in 1918.

Miss Blanche M. Thayer, Directress of Nurses from October, 1918, resigned on February 23, and was succeeded by Miss Mabel Wilson on March 24th. In the interim Miss Mary Forbes, Assistant Directress of Nurses, assumed the duties of Acting Directress. Miss Wilson resigned on June 6th and was succeeded by the present Directress, who had entered upon the duties of Instructor of Nurses on June 1st.

The generosity of Mrs. Frederick Ferris Thompson has made it possible to have a Resident Instructor for the School, and the class work, as well as the lectures given by Members of the Attending Staff, is of great interest and value to the nurses.

## REPORT OF THE TRAINING SCHOOL

Each nurse was given a day's outing this summer, as in the past, through the Good Cheer Fund and the kindness of Miss Ellen King. This day of recreation, either on the River or at one of the Beaches, was thoroughly appreciated.

The overseas services of two members of the Alumni of the Woman's Hospital Post-Graduate Training School for Nurses were recognized in a most gratifying manner. Miss Martha B. Townsend, whose service overseas was made possible through the generosity of a member of the Assistant Board, and who was on duty both in England and France, has been decorated by the Prince of Wales. Miss Perry Handley, who has been overseas since 1914 and is now with the Red Cross in Poland, has been decorated by the French Government.

Every effort is being made to make the School progressive, and this opportunity is taken to thank the Board of Governors, the Chairman and Members of the Nursing Committee and Members of the Hospital Staff for their valuable co-operation and assistance.

The following schedule of lectures and demonstrations has been given at intervals of six months so that each nurse has been able to attend the full course regardless of the time at which she entered.

### GENERAL AND GYNECOLOGICAL LECTURES.

- 1—Anatomy—of Pelvis and Genital Organs—Bony Pelvis—Normal Uterus and Adnexa—Normal Position and Mal-positions—Operations for their corrections (with lantern demonstrations) .....DR. L. K. P. FARRAR
- 2—Physiology — Menstruation — Dysmenorrhœa — Menorrhagia—Metrorrhagia—Menopause—Cycle of Menstruation — Physiology of Labor—Internal Secretions (with lantern demonstrations) .....DR. L. K. P. FARRAR
- 3—Bacteriology—including microscopical demonstrations.  
DRS. STRONG OR SCHWARZ
- 4—Methods of taking specimens for laboratory examinations—Urinalysis—Blood examination, etc.  
DRS. STRONG OR SCHWARZ
- 5—Asepsis—Importance in Gynecology and Obstetrics—Hand Sterilization—Infection of Patient—Infection of Nurse (fingers).  
DR. R. M. RAWLS
- 6—Infections—Variety—Gonorrhœa and **Syphilis**—Bacteriological—Peritonitis—Cellulitis—Pelvic Abscess—Urethritis—Vulvo-Vaginal Abscess — Cervicitis — Pelvic Abscess — Urethritis—Oophoritis—Tubo-Ovarian Abscess.....DR. R. M. RAWLS
- 7—Lacerations—Pelvic Floor—Cystocele—Rectocele—Fistula—Prolapse—Operations for their cure.....DR. B. H. GOFF

## REPORT OF THE TRAINING SCHOOL

- 8—Hernia—Varieties—Reducible — Irreducible — Strangulated—  
Gangrenous. Principles of operation for their cure.  
DR. B. H. GOFF
- 9—Ectopic Gestation and Abortion.....DR. EDWARD A. BULLARD
- 10—Intestinal Tract—Constipation—Hemorrhoids—Fissure and Fis-  
tula—Acute and Chronic Appendicitis—Adhesions—Ptosis.  
DR. EDWARD A. BULLARD
- 11—New Growths Benign — Fibro-Myoma—Polypi—Cysts—Malig-  
nant — Cancer — Sarcoma-Chorioepithelioma, of Cervix,  
Uterus, Ovaries and Breast.....DRS. STRONG OR SCHWARZ
- 12—Preparation of patient for operation (standardized technique  
Woman's Hospital), Post-operative care (standardized tech-  
nique of Recovery Room and of the Ward). Nursing.  
Resident Gynecologist
- 13—Post-operative complications—Vomiting—Hemorrhage—Acidosis  
—Acute Dilation of the Stomach—Ileus—Peritonitis—Infec-  
tion of Wounds—Phlebitis—Embolism..Resident Gynecologist
- 14—Anaesthesia—Physiology of lungs, heart and kidneys—local and  
general agents—methods—dangers—complications—resuscita-  
tion with demonstration of methods including Sylvester's and  
the use of the Lungmotor.....DR. M. M. SWEENEY
- 15—Materia Medica.....MISS FRIED
- 16—Diseases of kidneys and bladder—Infections—Lithiasis—New  
Growths—Ptosis—Cystoscopy.....DR. H. G. BUGBEE
- 17—Preparation of a patient for X-Ray Examination of Gastro—  
Intestinal Tract.....DR. DUDLEY ROBERTS

## LECTURES IN OBSTETRICS.

- 1—Prenatal care—Gastro Intestinal Tract—Kidneys—Circulation,  
etc. Diet—baths—exercise and recreation.....DR. INGRAHAM
- 2—Labor normal—Normal Pelvis—formation and size—relation of  
Foetal Head to Pelvis, etc. Labor abnormal—position—  
mechanism ..... DR. E. C. LYON
- 3—Inertia—Dry Labor—Prolapsed Cord—Forceps—Version—Indi-  
cation of Labor—Caesarean Section.....DR. E. C. LYON
- 4—Puerperium — Normal—Complications—Infections—Lacerations  
Sepsis .....Resident Obstetrician
- 5—Care of normal and premature infant. Infant feeding.  
DR. W. L. CARR

REPORT OF THE TRAINING SCHOOL

LECTURES AND DEMONSTRATIONS ON NURSING

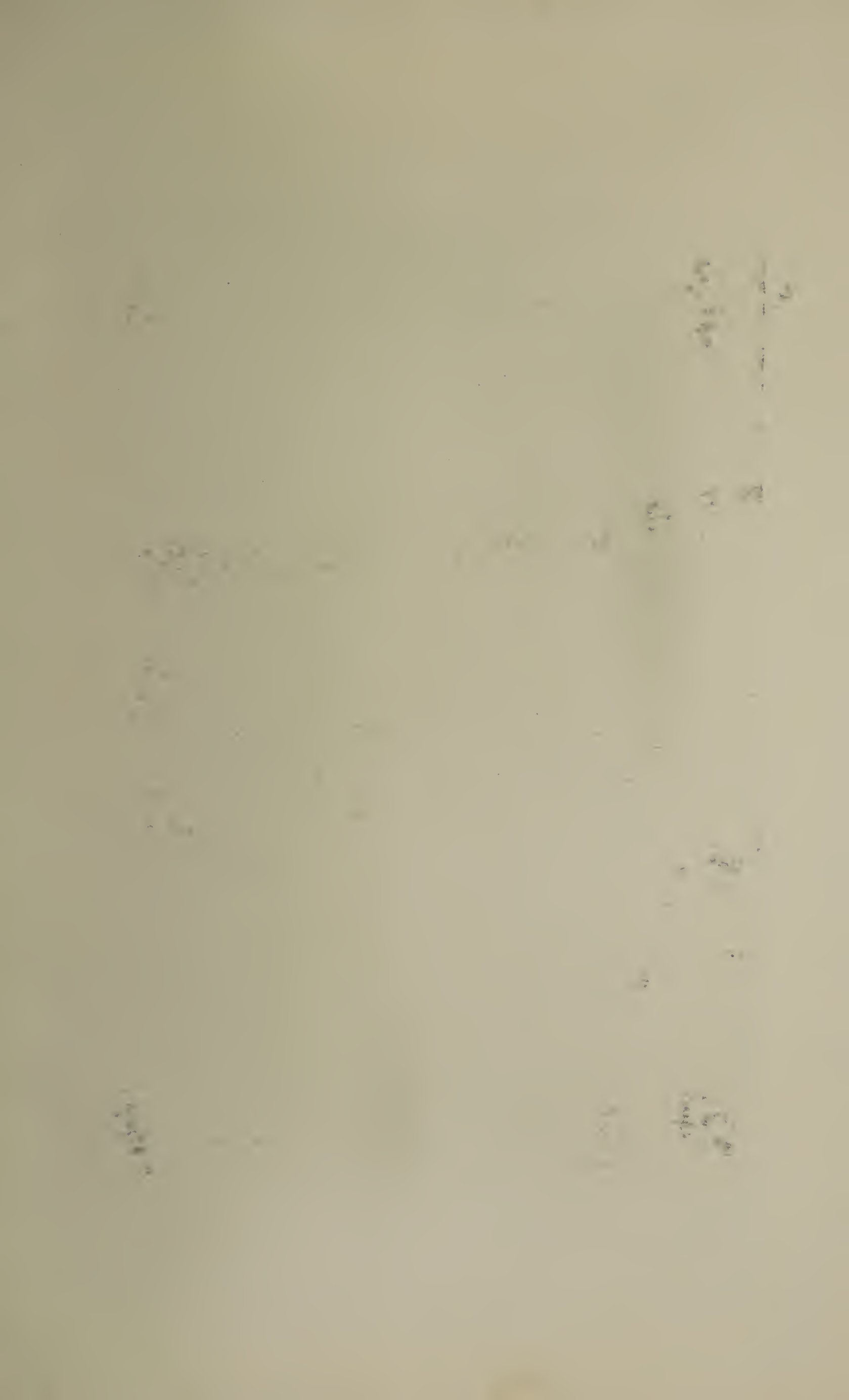
*By Directress of Nurses and Assistants.*

- 1—Preparation of patient for examination—bladder—clothes—table—sheet—postures (dorsal—Sim's—knee chest)—instruments used.
- 2—Operating-room management.
- 3—Delivery-room management.
- 4—Hygiene of the Nursery.
- 5—Technique of Catheterization — Hypodermoclysis — Enemas—Colonic-Irrigation — Murphy Drip — Infusions — Hot Water Bags.
- 6—Records and Charting.
- 7—Nursing Ethics.

Respectfully submitted,

MARION E. SEAVER, R. N.

*Directress of School of Nursing.*





PRE-NATAL AND POST-NATAL CLINIC

## REPORT OF THE SOCIAL SERVICE DEPARTMENT FOR YEAR ENDING SEPT. 30, 1919

TO THE BOARD OF GOVERNORS:

Ladies and Gentlemen:

With the closing of the tenth year of the Social Service Department, although considerably handicapped by several unavoidable changes in the staff personnel, much progress can be noted.

### PRE-NATAL CLINIC.

The most notable accomplishment of the year was the reorganization of the Maternity Clinic. In February Miss Kaufman was appointed to take charge of the pre-natal work. Since that time a total of five hundred and forty-three patients have been cared for. Every patient is required to return once every two weeks (or oftener if the doctor thinks best) for observation. A clinic card is given to each patient, on the reverse side of which are printed certain instructions regarding the care of herself during the pre-natal period.

Through the kind generosity of one of our members of the Social Service Committee, we were enabled to secure a pre-natal exhibit which has been of wonderful value. The exhibit is in panel form and is very practical. It emphasizes the necessity for skillful medical advice and oversight, warns against worry and overwork, and very simply and clearly presents the necessity for proper food, air, exercise, bathing and sleep.

A home visit is made to every patient immediately after her admission to the clinic and as often afterwards as is deemed necessary. The doctor's instructions given in the clinic are carefully indorsed. The simple laws of health and hygiene are taught, not only to the patient, but to the whole family. The social conditions that surround our patients are closely observed, to see wherein they are a predisposing factor in disease. Through instruction to the family and the co-operation of other agencies, it is the aim of the department to leave each home cleaner and better, and each family better prepared to keep well than when we entered. We see in this service the greatest opportunity to prevent disease.

A generous amount of home visiting is done after the patient is discharged from the hospital until her return for the final post partum examination.

Having no baby clinic, we are therefore forced to refer the babies at once, upon discharge from the hospital, to the various infant welfare agencies for constant supervision. We are indeed grateful to these agencies for their cordial co-operation.

The young, unmarried mothers are still as great a problem as ever. To give them the care and long continued supervision which they need requires more than our department can well do. If we are to look for their future safety, the present need is both moral and physical and best left in the hands of those dealing constantly with such problems.

## REPORT OF THE SOCIAL SERVICE DEPARTMENT

### FOLLOW-UP SURGICAL CLINICS.

There has been no change in the routine of the work in the Follow-Up Surgical Clinic with the exception of some alteration made in the data of the follow-up card given to the patients upon discharge. Referring patients to other clinics, *i. e.*, Orthopedic, Dental, etc., is a feature of the work done in the Follow-Up Clinic.

All patients admitted to the wards (if they have not been seen previously in the clinic) are visited as soon as possible after admission and any problem presenting itself is taken up, thereby establishing a friendly footing with the patients before the question of follow-up presents itself.

### SURGICAL APPLIANCES.

Every patient referred by the doctor for surgical appliances, whether in the clinic or wards, is immediately given attention and the appliance secured, the patient usually paying the cost on the installment plan. We expect to add soon an additional worker to the staff to take charge of the Gynecological Clinic. At present this work is referred to the Social Service Office, but it has grown so much during the year that it is impossible with the present force to give as much time to it as it should have.

### CHRISTMAS WORK.

The chief event of Christmas time was the distribution of food and clothing, including toys, games and candy, to the neediest families. The cost, \$170.02, was defrayed by an appropriation from the Cheer Fund.

We take this opportunity of expressing our grateful appreciation to the members of our Social Service Committee and other interested friends for their gifts of clothing, food, toys, etc., for the use of families under the care of the Social Service Department.

Too much cannot be said about the ready response we have received from the various co-operative agencies.

Concluding, we wish to express our gratitude for the cordial co-operative interest extended to us from all the departments of the hospital.

Respectfully submitted,

KATHERINE E. ROGERS, R. N.,

*Director of Social Service.*

# REPORT OF THE SOCIAL SERVICE DEPARTMENT

## Comparative Statistical Report of the Social Service Department Including the Follow-Up, Pre-Natal and Post-Natal Clinics for Years Ending September 30, 1919 and 1918

	1919	1918
Former cases cared for during the year.....	2,293	1,156
New cases cared for during the year.....	693	422
Total cases cared for during the year.....	2,986	1,578
Visits to homes of patients.....	3,652	5,306
Visits to ward patients needing Social Service Care.	5,689	4,782
Patients sent to Convalescent Homes.....	153	118
Interviews in Social Service Office.....	2,076	1,614
Patients referred to Physicians, Hospitals & Homes	13	157
Patients for whom employment was secured.....	21	33
Patients referred to Agencies for Material Relief, Fresh Air, Employment, etc.....	21	121
Patients given material relief in emergency.....	37	245
Patients cared for in co-operation with other So- cieties .....	459	554
Patients given Nursing Care at Home.....	66	66

# GOVERNORS

of the

## WOMAN'S HOSPITAL

### IN THE STATE OF NEW YORK

FROM THE TIME OF ITS INCORPORATION TO DATE OF REPORT

1857-1919

\* Deceased

Inc. Incorporator

Abernethy, Charles\* .....1870-78  
 Abernethy, Mrs. Charles\*...1887-1906  
 Adams, Thatcher M.\*.....1910-1919  
 Agnew, Cornelius R.\*.....1880-88  
 Alexander, Mrs. C. B.....1889-1915  
 Alsop, Joseph W.\*.....1862-73  
 Andrews, Mrs. W. L.....1888-1900  
 Astor, John Jacob, inc.\*.....1857-58  
 Astor, Mrs. J. J.\*.....1886-87  
 Baker, Josiah W.....1878-87  
 Barney, Charles T.\*.....1902-07  
 Beekman, James W.\*.....1858-77  
 Beekman, James Wm.\*.....1877-86  
 Benedict, Erastus C., inc.\*.....1857-80  
 Betts, Mrs. Frederic H.....1907-08  
 Birdsall, William, inc.\*.....1857-60  
 Bliss, George\* .....1876-96  
 Bliss, William M.\*.....1876-85  
 Bloodgood, John\* .....1869-76  
 Bonney, Benjamin W.\*.....1862-68  
 Borden, Matthew C. D.\*....1875-1912  
 Bradford, George W., inc.\*....1857-58  
 Braem, H. M.\*.....1883-98  
 Bridgeman, Samuel W.\*.....1866-68  
 Brown, Stewart, inc.\*.....1857-59  
 Bulkley, Charles A.\*.....1868-86  
 Butler, Benj. F., inc.\*.1857-58, 1866-68  
 Cannon, James G.\*.....1891-94  
 Catlin, Julius\* .....1876-93  
 Cheney, Mrs. George L...1906 to date  
 Coates, Joseph H.\*.....1867-76  
 Collins, Joseph B., inc.\*.....1857-67  
 Cooper, Joseph M., M.D.\*....1868-70  
 Cooper, Peter, inc.\*.....1857-83  
 Cooper, Edward\* .....1883-1905  
 Cottenet, Francis\* .....1871-76  
 Cowdin, Eliot C.\*.....1866-80  
 Curtiss, Cyrus, inc.\*.....1857-68  
 Dana, Richard P.\*.....1866-71  
 Dana, Charles\* .....1882-1906  
 Davis, George T. M.\*.....1868-88  
 Day, Mrs. Henry\*.....1888-89  
 de Forest, Mrs. Robert W...1888-1915  
 Dominick, H. Blanchard..1913 to date  
 Dows, David\* .....1866-69  
 Dwight, Edmund\* .....1867-69

Folsom, George\* .....1858-68  
 Foster, Frederick G.\*.....1866-69  
 Francis, John W., M.D., inc.\*..1857-61  
 Gautier, Josiah, M.D.\*.....1868-82  
 Geer, Mrs. Walter.....1911 to date  
 Gibbs, George .....1918 to date  
 Gilbert, Clinton\* .....1868-91  
 Goddard, F. Norton\*.....1902-05  
 Goddard, J. Warren\*.....1873-94  
 Goddard, Mrs. J. Warren,  
 1888-90, 1915 to date  
 Graham, Mrs. Malcolm\*....1890-1910  
 Gray, Mrs. Henry W.....1911 to date  
 Green, John C., inc.\*.....1857-70  
 Griswold, George\* .....  
 Hamilton, Wm. G.\*.....1891-1906  
 Hamlin, Mrs. F. V.\*.....1888-1903  
 Hammond, John H.....1899-1907  
 Harris, Mrs. Robert\*.....1899-95  
 Harsen, Jacob, M.D.\*.....1860-65  
 Henry, Mrs. J. J.\*.....1888-88  
 Hepburn, A. Barton.....1915 to date  
 Hewitt, Abram S.\*.....1858-60  
 Hine, Francis L.....1916 to date  
 Hoppin, William W.\*.....1871-1908  
 Hosack, Alexander E., M.D., inc.\*  
 1857-59  
 Hoyt, Mrs. Alfred M.....1896-1907  
 Ives, Mrs. Brayton.....1906 to date  
 Jesup, Mrs. Morris K.\*.....1888-1914  
 Johnston, John Taylor\*.....1860-91  
 Jones, George F.\*.....1876  
 Jones, Mrs. Lewis C.\*.....1886-1900  
 Kennedy, Robert L., inc.\*....1857-68  
 Landon, Charles G.\*.....1881-91  
 Lee, William P.\*.....1859-63  
 Lockwood, Le Grand\*.....1869-72  
 Lord, J. Couper\*.....1866  
 Low, Joseph T.....1899-1908  
 McCagg, Louis B.....1896-99  
 McGarrah, Gates W.....1907-08  
 McLanahan, James H.\*.....1859-62  
 Marsh, James\* .....1868-72  
 Mead, Mrs. Robert G.....1911 to date  
 Minturn, Robert B., inc.\*....1857-60  
 Morgan, E. D., inc.\*..1857-59, 1871-83  
 Morgan, E. E.\*.....1862-64  
 Morgan, J. Pierpont\*.....1880-84

## GOVERNORS OF THE HOSPITAL

Morris, Mrs. H. L.....	1889-1918	Shepard, Mrs. Finley J....	1918 to date
Mott, William F., inc.*.....	1857-66	Shepard, Finley J.....	1915 to date
Mott, Valentine, M.D.*.....	1860-68	Sibley, Mrs. Hiram W....	1911 to date
Myers, T. Bailey*.....	1868-82	Sims, J. Marion, M.D.*.....	1857-72
Parsons, John E.*.....	1872-1915	Spencer, Mark, inc.*.....	1857-58
Peck, Charles C.*.....	1878-85	Stanton, Edmund D.*.....	1868-73
Perkins, Benjamin* .....	1895-97	Stevens, Alexander H., M.D...	1860-69
Phelps, George D.*.....	1868-71	Stillman, Thomas B., inc.*....	1857-65
Poore, C. T., M.D.*.....	1907-08	Stout, Francis A.*.....	1883-85
Potter, Mrs. O. B.....	1900 to date	Stuyvesant, Girard* .....	1858
Pruyn, J. V. L.*.....	1862	Suydam, D. Lydig*.....	1872-75
Pruyn, Robert H.*...1866-73, 1874-75		Talbot, Charles N.....	1880 to date
Quincy, John W.*.....	1860-83	Thompson, Mrs. Fred F...1888 to date	
Quinlan, James .....	1887-91	Thompson, Frederick F.*.....	1895-99
Raymond, H. J., inc.*.....	1857-60	Thorne, W. V. S.....	1915 to date
Reid, Mrs. Whitelaw,		Tillinghast, Mrs. William B...1910-11	
	1894-99, 1914-1918	Titus, James H.*.....	1872-82
Remsen, William* .....	1878-91	Trevor, Mrs. J. B.....	1890-94
Rhineland, Frederic W..1915 to date		Trimble, George T., inc.*.....	1857-72
Rhoades, J. Harsen*.....	1880-88	Tweed, Charles H.*.....	1907-10
Rhoades, Mrs. J. Harsen.....	1910-11	Van Volkenburg, Philip*.....	1873-89
Rutherford, Lewis M.*.....	1864-67	Van Winkle, Edgar S.*.....	1868-70
Ryan, Mrs. T. Fortune...1912 to date		Webb, Wm. H.*.....	1863-88
Sage, Russell* .....	1891-1903	Wetmore, Apollos R., inc.*....	1857-81
Sage, Mrs. Russell*		Whitaker, Thomas A.*.....	1862-68
	1886-1903, 1916-1918	Wiggin, Albert H.....	1907-08
Sampson, Joseph, inc.*.....	1857-58	Williams, Clark .....	1902-08
Schieffelin, Henry M., inc.*....1857-68		Williams, John S.*.....	1873-76
Schley, Reeve .....	1918 to date	Winthrop, Benjamin R., inc.*..1857-86	
Scribner, Arthur H.....	1893-98	Winthrop, Grenville L....1892 to date	
Sedgwick, Theodore, inc.*.....	1857-59	Wolfe, John D., inc.*.....	1857-59

# MEMBERS OF ASSISTANT BOARD

SINCE THE INCORPORATION OF THE

## WOMAN'S HOSPITAL

IN THE STATE OF NEW YORK

1855-1919

\* Deceased. Inc., wherever occurring in this list, means Incorporators of the Woman's Hospital, an organization antedating the Woman's Hospital in the State of New York, the Managers of which became, by virtue of the charter to the latter in 1857, members of the Board of Lady Supervisors.

### 1855

Aspinwall, Mrs. W. H., inc.\*.....1865  
 Astor, Mrs. Wm. B., inc.\*.....1872  
 Baker, Mrs. Henry J., inc.\*.....1867  
 Barker, Mrs. Fordyce, inc.\*.....1859  
 Benedict, Mrs. E. C., inc.\*.....1865  
 Cheever, Mrs. Geo. B., inc.\*.....1858  
 Codwise, Mrs. David, inc.\*.....1865  
 Cooper, Mrs. Peter, inc.\*.....1866  
 Conover, Mrs. D. D., inc.\*.....1861  
 Crane, Mrs. A. P., inc.\*.....1862  
 Doremus, Mrs. Thomas C., inc.\*..1876  
 Dubois, Mrs. Cornelius, inc.\*....1856  
 De Witt, Mrs. Dr. Thomas, inc.\*.1868  
 Edgar, Mrs. William, inc.\*.....1856  
 Green, Mrs. Dr. H. F., inc.\*.....1866  
 Grinnell, Mrs. Moses H., inc.\*....1859  
 Hatch, Mrs. Charles B., inc.\*....1860  
 Hawkins, Mrs. C. W., inc.\*.....1856  
 Howland, Mrs. L. M., inc.\*.....1867  
 Hoffman, Mrs. Ogden, inc.\*.....1869  
 Johnston, Mrs. Dr. F. U., inc.\*..1860  
 Lawrence, Mrs. Joseph, inc.\*.....1874  
 Le Roy, Mrs. Jacob, inc.\*.....1885  
 Marvin, Mrs. M. A. inc.\*.....1857  
 Minturn, Mrs. Robert B., inc.\*....1886  
 Peck, Mrs. Elisha, inc.\*.....1868  
 Pell, Mrs. Walden, inc.\*.....1868  
 Phelps, Mrs. George D., inc.\*....1861  
 Raymond, Mrs. Henry J., inc.\*....1862  
 Skidmore, Mrs. Wm. B., inc.\*....1871  
 Stevens, Mrs. Dr. Alex. H., inc.\*..1865  
 Warren, Mrs. Dr., inc.\*.....1856  
 Webster, Mrs. Horace, inc.\*.....1868  
 Wheeler, Mrs. J. C., inc.\*:.....1857

### 1856

Brooks, Mrs. James\*.....1873  
 Mason, Mrs. Thomas\*.....1864  
 Russell, Mrs. Charles\*.....1858

### 1857

Bogert, Mrs. H. K.\*.....1868  
 Bowen, Mrs. H. C.\*.....1858  
 Hatch, Mrs. G. W.\*.....1886  
 Kirk, Mrs. Wm. M.\*.....1871  
 Montgomery, Mrs. J. C.\*.....1858

### 1858

Beekman, Mrs. James W.\*.....1868  
 Hawks, Mrs. T. L.\*.....1859  
 Livingston, Mrs. Schuyler\*.....1859  
 Morgan, Mrs. Gov. E. D.\*.....1885  
 Willis, Mrs. Alfred\*.....1861

### 1859

Alexander, Mrs. J. W.\*.....1860  
 Ketchum, Mrs. Morris\*.....1868  
 Kennedy, Mrs. R. L.\*.....1874

### 1860

McLanahan, Mrs. James\*.....1882

### 1861

Durant, Mrs. T. C.\*.....1867  
 Miner, Mrs. J. C.\*.....1863  
 Thurston, Mrs.\*.....1862

### 1862

Bancroft, Mrs. G.\*.....1866  
 Griswold, Mrs. John\*.....1863  
 McKay, Mrs. J.\*.....1865

### 1863

Barclay, Mrs. Thos.\*.....1864  
 Beeckman, Mrs. Gilbert L.\*.....1867  
 Humphreys, Mrs. May\*.....1866  
 Morton, Mrs. L. P.\*.....1870  
 Pickersgill, Mrs.\*.....1865

### 1864

Bradford, Mrs. Dexter\*.....1866  
 Rutherford, Mrs. L. M.\*.....1870

### 1865

Beekman, Mrs. Henry\*.....1869

### 1866

Davis, Mrs. G. T. M.\*.....1885  
 Delafield, Mrs. Edward\*.....1886  
 Osborn, Mrs. J. J.....1867

### 1867

Adams, Mrs. Dr.\*.....1868  
 Cooper, Mrs. Joseph M.\*.....1888  
 Fay, Mrs. Howard\*.....1868  
 Fellows, Mrs. Wm. M.\*.....1871  
 Gould, Mrs. Charles\*.....1874  
 Hewitt, Mrs. A. S.\*.....1871  
 King, Mrs. E. D.\*.....1873  
 Lane, Mrs. David C.\*.....1875  
 Metcalfe, Mrs. John T.\*.....1868

# MEMBERS OF ASSISTANT BOARD

Norwood, Mrs. Andrew G.\*.....1886  
 Spielen, Mrs. Wm.\*.....1886  
 Tracy, Mrs. Charles\*.....1866  
 Wilkinson, Mrs. D. B.\*.....1868

## 1868

Bishop, Mrs.\*.....1869  
 Chamberlain, Mrs. ....1869  
 Coleman, Mrs. W. T.....1869  
 Hunt, Mrs. R. M.\*.....1870  
 Miller, Mrs. G. M.\*.....1871  
 Parkin, Mrs. W. M.\*.....1873

## 1869

Abernethy, Mrs. Charles\*.....1906  
 Bliss, Mrs. W. M.\*.....1884  
 Brown, Mrs. J. Crosby\*.....1870  
 Chauncey, Mrs. Henry\*.....1870  
 Edwards, Mrs. Jonathan\*.....1888  
 Hobson, Mrs. Joseph\*.....1870  
 Jones, Mrs. L. C.\*.....1890  
 Kellogg, Mrs. M. M.\*.....1870  
 McCormick, Mrs. Cyrus.....1870  
 Maghee, Mrs. J. S.....1874  
 Maury, Mrs. J.....1870  
 Potts, Mrs. George H.....1870  
 Sheldon, Mrs. Frederic\*.....1874  
 Thorne, Mrs. Samuel.....1884  
 Waterbury, Mrs. L.\*.....1871  
 Woolsey, Mrs. Ellen\*.....1870  
 Zabriskie, Mrs. S. J.\*.....1885

## 1870

Abercasis, Mrs. J. S.....1871  
 Greene, Mrs. Martin E.\*.....1882  
 Robb, Mrs. James\*.....1871  
 Sage, Mrs. Russell\*.....1903

## 1871

Armstrong, Mrs. John\*.....1873  
 Clark, Mrs. Horace F.\*.....1873  
 Crosby, Mrs. Schuyler\*.....1872  
 Low, Mrs. Joseph T.....1884  
 McCoskry, Mrs. C. M.\*.....1883  
 McKeever, Mrs. Chauncey\*.....1878  
 Pell, Mrs. Alfred\*.....1872  
 Stuyvesant, Mrs. Rutherford\*.....1875  
 Torrance, Mrs. Daniel\*.....1892

## 1872

Astor, Mrs. J. J.\*.....1888  
 McCorkle, Mrs. H. M.\*.....1875  
 Thompson, Mrs. Frederick F...to date  
 Cheney, Mrs. George L.....to date  
 Mortimer, Mrs. W. Y.\*.....1878  
 Pyne, Mrs. Percy R.\*.....1888  
 Tracy, Mrs. William\*.....1875

## 1873

Andrews, Mrs. Loring\*.....1875  
 Coit, Mrs. H. A.\*.....1885  
 Morris, Mrs. H. L.....1918  
 Van Rensselaer, Mrs. Philip\*....1877

## 1874

Beekman, Mrs. James H.\*.....1885  
 Bors, Mrs. Christian.....1875  
 Johnston, Mrs. John Taylor\*.....1885  
 Robinson, Mrs. John A.\*.....1906  
 Smith, Mrs. F. Hopkinson.....1884  
 Turnure, Mrs. D. M.\*.....1880

## 1875

Cullum, Mrs. G. W.\*.....1884  
 Henry, Mrs. Joshua J.\*.....1888  
 Howland, Mrs. G. G.\*.....1883  
 Leavitt, Mrs. Henry S.....1888  
 Morgan, Mrs. E. D.\*.....1880  
 Otis, Mrs. F. N.\*.....1890  
 Roosevelt, Mrs. Theo.\*.....1876

## 1876

Trevor, Mrs. J. B.....1892

## 1877

Aspinwall, Mrs. Lloyd\*.....1885

## 1878

Read, Miss Mary\*.....1883

## 1879

Harper, Mrs. Fletcher, Jr.\*.....1886  
 Jesup, Mrs. Morris K.\*.....1914

## 1880

Dickey, Mrs. Hugh T.\*.....1883

## 1881

Day, Mrs. Henry\*.....1889

## 1882

Alexander, Mrs. Henry M.\*.....1893

Burden, Mrs. James.....1885

Spaulding, Mrs. H. F.\*.....1884

## 1883

Harris, Mrs. Robert\*.....1895

## 1884

Crawford, Mrs. David\*.....1888

Dodge, Mrs. W. E., Jr.\*.....1897

Goddard, Mrs. J. Warren.....1897

Hamlin, Mrs. Fred V.\*.....1903

Reid, Mrs. Whitelaw.....1899

Thorn, Mrs. W. K.\*.....1892

Wendell, Mrs. Jacob\*.....1888

Wright, Mrs. Butler\*.....1885

## 1885

Andrews, Mrs. W. L.....to date

Crocker, Mrs. C. C.\*.....1887

de Forest, Mrs. Robert W.....1915

## 1886

Graham, Mrs. Malcolm\*.....1910

Kneeland, Mrs. Charles\*.....1888

Sibley, Mrs. Hiram W.....1888

## 1887

Alexander, Mrs. C. B.....1915

Atterbury, Mrs. Charles L.\*.....1892

Hoyt, Mrs. Alfred M.....1906

## 1888

Hoppin, Mrs. W. W.....1889

## MEMBERS OF ASSISTANT BOARD

<b>1889</b>		Ives, Mrs. Brayton.....to date
Dunning, Mrs. B. F.*.....	1889	Sanford, Mrs. Henry G.....1909
King, Mrs. John.....	1895	Sibley, Mrs. Hiram W.....to date
Rives, Mrs. W. C.*.....	1900	Tillinghast, Mrs. William H.....1910
<b>1890</b>		Van Nest, Mrs. Alexander T.*...1909
Bull, Mrs. W. Lanman.....	1895	<b>1907</b>
Juilliard, Mrs. A. D.....	1908	Aldrich, Mrs. Spencer.....to date
Pell, Mrs. R. M.....	1891	Senff, Mrs. Charles H.....1909
Potter, Mrs. E. C.....	1891	<b>1908</b>
Stevens, Mrs. Byam K.....	1891	Rhoades, Mrs. John Harsen*....1910
<b>1891</b>		<b>1909</b>
Rapallo, Mrs. Edward.....	1893	Barney, Mrs. J. Stewart.....to date
Van Nest, Mrs. Alexander T.*...1893		Ryan, Mrs. Thomas Fortune..to date
<b>1892</b>		Gray, Mrs. Henry Winthrop...to date
Betts, Mrs. Frederic H.....	1899	Mead, Mrs. Robert G.....to date
Cornell, Mrs. J. M.....	1893	Taylor, Mrs. James B.....1909
<b>1893</b>		<b>1910</b>
Billings, Mrs. Frederick.....	1899	Hine, Mrs. Francis L.....1914
<b>1894</b>		Turnbull, Mrs. Arthur.....1914
Brewster, Mrs. Benjamin.....	1902	<b>1911</b>
Cornell, Mrs. Alonzo B.....	1898	Dow, Mrs. E. L.....to date
Geer, Mrs. Walter.....	to date	<b>1912</b>
Hoadley, Mrs. Russell H.....	1899	Alexander, Mrs. Henry A.....to date
Hurt, Mrs. Sarah Ives*.....	1906	Carpenter, Mrs. Miles B.*.....1918
Ives, Mrs. Brayton.....	1900	Wood, Mrs. John D.....to date
Potter, Mrs. Orlando B.....	to date	<b>1913</b>
Sloan, Mrs. William S.....	1897	Reid, Mrs. Whitelaw.....1918
<b>1897</b>		<b>1914</b>
Morton, Mrs. Levi P.*.....	1906	Wendell, Mrs. Gordon.....1916
Vanderbilt, Mrs. Frederick W....1900		Thorne, Mrs. Wm. V. S.....to date
<b>1898</b>		<b>1915</b>
Bliss, Mrs. Geo. T.....	1910	Goddard, Mrs. J. Warren.....to date
Brice, Mrs. Calvin S.*.....	1900	Shepard, Mrs. F. J.....to date
Low, Mrs. Joseph T.....	1906	<b>1916</b>
Roebing, Mrs. Washington A.*..1902		Carnegie, Mrs. Andrew.....to date
<b>1900</b>		Stanton, Mrs. Lewis L.*.....1916
Griffen, Mrs. F. B.....	1909	<b>1917</b>
Van Emburgh, Mrs. D. B.....	1908	James, Mrs. Arthur Curtiss....to date
<b>1901</b>		Rhineland, Mrs. Frederic W..to date
Parsons, Mrs. W. Eugene.....	1914	<b>1919</b>
<b>1906</b>		Parsons, Mrs. Edgerton.....to date
Betts, Mrs. Frederic H.....	1908	Kenna, Mrs. Edward D.....to date

# CONSULTING STAFF

## of the

# WOMAN'S HOSPITAL

## IN THE STATE OF NEW YORK

FROM THE TIME OF ITS INCORPORATION TO DATE OF REPORT

1855-1919

This includes an organization known as the Woman's Hospital, antedating the Woman's Hospital in the State of New York by two years.

### SURGEONS.

Abbe, Robert, M.D.....1896 to date	Lee, Charles Carroll, M.D.*...1889-92
Brewer, George E., M.D..1914 to date	McBurney, Charles, M.D.*..1896-1913
Bryant, Joseph D., M.D.*...1896-1914	McGinnis, E. L'H., M.D...1919 to date
Buck, Gordon, M.D.*.....1865-76	Markoe, Thomas M., M.D.*.....1865
Bull William T., M.D.*.....1896-1909	Mott, Valentine, M.D.*.....1855-1864
Chambers, P. F., M. D....1918 to date	Nicoll, Henry D., M. D.*.....1907-08
Cleveland, Clement, M.D..1918 to date	Parker, Willard, M. D.*.....1878-83
Coakley, Cornelius, G., M.D.1919 to date	Peaslee, Edward R., M. D.*...1867-71
Coe, Henry C., M.D.....1907 to date	Peters, George A., M.D.*.....1862-93
Cutler, Coleman W., M.D..1914 to date	Post, Alfred C., M.D.*.....1865-85
Crane, John J., M.D.*.....1870-80	Sims, J. Marion, M. D.*
Elliot, George T., M.D.*.....1867-70	1862-64, 1868-71, 1881-82
Emmet, Bache McE., M.D.1911 to date	Stevens, Alexander H., M.D.*.1855-64
Flint, Austin, M.D.....1918 to date	Thomas, T. Gaillard, M.D.*.1888-1903
Goffe, J. Riddle, M.D....1918 to date	Van Buren, Wm. H., M.D.*..1862-82
Harrison, Geo. T., M.D...1907 to date	Wood, James R., M.D.*.....1870-81

### PHYSICIANS.

Barker, Fordyce, M.D.*.....1867-80	Francis, John W., M.D.*.....1855-60
Biggs, Herman M., M.D...1914 to date	Green, Horace, M.D.*.....1855-64
Mudd, Charles A., M. D.*.....1867-76	Janeway, Edward G., M.D.*.1896-1911
Carr, Walter Lester, M.D.1918 to date	Kinnicut, F. P., M.D.*.....1896-1913
Cock, Thomas F., M.D.*.....1864-96	Metcalf, John T., M.D.*...1861-1902
Conner, Lewis A., M.D...1914 to date	Sabine, Gustave A., M. D.*....1865-96
Dana, Charles L., M.D....1907 to date	Smith, Andrew H., M.D.*...1896-1909
DeLafield, Edward W., M.D....1855-74	Taylor, Isaac E., M. D.*.....1865-88
DeLafield, Francis, M.D.*.....1896	Thomas, T., Gaillard, M. D.*..1867-71
Fordyce, John A., M.D....1914 to date	Thompson, W. G., M.D...1907 to date

\*Deceased.

# SURGICAL BOARD

of the

## WOMAN'S HOSPITAL

### IN THE STATE OF NEW YORK

Prior to 1867 the hospital year began on January 1st. From 1867 to 1875 it began on November 1st. Since 1875 it has begun on October 1st.

#### SURGICAL DIRECTOR

**Clement Cleveland, M.D., 1915 to January 17, 1918.**

Surgeon Director Emeritus November 1919 to date.

#### CHIEF SURGEON

**George Gray Ward, Jr., M.D., January 17, 1918, to date.**

#### ATTENDING SURGEONS.

#### 1855-1919

Barker, Fordyce, M.D.\*.....1876-77  
 Bissell, Dougal, M.D.....1911 to date  
 Bozeman, Nathan, M.D.\*.....1878-88  
 Broun, LeRoy, M.D.....1907 to date  
 Chambers, P. F., M.D.....1901-1915  
 Cleveland, Clement.....1889 to 1916  
 Emmet, Bache McE., M.D..1889-1911  
 Emmet, Thomas Addis, M.D.\*1862-1900  
 Flint, Jr., Austin, M.D.....1907-1918  
 Goffe, J. Riddle, M.D.....1907-1916  
 Grad, Hermann, M.D.....1915 to date

Hanks, Horace T., M. D.\*...1889-1900  
 Hunter, James B., M. D.\*...1878-80  
 Lee, Charles Carroll, M. D.\*...1878-88  
 Nicoll, Henry D., M.D.\*...1888-1907  
 Noeggerath, E., M.D.\*.....1878-79  
 Smith, A. A., M.D.\*.....1876-79  
 Peaslee, Edward\* .....1872-77  
 Pinkham, Edw. W., M.D., 1916 to date  
 Sims, J. M., M.D.\*...1855-61, 1872-74  
 Thomas; T. Gaillard, M.D.\*.1872-1903

#### JUNIOR ATTENDING SURGEONS.

Anderson, H. G., M.D.....1895-96  
 Armstrong, Edgar B., M.D.1917-1919  
 Aspell, John, M.D.....1889-96  
 Ayer, James C., M.D.....1906-07  
 Bayley, Guy C., M.D.....1883-85  
 Bird, A. S., M.D.....1889-1900  
 Bissell, Dougal, M. D.....1901-1911  
 Bozeman, N. G., M.D.....1888-89  
 Broun, LeRoy, M.D.....1891-1907  
 Brown, James L., M.D.\*.....1871  
 Buckmaster, A. H., M.D.....1890-93  
 Bullard, E. A., M.D.....1919 to date  
 Carmalt, Churchill, M.D.\*.....1901  
 Chambers, P. F., M.D.....1884-1901  
**Child, Jr., Charles G., M.D..1907-1916**  
 Cleveland, Clement, M.D.....1878-89  
 Coe, Henry C., M.D.....1889-97  
 Dawson, Benjamin F., M.D.\*.1880-86  
 Emmet, Thomas Addis, M.D.\*.1856-62  
 Emmet, Bache McE., M.D....1871-89  
 Emmet, J. Duncan, M.D....1886-1901  
 Farrar, Lilian K. P., M.D..1918 to date  
 Ford William M., M.D....1908-1918  
 Foster, F. B., M.D.....1882  
 Goff, Byron H., M.D.....1917 to date  
 Goldwaithe, H., M.D.\*.....1878-82  
 Grad, Hermann, M.D.....1907-1915  
 Griswold, Henry, M.D.\*.....1878-80

Hanks, Horace T., M.D.\*.....1870-85  
 Harrison, George T., M.D....1870-85  
 Hawks, Everett M., M.D.....1911-17  
 Hawley, J. S., M.D.\*.....1889-90  
 Hunter, James W., M.D.\*...1871-77  
 Janvrin, Joseph E., M.D.\*...1872-81  
 Klettsch, G. A., M.D.....1889-94  
 Lee, Charles Carroll, M.D.\*.1871-77  
 Lente, Frederic D., M. D.\*.....1870  
 MacKenzie, Colin, M.D.\*.....1878-79  
 Morgan, William A., M.D....1915-17  
 Munde, P. F., M.D.\*.....1876-77  
 Nicoll, Henry D., M.D.\*.....1878-87  
 Outerbridge, Paul, M.D.....1888-97  
 Peaslee, Edward H., M. D....1878-88  
 Perry, J. Gardner, M.D.\*...1865-74  
 Pinkham, Edward W., M.D...1908-16  
 Rawls, R. M., M.D.....1907 to date  
 Swasey, John H., M.D.\*.....1887-88  
 Swift, Foster, M.D.\*.....1867-70  
 Talbot, Robert B., M.D.....1883-91  
 Terry, Ira B., M.D.....1916-1918  
 Townshend, A. B., M.D.....1885-87  
 Van Ness, Sherman, M.D.....1889-90  
 Walker, W. T., M.D.\*.....1872-74  
 Ward, Charles S., M. D.\*...1872-83  
 West, J. N., M.D....1894-97, 1900-07

\*Deceased.

## MEMBERS OF THE HOUSE STAFF

### ATTENDING PHYSICIANS.

Brown, James L., M.D.*.....1867-71	Perry, J. G., M.D.*.....1872-74
Clymer, M., M.D.....1867-68	Sims, Harry L., M.D.....1874-76
Dawson, Benjamin, F., M.D.*..1871-77	Smith, A. A., M.D.*.....1876-77
Emmet, Bache McE., M.D....1870-77	Swift, Foster, M.D.*.....1862-66
Harrison, George T., M.D....1872-77	Thomas, T. Gaillard, M.D.*....1862-66
Hunter, James B., M.D.*.....1869-77	Walker, W. T., M.D.*.....1870-74
Janvrin, Joseph E., M.D.*.....1872-77	Ward, Charles S., M.D.*.....1872-77
Lee, Charles Carroll, M.D.*...1872-77	White, John P. P., M.D.*....1870-77
Munde, Paul F., M. D.*.....1874-77	Winston, Gustavus S., M.D.*.1869-70
Nicoll, Henry D., M.D.*..1874-75, 1877	

## MEMBERS OF THE HOUSE STAFF

### 1857-1919

Abbott, George E., M.D.....1878-79	Coe, H. C., M.D.....1882
Adams, Charles Francis, M.D....1892	Cole, Alfred P., M.D.....1901-02
Anderson, Harry G., M.D....1890-91	Conaway, Walt P., M.D....1899-1901
Anway, Joseph D., M.D.....1875	Cook, George L., M.D.....1915-16
Ard, W. E., M.D.....1895-96	Coxe, Davies, M.D.*.....1890
Armstrong, Edgar B., M.D...1908-09	Crawford, Francis X., M.D...1900-01
Aspell, John, M.D.....1887	Currier, A. F., M.D.....1880-81
Axtell, T. L., M.D.....1882-83	Davidson, Edwin N., M. D....1912-13
Baker, W. H., M.D.*.....1872-73	Denton, Myron P., M.D.....1889-90
Baldwin, L. G., M.D.....1887-88	De Saussure, P. G., M. D.*...1878-79
Barber, Robert F., M.D.....1910-11	Detrick, Louis Frederick, M.D.1915-16
Barfield, F. G., M.D.....1899-1901	De Wolf, J. A., M.D.*.....1867-68
Barrett, W. L., M.D.*.....1867-68	Doust, H. Burton, M.D.....1902
Baugh, Wendel Philip, M.D...1916-17	Dover, Henry, M.D.....1915-16
Birckhead, W. H., M.D.*.....1866	Du Bois, Coert, M.D.*.....1873
Bird, A. S., M.D.....1888	Dudley, A. P., M.D.*.....1881-82
Bissell, Dougal, M.D.....1891-93	Dudley, E. C., M.D.....1876-77
Boller, Phil., M.D.....1913-14	Dunning, W. L., M.D.....1894-95
Bowles, Harry H., M.D.....1911-12	Emmet, Bache McE., M.D.....1869
Boyd, L. Frank, M.D.....1916-17	Emmet, J. D., M.D.....1884
Bozeman, N. G., M.D.....1886	Ende, Frank M., M.D.....1913-14
Bradley, S. C., M.D.....1884	Evans, John F., M.D.....1911-12
Brandenburg, Fred, M.D.....1890	Eve, Huiton J., M.D.....1910-11
Brook, Sidney A., M.D.....1915-16	Ewart, David, M.D.....1911-12
Broun, LeRoy, M.D.....1889-90	Fauntleroy, P. C., M.D.....1894-95
Brunet, Walter M., M.D.....1913-14	Field, Thomas S., M.D.....1911-12
Bryant, E. G., M.D.*.....1893-95	Ford, Wm. M., M.D.....1902
Buckmaster, A. H., M.D.....1884-85	Forsythe, Wylie H., M.D.....1902
Buell, Kenneth W., M.D.....1911-12	Fox, Frederick J., M.D.....1909-10
Bullard, Edward A., M.D.....1910-11	Fitts, Alston, M.D.....1899
Burch, W. Thompson, M.D....1895-96	Gaskins, John D., M.D.....1908-09
Burrage, Walter L., M.D.....1888-89	Gibson, Gordon M., M.D.....1906-07
Campbell, Collin G., M.D.....1888	Gilmer, W. B., M.D.....1886
Carmer, John C., M.D.....1912-13	Goff, Byron H., M.D.....1913-14
Carroll, Wm. E., M.D.....1917-1918	Goffe, James R., M.D.....1881-82
Chambers, P. F., M.D.....1879-80	Gordon, Onslow A., Jr., M.D..1913-14
Chase, Phillips, M.D.....1910-11	Grad, Hermann, M.D.....1896-98
Clark, C. Collins, M.D.....1898	Graham, A. C., M.D.....1870
Clarke, Alexander S., M.D.....1876	Grigsby, Guy P., M.D.....1909-10
Cleveland, C., M.D.....1871-72	Haggard, W. D., Jr., M.D.....1895-96
Clutterbuck, Herbert E., M.D....1902	Halstead, Harbeck, M.D.....1914-15

\*Deceased.

# MEMBERS OF THE HOUSE STAFF

Harper, J. G., M.D.....1891  
Harrison, Geo. T., M.D.....1868-69  
Haskin, W. H., M.D.....1891  
Hawkes, Everett M., M.D.....1907-08  
Hawley, J. S., M.D.\*.....1882  
Haworth, Walter L., M. D.....1912-13  
Henderson, J. Victor, M.D....1916-17  
Heydemann, Martin, M.D.....1909-10  
Hirons, Joseph G., M.D.....1887  
Hoadley, F. H., M.D.....1878  
Holder, O. H., M.D.....1892  
Hooker, E. D., M.D.....1885  
Horton, W. D., M.D.....1865  
Howard, P. M., M.D.....1919  
Hunter, James B., M.D.\*.....1867  
Hustace, Frank, M.D.....1879-80  
Hyde, Clarence R., M.D.....1896-97  
Ingalls, P. H., M.D.....1880  
Irwin, John C., M.D.....1912-13  
Johnston, G. W., M.D.....1883  
Jones, Floyd H., M.D.....1915-16  
Keith, George E., M.D.....1889  
Kennedy, William T., M.D...1916-17  
Kimball, Paul, M.D.\*.....1888-89  
Kletzsch, G. A., M.D.....1883  
Knapp, H. J., M.D.....1893-94  
Knox, A. W., M.D.....1874-76  
Langstaff, L. G., M.D.....1886  
Lemus, Miguel A., M.D.....1916-17  
Leza, Francesco, M.D.....1917-18  
Mallett, Geo. H., M.D.....1892-93  
Marrow, Charles E., M.D....1894-95  
Martin, Robert M., M.D.....1913-14  
Mathews, V. H., M.D.....1908-09  
McCrossin, Wm. P., M.D.....1917-18  
McGannon, M. C., M.D.....1891-92  
McGinnis, E. L'H., M.D.....1884-85  
McGregor, Sterling R., M.D...1916-17  
McLaren, A., M.D.....1883-84  
McLeay, C. W., M.D.....1899-1900  
McQueen, John Douglas, M.D.1912-13  
Morgan, Wm. A., M.D.....1902  
Moseley, W. E., M.D.....1881  
Moses, Samuel D., M.D.\*.....1865  
Munroe, Geo. E., M.D.....1878-79  
Neesen, Victor E., M.D.....1895-96  
Newsom, Thomas C., M.D...1914-15  
Nielsen, H. W., M.D.....1917-18  
Noyes, Ira H., M.D.....1910-11  
O'Byrne, W., M.D.....1871  
Osborn, C. C., M.D.....1885  
Outerbridge, Paul, M.D.....1886-87  
Paepke, Jacob G., M.D.....1897  
Page, R. C., M.D.\*.....1869-70  
Payne, Wm. Anderson, M.D.....1902  
Pennington, Alma S.....1919  
Perry, Jas. L., M.D.\*.....1877-78  
Perry John G., M.D.\*.....1864

Pinkham, Edward W., M.D....1897-98  
Porter, G. W., M.D.\*.....1874-75  
Pou, Robert Edward, M. D....1906-07  
Pratt, Thos. S., M.D.\*.....1860  
Pray, J. F., M.D.\*.....1874  
Quilliam, Lawrence S., M.D...1915-16  
Ratliff, Hallie L., M.D.....1912-13  
Rawls, Reginald M., M.D.....1901-02  
Reymond, Robert P., M.D....1914-15  
Riley, C. H., M.D.....1880  
Rishmiller, J. H., M.D.....1893-94  
Rives, Alex., M.D.\*.....1859  
Rogers, Lester B., M.D.....1908-09  
Ronayne, D. P., M. D.\*.....1894-95  
Ros, Leoncio, M.D.\*.....1896-97  
Royce, Harold T., M.D.....1909-10  
Ryan, Wm. B., M.D.....1917-18  
Sanderson, Alvord R., M.D.....1919  
Sanford, Charles E., M.D.....1916-17  
Schenck, Geo., M.D.....1917-18  
Schleussner, Robert C., M.D.....1919  
Scudder, S. D., M.D.\*.....1857-58  
Semmes, R. Eustace, M.D....1911-12  
Shailer, Summer, M.D.....1899-1900  
Spalter, Chas. M., M.D.\*.....1900-01  
Spencer, E. C., M.D.\*.....1885-86  
Stammers, J. C., M.D.....1908-09  
Steadly, B. B., M.D.....1908-09  
Strickler, Frank P., M.D.....1916-17  
Sweeny, T. Thompson, M.D.1899-1900  
Taft, C. E., M.D.....1886-87  
Tate, Murray, M.D.....1910-11  
Taylor, K. R., M.D.....1870-71  
Taylor, Joseph C., M.D.....1899  
Thaxton, G. B., M.D.....1917-18  
Tousey, Ralph, M.D.....1906-07  
Townshend, A. B., M.D.....1880-81  
Tucker, E. F., M.D.....1885  
Tucker, Harlin, M.D.....1914-15  
Tull, E. E., M.D.....1889  
Van Der Wart, Willis H., M.D.,  
1914-15  
Van Houten, J. A., M.D.\*...1878-79  
Van Ness, S., M.D.....1883-84  
Van Vorst, John, Jr., M.D.\*....1877  
Von Wedel, Curt, M.D.....1909-10  
Walker, W. T., M.D.\*.....1868-69  
Wardlow, Y., M.D.....1893-94  
Watkins, T. J., M.D.....1887-88  
West, James N., M.D.....1892-93  
Westman, Samuel H., M.D.....1899  
Whitwell, W. S., M.D.\*.....1874  
Williams, John N., M.D.....1906-07  
Wilcox, R. W., M.D.....1882-83  
Wilson, M. C., M.D.....1915-16  
Winchester, H. R., M.D.\*.....1891  
Wing, Clifton E., M.D.\*.....1874  
Winston, G. S., M.D.\*.....1861-63  
Wylie, W. Gill, M.D.....1872

\*Deceased.

## ACT OF INCORPORATION

SEC. 1. Peter Cooper, Benjamin F. Butler, George F. Trimble, Robert B. Minturn, and their associates, as hereinafter provided for, shall constitute a body corporate, with power to establish, maintain, and conduct a hospital in the City of New York for the treatment of the diseases peculiar to women, and for the maintenance of a Lying-in Hospital, which shall be known and designated as the Woman's Hospital in the State of New York.

*The following section is part of the Amending Act of April 18, 1888, prior to which date there was a Board of Governors and a Board of Supervisors.*

SEC. 2. The property and concerns of said corporation shall be managed by a Board of Governors which shall consist of all the members of the present Board of Governors and so many of the present Board of Supervisors as will with the present female members of the Board of Governors make thirteen female members. No male Governor other than those who now hold office shall be elected, until the number of male Governors shall be reduced to less than fourteen. From that time the number of Governors shall be twenty-seven, of which fourteen shall be male and thirteen female. The members of the Board of Supervisors to be added to the present members of the Board of Governors, so as to make the number thirteen, shall be nominated to the Board of Governors by the members of the present Board of Supervisors. The said corporation may hold any lands or property which shall be conveyed to it, and may let, lease, mortgage, or sell the same for the purposes in the said Act provided.

SEC. 3. Benjamin F. Butler, George F. Trimble, Theodore Sedgwick, Robert B. Minturn, E. D. Morgan, William F. Mott, Joseph B. Collins, A. R. Wetmore, Alexander E. Hosack, Thomas B. Stillman, Benjamin R. Winthrop, Stewart Brown, William Birdsall, Peter Cooper, E. C. Benedict, H. J. Raymond, J. D. Wolfe, R. L. Kennedy, John Jacob Astor, H. M. Schieffelin, Mark Spencer, George W. Bradford, John W. Francis, Cyrus Curtiss, Joseph Samson and John C. Green shall constitute the Board of Governors.

SEC. 4. The Governor of the State, the Mayor of the City of New York, the President of the State Medical Society, the President of the New York Academy of Medicine, and the Presidents of the following Medical Colleges—viz., the College of Physicians and Surgeons of the City of New York, the Medical Department of the University of New York, the New York Medical College, the Department of the University of Buffalo—shall, by virtue of their respective offices, be honorary members of the Board of Governors. Notice of Meetings of the Board of Governors shall not be required to be given to them, and they shall not be entitled to vote.

SEC. 5. The Governors shall be divided into three classes as nearly as may be. Each class shall hold office for three years.

SEC. 6. The Board of Governors shall have power to fill all vacancies that may occur in said Board; to enact By-Laws; to organize a Medical Board for said Hospital; and to appoint all other assistants, agents, and servants as may be proper to carry out the purposes of said corporation.

SEC. 7. Not less than eleven Governors shall constitute a quorum for the purposes of electing officers, making By-Laws, or for holding any special meeting; but for all other purposes, and at stated meetings, seven shall be a quorum.

SEC. 8. All the Professors and matriculated students of any regular medical college in the State, and all other members of the medical profession, and students of medicine, may be admitted to the privilege of visiting said Hospital, under such equal regulations as may be prescribed by the Board of Governors.

SEC. 9. No person holding an appointment under the Board of Governors (unless it be honorary) shall be a member of that body. But the members of the Medical Board shall have the privilege of attending the meetings of the Board and of taking part in the debates.

SEC. 10. There may be an Assistant Board, composed of twenty-five ladies, to be appointed from time to time by the Board of Governors in accordance with its By-Laws, to whom shall be assigned such duties as shall be provided by the Board of Governors.

SEC. 11. At any time thereafter, when the State shall contribute a sum equal to that invested in the lands, buildings, and property of said Corporation, then there shall thereafter, and as long as the said Corporation shall exist, be reserved in said Hospital a certain number of beds, not less than one for each County in the State, for the use of poor patients, resident out of the City of New York, to be selected as the Legislature may hereafter designate; and said patients shall receive the medical attendance and care of the officers of said Hospital, and be boarded therein free of expense, until, in pursuance of the rules and regulations thereof, they are discharged.

SEC. 12. The Act passed on the first of March, seventeen hundred and ninety-nine, entitled "An Act to Incorporate the Lying-in Hospital of the City of New York," is hereby so far amended as to enable the Trustees of the said Corporation to appropriate its funds to the use and purpose of the Corporation hereby created.

SEC. 13. This Corporation shall possess the general powers and be subject to the general restrictions and liabilities in the Third Title of the Eighteenth Chapter of Part First of the Revised Statutes.

SEC. 14. This Act shall take effect immediately.

**BY-LAWS**  
of the  
**BOARD OF GOVERNORS**  
of the  
**WOMAN'S HOSPITAL IN THE STATE OF NEW YORK**  
**REVISED FEBRUARY, 1920**

ARTICLE I.—STATED MEETINGS.

SEC. 1. Stated monthly meetings of the Governors shall be held on the third Monday of January, February, March, April, May, October, November and December. All meetings shall be held at such time and place, in the City of New York, as the Board shall from time to time order or direct.

SEC. 2. If any member of the Board of Governors shall be absent from six consecutive stated meetings, such absence, unexcused, shall, *ipso facto*, be deemed a resignation of membership.

ARTICLE II.—ORDER OF BUSINESS AT STATED MEETINGS.

SEC. 1. The following shall be the order of business at the stated meetings of the Board;

Reading of the minutes.

Report of the Treasurer.

Reports and communications from the Chief Surgeon.

Reports of Standing Committees.

Reports of Special Committees.

Miscellaneous business, including unfinished business.

Filling vacancies in the Board and in other offices.

Nominations to office.

SEC. 2. All resolutions shall be submitted in writing by the mover.

ARTICLE III.—SPECIAL MEETINGS.

The President or any two members of the Board, may call a special meeting of the Governors, by not less than one day's notice, given by the President, the Secretary or the members calling such meeting.

ARTICLE IV.—ELECTION OF GOVERNORS.

At their stated monthly meeting, in March in each year, the Board of Governors shall elect, by ballot, the members who are to serve in the class whose terms of service will expire on the second Wednesday of April next after such election. In case of a failure to hold such election at the time above specified, the election may take place at any stated or special meeting thereafter.

## BY-LAWS OF THE BOARD OF GOVERNORS

### ARTICLE V.—ELECTION OF OFFICERS.

SEC. 1. At their stated monthly meeting in April in each year, the Board of Governors shall elect, by ballot, a President, a Vice-President, a Secretary, and a Treasurer, who shall all hold office for the term of one year next after their election, and until their respective successors shall be elected and accept office.

SEC. 2. In case the board shall fail to elect any officer on the day above specified, the election may take place at any stated or special meeting thereafter.

SEC. 3. The Board may at any time elect one or more honorary Vice-Presidents.

### ARTIVLE VI.—PRESIDING OFFICERS.

The President, and in his absence the Vice-President, shall preside at all meetings of the Governors. In the absence of the President and Vice-President, the Governors present shall appoint one of their own number to preside.

### ARTICLE VII.—THE TREASURER.

SEC. 1. The Treasurer shall have the custody of all bonds, stocks, deeds and other papers and documents relating to the property of the Corporation, and of all moneys received for or belonging thereto, and shall open an account in the name of the corporation with such banks and trust companies in the City of New York, as may be approved by the Board, and shall deposit all moneys therein immediately upon receiving them. He shall present each month to the Governors a report of the accounts of the Hospital for the preceding month and shortly after the close of each fiscal year shall present a similar report for such year.

SEC. 2. He shall cause to be kept such accounts as may be necessary to show properly the receipts, expenditures and financial condition of the hospital, or as may be required by the Finance Committee. These accounts shall be open at all suitable times to the inspection of the Governors.

SEC. 3. He shall present each month to the Assistant Board a report of the current receipts and expenses of the Hospital for the preceding month.

SEC. 4. He shall pay moneys by authority of the Board of Governors or of the Executive Committee and is authorized to buy and sell securities and other property with the approval of a majority of the Finance Committee and not otherwise.

SEC. 5. He shall have the custody of the corporate seal, to be used only under the authority of the Board, or of the Executive Committee, except on satisfaction pieces of mortgages, upon which the Treasurer is authorized to affix the seal when any such satisfaction piece has been duly signed by the President.

SEC. 6. All Bonds, stocks and other invested securities and evidences of debts shall be kept, as the Board may direct, either in the vault of a Safe Deposit Company, to be taken in the name of the Hospital, or with a duly incorporated Trust Company, located in the City of New York, upon a receipt from such Trust Company, holding itself responsible for the safe keeping of such securities. In either case access to said securities shall be had only by the Treasurer, when accompanied by a member of the Finance Committee, or in the absence of the Treasurer by any two members of the Finance Committee. A record of each visit shall be kept in a book provided for that purpose, stating over the signature of the visitors all withdrawals or changes made in said securities, and when no changes are made the object of the visit.

## BY-LAWS OF THE BOARD OF GOVERNORS

### ARTICLE VIII.—THE SECRETARY.

SEC. 1. The Secretary shall give notice of and attend all meetings of the Governors, take minutes of the proceedings, thereat, and transcribe them in a book provided for that purpose and attest the same.

SEC. 2. He shall give immediately notice of their elections or appointments to all Governors, officers and members of committees, and to the Surgical Staff. He shall prepare the Annual Report of the Governors and attend to its publication.

### ARTICLE IX.—STANDING COMMITTEES.

SEC. 1. There shall be the following Standing Committees of the Board:  
Executive Committee.

Committee on Finance.

“ on Law.

“ on Nominations.

“ on Supplies.

“ on care of Buildings and on Repairs.

“ on Nurses.

Inspecting Committee.

Auditing Committee.

SEC. 2. The President annually, at the stated May meeting, unless it be ordered otherwise by the Board, shall appoint all the Committees.

### ARTICLE X.—EXECUTIVE COMMITTEE.

SEC. 1. This Committee shall consist of nine Governors, including *ex-officio*, the President, Vice-President, Treasurer, Chairman of the Committee on Supplies, Chairman of the Committees on Nurses and Secretary of the Assistant Board.

Three shall constitute a quorum.

It shall have general charge over the Hospital during the time intervening between the regular Meetings of the Board of Governors.

It shall keep records of all its Meetings and shall submit them for confirmation to the Board of Governors at its next regular meeting.

SEC. 2. Its Meetings shall be held at least once a month at such time as may be provided by its rules.

SEC. 3. It shall audit and examine the accounts of the Superintendent and authorize such repairs and disbursements as may from time to time be necessary and shall draw drafts in favor of the Superintendent upon the Treasurer therefor. Such drafts, except for the monthly pay roll and supplies, shall not exceed \$500 without authority of the Board of Governors and must be signed by two members of the Executive Committee and when received by the Treasurer will authorize him to remit to the Superintendent the amount called for thereon.

SEC. 4. The following shall be the order of business at regular meetings of the Executive Committee.

Reading the minutes.

Reading the minutes of the Assistant Board.

Reading the minutes of the Surgical Board and communications from the Chief Surgeon.

Report of the Superintendent.

Report of the Committee on Nurses.

Miscellaneous business.

## BY-LAWS OF THE BOARD OF GOVERNORS

### ARTICLE XI.—COMMITTEE ON FINANCE.

This committee shall consist of five Governors including the President and Treasurer *ex officio*. Its duties shall be to advise with and assist the Treasurer, and to control all investments.

### ARTICLE XII.—COMMITTEE ON LAW.

This Committee shall consist of three Governors, and the President *ex officio*. It shall advise the Board as to any legal question submitted to it. It shall have charge of the prosecution and defence of all suits to which the Hospital may be a party.

### ARTICLE XIII.—COMMITTEE ON NOMINATIONS.

This Committee shall consist of five Governors, including the President and Secretary *ex officio*. All nominations to fill vacancies in the Board of Governors shall be referred to it, and at the next regular meeting of the Governors it shall report such name or names as it may deem best for election.

### ARTICLE XIV.—COMMITTEE ON SUPPLIES.

This Committee shall consist of five Members who shall have the direction and supervision of the purchase of all articles and stores for the Hospital.

### ARTICLE XV.—COMMITTEE ON CARE OF BUILDINGS AND ON REPAIRS.

This Committee shall consist of two Members and the President *ex officio*. It shall have oversight and care of the buildings, and have charge of all repairs.

### ARTICLE XVI.—COMMITTEE ON NURSES.

This Committee shall consist of five Governors and the President and Chief Surgeon *ex officio*. The latter shall have no vote.

It shall have general supervision over the Nurses and their work.

Three shall constitute a quorum.

### ARTICLE XVII.—AUDITING COMMITTEE.

This Committee shall consist of two Members, who, shortly after the close of each fiscal year, shall examine and check the bonds, stocks, mortgages or other securities or evidences of value owned by the Hospital and shall also have the accounts of the Treasurer and Superintendent for the last fiscal year examined and checked by certified public accountants and shall thereafter report to the Board the result of such accounting with its recommendations.

### ARTICLE XVIII.—INSPECTING COMMITTEE.

SEC. 1. This Committee shall consist of two Governors for each month, but no two Governors shall serve for two successive months. It shall inspect all the Hospital buildings, visit the wards, service rooms, and laboratories and shall examine as to the cleanliness and order of all parts of the Hospital and grounds.

SEC. 2. It shall enter its report and suggestions in a book, which book shall be laid before the Executive Committee at its next regular meeting.

### ARTICLE XIX.—ASSISTANT BOARD.

SEC. 1. The Domestic affairs and concerns of the Hospital shall be managed by the Assistant Board, appointed in accordance with the Charter, and composed of twenty-five Ladies. It shall have general supervision over the domestic management of the Hospital, subject to the approval of the Board of Governors.

## BY-LAWS OF THE BOARD OF GOVERNORS

SEC. 2. It shall nominate to the Board of Governors members to fill vacancies among its number, shall enact By-Laws for its own government, shall elect annually a Chairman, a Secretary and a Treasurer and shall appoint its Committees, which Committees shall report to the Assistant Board. It shall fix from time to time the number of members of which each Committee shall consist.

SEC. 3. It may report to the Board of Governors at their Regular Monthly Meeting any matters upon which it may desire to inform the Board, or upon which action may be desired.

### ARTICLE XX.—EXECUTIVE STAFF.

The Board of Governors shall appoint a Superintendent and such Assistants as the Board may deem necessary for the service of the Hospital and also a Directress of Nurses, who shall hold office during the pleasure of the Board or of the Executive Committee.

### ARTICLE XXI.—CONSULTING STAFF.

SEC. 1. There shall be four or more Consulting Surgeons and Consulting Physicians. They may be consulted on any important case by any member of the Attending Staff.

SEC. 2. Consultants shall have the privilege of sending patients to the private and semi-private rooms of the Hospital when available, and shall have the assistance of members of the House Staff.

### ARTICLE XXII.—SURGICAL BOARD.

SEC. 1. The Surgical Board shall consist of the Chief Surgeon, who shall be President of the Board, the Attending Surgeons and the Head of the Pathological Department.

SEC. 2. The Surgical Board shall have general supervision under the direction of the Chief Surgeon of all matters pertaining to the Surgical, Medical, and Laboratory work of the Hospital and of the Out-Patient Department. It shall recommend subject to the approval of or at the request of the Chief Surgeon and subject to the approval of the Board of Governors, rules for the internal management of the Hospital so far as the Surgical, Medical, Pathological and all Laboratory Staffs are concerned, provided the rules shall not conflict with the rules and regulations established by the Board of Governors.

SEC. 3. Should a member of the Hospital Staff be insubordinate or otherwise behave in any way prejudicial to the best interests of the Hospital or welfare of the patients, the Chief Surgeon or any Attending Surgeon may suspend such member and shall report the fact of and the reason for such suspension to the Chief Surgeon and to the Executive Committee and shall notify the Superintendent.

### ARTICLE XXIII.—CHIEF SURGEON.

SEC. 1. There shall be a Chief Surgeon in charge of the surgical work of the Hospital who shall be appointed by the Board of Governors and as such Chief Surgeon, he shall be the chief head of the Gynecological, the Obstetrical, the Pathological, the Electro-Therapeutical and the Out-Patient Departments of the Hospital, and subject to the Board of Governors and the Executive Committee, he shall have full charge and management of the Surgical Staff, of the surgical work of the Hospital and of the above Departments, including the assignment of patients.

SEC. 2. He shall have the control of the clinical material of all the Departments and may select from this material whatever may be necessary for his own use in the Hospital, and subject to the approval of the Board of

## BY-LAWS OF THE BOARD OF GOVERNORS

Governors, he may make use of the clinical material of the Hospital for teaching purposes.

SEC. 3. In case of expected absence, the Chief Surgeon shall have power to appoint as Acting Chief Surgeon, subject to the approval of the Executive Committee, one of the Attending Surgeons, who shall assume during his absence all the powers of the Chief Surgeon.

### ARTICLE XXIV.—ATTENDING STAFF.

SEC. 1. The Attending Staff shall consist of

The Chief Surgeon,

Not less than three nor more than ten Attending Surgeons of which the Obstetric Surgeon shall be one,

Not less than three nor more than ten Junior Attending Surgeons of which the Junior Obstetric Surgeon shall be one.

Not less than three nor more than ten Adjunct Assistant Surgeons.

SEC. 2. Adjunct Assistant Surgeons shall attend as Chiefs of Clinic in the Out-Patient Department on such days as may be designated by the Chief Surgeon.

SEC. 3. The members of the Attending Staff shall at all times throw their entire influence in favor of the Hospital, and shall have no connections with other Hospitals which require divided loyalty.

SEC. 4. Members of the Attending Staff and of the Departments referred to in Article XXVI shall be nominated by the Chief Surgeon and appointed by the Board of Governors.

SEC. 5. There shall be an age limit of sixty-three years for members of the Attending Staff.

### ARTICLE XXV.—LEAVES OF ABSENCE OR VACATIONS.

In case a leave of absence from regular service or a vacation is desired by any member of the Attending Staff or of the House Staff, or by the Head or Assistant Head of any Department referred to in Article XXVI a request for such leave must be made in advance, (preferably at least a week in advance) upon a form provided for that purpose. Each request, if granted, shall bear the approval of the Chief Surgeon and of a member of the Executive Committee, and should a substitute be necessary, the name of a substitute qualified to act and who has signified his willingness to act for the absentee during his leave of absence. Each request if granted, should bear also a statement signed by the Superintendent that the Superintendent's office has been duly notified in writing of the proposed leave of absence.

### ARTICLE XXVI.—DEPARTMENTS.

SEC. 1. There shall be

A Gynecological Department,

An Obstetrical Department,

A Pathological Department,

An Electro-Therapeutical Department, which shall consist of the Special Clinics of Gastro-Enterology, Urology, and Radio-Therapy.

An Out-Patient Department.

SEC. 2. Each of these Departments shall have a Head, who shall be subject to the Chief Surgeon. If, however, the Chief Surgeon shall act as Head of any of the Departments, no other Head of that Department need be appointed.

SEC. 3. All employees in all Surgical Departments shall be subject to the discipline of the Hospital.

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### ARTICLE XXVII.—REGISTER AND REQUISITIONS.

SEC. 1. Members of the Attending Staff and Heads and Assistant Heads of Departments referred to in Article XXVI on arrival at or departure from the Hospital shall note the hour of their arrival and departure in a record kept for that purpose.

SEC. 2. Whenever, in the opinion of a member or members of the Surgical Board, any instrument, apparatus, medical work, or other article shall be thought necessary for use in the Hospital, the name of the article required, and the name of the surgeon or surgeons making the requisition, shall be entered in a book kept for that purpose in the Superintendent's office, and no outlay for the purposes above named shall be made until the requisition shall be approved by the Chief Surgeon and shall be authorized by a member of the Executive Committee.

### ARTICLE XXVIII.—COURTESY STAFF.

Invitations shall be extended each year by the Executive Committee or by the Board of Governors upon recommendation by the Chief Surgeon to not less than twenty-five nor more than fifty Surgeons skilled in Gynecology or Obstetrics, who shall have the privilege of sending patients requiring treatment for diseases peculiar to women or obstetrical cases, to the private rooms of the Hospital, and of treating and operating upon the patients sent by them, subject to such conditions as the Board of Governors may, from time to time, determine.

### ARTICLE XXIX.—APPOINTMENTS.

Members of the Attending Staff, Heads of Departments referred to in Article XXVI, Members of the Consulting Staff and of the Courtesy Staff, shall be appointed annually in the month of April, and shall hold office, subject to the pleasure of the Board of Governors.

### ARTICLE XXX.—ENDOWED BEDS.

SEC. 1. The Board of Governors may fix amounts which when paid shall entitle the donor to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the Hospital, subject, however, to such rules and regulations for the admission, treatment and discharge of patients as are now or shall be hereafter prescribed by said Board.

SEC. 2. Where such nomination is accorded during life, or in perpetuity, the amount paid therefor shall be kept invested in income-producing securities until the privilege may lapse by the death of the donor or otherwise.

SEC. 3. A gift of \$7,500 shall entitle the donor and the donor's successors, if either of them is, or is acting for, a corporation or association, to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the hospital.

SEC. 4. A gift of \$5,000 shall entitle an individual donor and his or her successor, if acting only as an individual and not for a corporation or association, to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the hospital.

SEC. 5. A gift of \$3,000 shall entitle the donor, if an individual and not acting for a corporation or association, during life, and if a corporation or association, during 15 years, to nominate from time to time a patient to use and occupy free of charge one bed in the common wards of the hospital.

SEC. 6. A gift of \$300 shall entitle the donor, for a period of one year, to nominate from time to time a patient to use and occupy one bed in the common wards of the hospital free of charge.

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SEC. 7. Any person, corporation or association being the donor of a \$5,000 or \$3,000 endowed bed may increase his or their donation to \$7,500, in which case he or they shall thenceforth become entitled to the privilege that attaches to an original donation of that amount.

SEC. 8. All endowed bed privileges are subject to the Rules and Regulations governing the admission, treatment and discharge of patients.

SEC. 9. Contributions to the endowment fund of free beds, as above provided for, may be made by instalments, when the donor shall, in writing, so notify the Treasurer at the time of each payment. So long as the instalments so paid in shall not equal the sums required under the preceding sections, the amount received shall constitute a portion of the Partly Endowed Bed Fund, the income of which shall be used for the payment of the current expenses of the hospital, and no privileges shall accrue to the donor.

SEC. 10. The Board of Governors shall have power in their discretion to make, under special and exceptional circumstances, such other arrangements (temporary or permanent) as to endowed beds as they may deem best calculated to promote the objects for which the Hospital was established and is now being maintained.

SEC. 11. Certificates of the right to nominate patients to use and occupy beds free of charge shall be issued in such form as the Board of Governors may prescribe and when extending over a period of more than one year, shall be signed by the President or Vice-President and Treasurer, who shall affix the seal of the Corporation.

SEC. 12. If a donor of an endowed bed desires to appoint a successor to nominate patients to occupy such bed, the donor must so state in writing by will or otherwise.

## ARTICLE XXXI.—AMENDMENTS.

No alteration or amendment of these By-Laws shall be made unless notice shall be given at a previous regular meeting of the Board of Governors. A copy of any proposed alteration or amendment shall be mailed to each member of the Board at least three days prior to the meeting at which action thereon may be taken.

Revised February, 1920.



